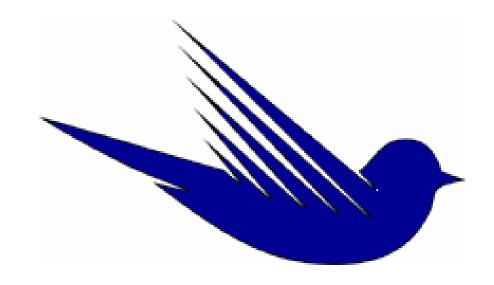
# 2008 BUDGET

## CITY OF ROBBINSDALE



4100 LAKEVIEW AVENUE NORTH ROBBINSDALE, MINNESOTA 55422



### PROGRAM OF MUNICIPAL SERVICES FOR FISCAL YEAR 2008

#### 2007 CITY OFFICIALS

		TERM OF OFFICE EXPIRES DECEMBER 31st
Mayor	Michael A. Holtz	2008
First Ward Councilperson	William A. Blonigan	2008
Second Ward Councilperson	Daniel P. Rogan	2008
Third Ward Councilperson	George Selman	2010
Fourth Ward Councilperson	Tom Mathias	2010
City Manager	Marcia Glick	



## **READER'S NOTES:**

## CITY OF ROBBINSDALE, MINNESOTA 2008 BUDGET

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Note: General Fund Departments, Debt Service, Capital Projects, Enterprise Funds, and Internal Service Funds have a variety of small pie graphs denoting program and category comparisons.



## **READER'S NOTES:**



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Robbinsdale for its annual budget for the fiscal year beginning January 1, 2007.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award. Page 7



## MISSION STATEMENT

Robbinsdale...
Our Hometown

- Our community of citizens and businesses dedicated, proud and involved
- Our government accessible, accountable, open and compassionate
- Our resources prudently allocated and equitably provided

## HISTORICAL PERSPECTIVE

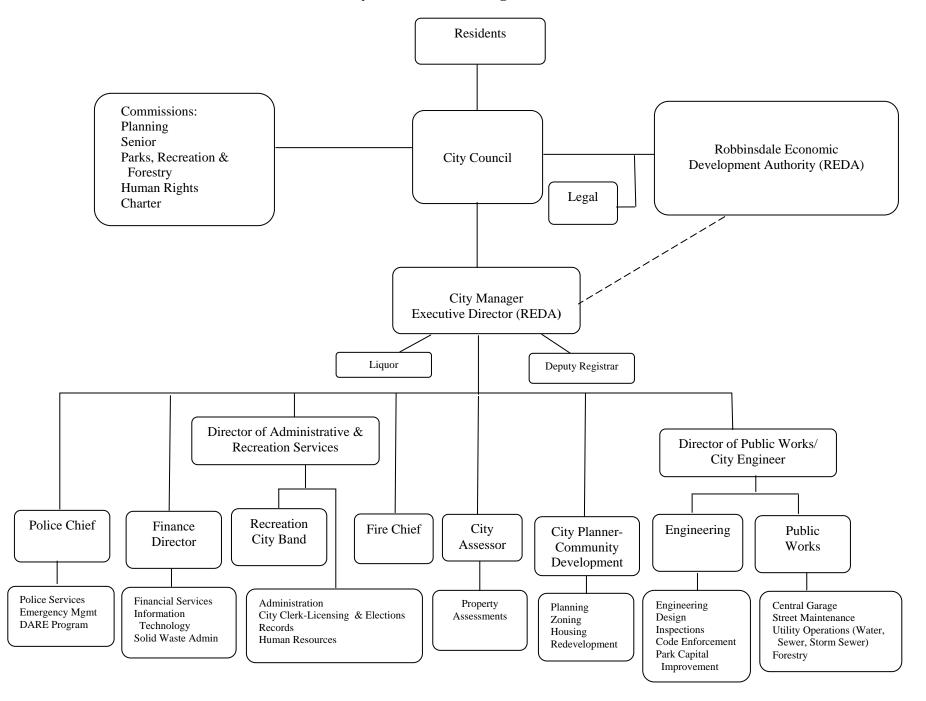
One of the oldest inner-ring cities in the Twin Cities metropolitan area, Robbinsdale originally was part of Crystal Lake Township. It became a freestanding village in 1893 and was incorporated as a city on December 8, 1938. Upon incorporation, a Home Rule Charter with a Mayor-Council form of government was adopted, remaining in effect until January 3, 1965, when the present Council-City Manager system of government was initiated.

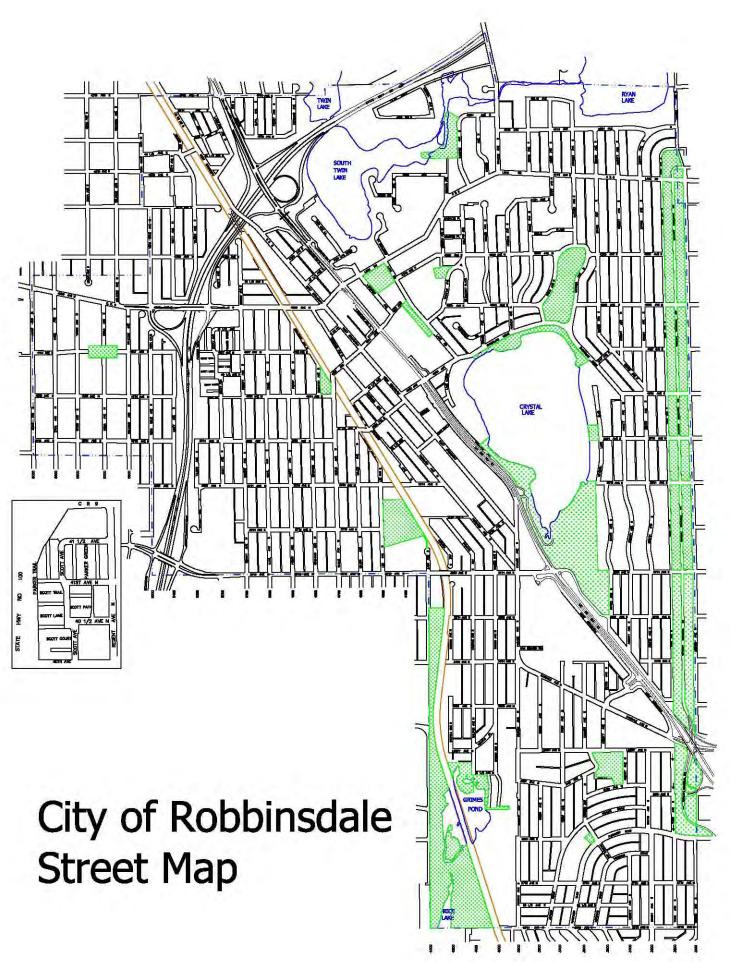
Robbinsdale occupies 2.7 square miles and is considered to be a northwest suburb of Minneapolis. The City borders Minneapolis on the east, Brooklyn Center on the north, Golden Valley on the south, and, due to its irregular shape, Crystal on the west, south, and north. Within its borders is Crystal Lake; Ryan Lake and Twin Lake are also partially within the city limits.

As is the case with most first tier suburbs, Robbinsdale grew rapidly after World War II with the population peaking at 16,845 by the 1970 census. By 1975, population estimates had fallen to 13,500 as post war babies grew up and set off on their own. By 1980, many of the empty nesters had sold their homes and new families began moving in, thus reversing the population decline. The 2000 Census placed the City's 2000 population to be 14,123.

Robbinsdale today reflects its early roots, as city officials, residents, and business owners work together to maintain a small-town atmosphere with big-city amenities. As it looks to the future, Robbinsdale is confident that it is well positioned to meet the challenges it will face. At the same time, the City is committed to retaining the small-town atmosphere that has served it so well in the past.

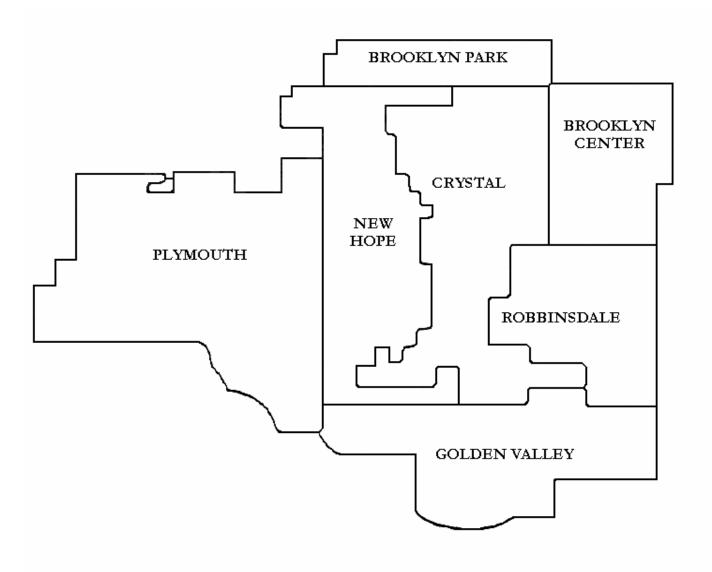
#### **City of Robbinsdale Organization Chart**





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#### **INDEPENDENT SCHOOL DISTRICT No. 281**



Robbinsdale School District No. 281includes the cities of Robbinsdale, Crystal, and New Hope, as well as parts of Golden Valley, Plymouth, and Brooklyn Center. At one time there were two elementary schools, a junior high school, and a senior high school within the City limits, and one elementary school across the street from the western boundary of Robbinsdale. In the 1970's and early 1980's, the high school, junior school, and two of the elementary schools were closed, leaving the eastern section (Robbinsdale) of the school district with only one elementary school. Currently the old Robbinsdale Highs School facility (located in Robbinsdale) houses the Robbinsdale Middle School and a Spanish Immersion Magnet School. More school district changes are expected unless a bond referendum passes.

A map of the City of Robbinsdale is displayed on the preceding page.



December 19, 2007

Dear Honorable Mayor and Council Members:

The City Charter requires the City Manager to submit an annual budget to Council. The following budget report represents a summary of the adopted proposals for all services to be provided by the City in 2008. The Adopted 2008 Budget includes the operations of the General Fund and Debt Service Fund that are supported by property taxes and the memorandum budgets for the Special Revenue Funds, Capital Projects Funds, Internal Service Funds and Enterprise Funds. The City Council has reviewed the budget document in work sessions over the past months. On September 4, 2007, the City Council adopted the preliminary property tax levy. The Proposed 2008 Budget and final property tax levy were adopted at the December 18, 2007 City Council Meeting. The final property tax levy must be submitted to Hennepin County on or before December 29, 2007.

The budget is more than a financial document, as it reflects the City's plans, policies, procedures, and objectives regarding the services to be provided in fiscal year 2008 and beyond. The following segments will serve to highlight the focal points of these plans for the 2008 budget:

#### **Priorities & Initiatives**

The primary objective of the City is stated within its Mission Statement. Along with the City's Mission Statement, the City Council has determined six things that describe Robbinsdale (Vision):

- ✓ Small town feel.
  - Neighborhood cohesion
  - ➤ Distinct downtown
- ✓ Good parks (lakes).
- ✓ Central location (transportation).
- ✓ Safe community.
- ✓ Well maintained good/value housing stock.
- ✓ Medical service access.

The budget provides a plan for the City for 2008 and beyond. It includes priorities and initiatives for the current year, as well as a focus for the future. The following represent the main priorities of the City:

- Strengthen Rental Housing/Nuisance Code to address Problem Properties.
- ❖ Enhance and stabilize downtown businesses
- ❖ Increase alternative revenue income, beyond property tax
- ❖ Increase use of park facilities/address Manor Park pool site
- ❖ Address Crime: real and perceived
- Update website/explore wi-fi
- ❖ Encourage Citizen Participation and Community Pride

#### Strengthen Rental Housing/Nuisance Code to address Problem Properties

The City strengthened the rental housing/nuisance code in 2007 and will continue in 2008 through the following steps:

- ➤ Continue to bring Police, Legal, Inspection and Management Staff together to plan most effective approach to perennial problem sites.
- ➤ Enforce new Repeat Nuisance Code fee charging property owners and tenants for extraordinary staff time related to behavioral and maintenance issues.
- ➤ Begin discussion of Crime-Free Housing initiative

#### Enhance and Stabilize Downtown Businesses

Commercial development / redevelopment continues to be a high priority within the Community. The following objectives outline the City's strategic intent to enhance and reposition commercial development within the community:

- Maintain downtown vitality.
  - Explored redevelopment opportunities
  - o Facilitated reopening of downtown bakery.
- > Continue discussions with the owners of the Terrace Theater redevelopment site.
- ➤ Encourage redevelopment/improvements at Robin Center
- ➤ Be aware of the effect the County Road 81 improvements will have in the short-term on the commercial businesses.

#### *Increase alternative revenue income, beyond property tax*

Property tax burden can be lessened through enhancement of other revenue resources. Key initiatives include:

- ➤ Promote and improve R.C. Liquor municipal liquor operation
- > Promote and expand services of Deputy Registrar to include passport applications.

#### Increase use of park facilities/address Manor Park pool site

The City continues to promote the available recreation opportunities at its park facilities and through numerous recreation programs. Shifting from a stand alone, leased Community Center to a partnership for utilization of a school gymnasium space during non-school hours at the end of 2004 was a step towards sustainability. The City continues to promote Parks and Recreation opportunities through the following objectives:

- Promote the resources available at each of the city parks and community gyms through newsletter features.
- ➤ Redevelop Manor Park wading pool as a splash pad water feature affording summer recreation with lower maintenance and staffing costs while increasing facility operating hours.
- ➤ Maintain visibility of the City Band throughout the Community as well as the Greater Metropolitan Area.

#### Address Crime, Real and Perceived

Public safety continues to be a high priority within the Community. The following objectives promote the City's commitment to Public Safety:

- > Promote favorable crime statistics.
- ➤ Continue aggressive traffic enforcement.
- Maintain effective police and fire training programs.
- Promote education and awareness of public safety issues throughout the community
- > Continue the inspections of buildings for fire and building code safety compliance.
- Support maintenance / expansion of neighborhood Crime Watch.
- Provide information on strategies to address and prevent property crimes.

#### *Update website/explore wi-fi*

The City of Robbinsdale website has been enhanced by creating a more user-friendly home page allowing for quicker access to frequently sought information. Additional improvements including e-mail sign up are planned.

Area city wi-fi efforts have been monitored and a proposal was reviewed. Given difficulties in other cities and the high capital investment required, no project is planned in the near term.

#### Encourage Citizen Participation and Community Pride

To be successful in governing a City, active participation by citizens in the local government decision process is needed. It is the intention of the City to encourage citizen participation and to keep residents informed as to local government activities. Objectives the City plans on using to accomplish this are as follows:

- ➤ Keep citizens informed through the use of the news media, Cable TV, public meetings, City publications and newsletters, and the use of a City Web Site.
- Develop a sense of Community Pride through the community celebration "Whiz Bang Days", and promotion of City Band activities at various times during the year including the Pet and Wheel Parade.
- ➤ Cooperate with the Chamber of Commerce on promotional events such as the Spring egg hunt, Hometown Evening Walk, and Holiday Tree Lighting.
- ➤ Host a Police and Fire Open House to familiarize citizens with the Public Safety Services provided by the City.
- ➤ Encourage participation on various commissions within the City

## **Impact of Legislation**

During the 2005 Legislature Session, the State adjusted the formula used to determine how the Local Government Aid that cities receive from the State is distributed. Additionally, a public – employee pension bill was passed that increased the contribution rates of both employers and employees into the Public Employee Retirement Association (PERA). Also, the Legislature has continued with its pursuit of shifting the burden of property taxes from commercial and apartment properties to residential properties.

#### Local Government Aid Reductions

Since 2002, the City has lost almost \$1 million in annual Local Government Aid. The LGA formula adjustment that was enacted has resulted in the City receiving an increase in aid for 2008 of \$229,927 for a total of \$1,235,352. Despite this up-tick due to a plateau in the 10-year population component, it appears the LGA the City will receive will gradually be adjusted downward to approximately \$500,000 per year.

#### PERA Increase

The Pension Bill that was passed during the 2005 Legislative Session included an increase in the contribution rates of both the employer and employee. No additional funding for this increase was provided. The City is expected to fund an approximate \$40,000 annual increase through 2010. This legislation was needed to provide adequate long-term funding of the State-run Public Employee Retirement Association.

#### **Impact On Government Services**

Levy limits, which were in place in 2004, have not been renewed. This enables the City to increase the property tax levy to meet increased service needs and unfunded mandates. However, the impact of any levy increase on the residential property owner needs to be continually addressed and may affect the level of services that the City can continue to offer.

## **Highlights Of The Past Year**

Several significant events occurred during the past year. Following is a list of noteworthy events/activities for the last year:

- ➤ Completed work on the scheduled street improvement projects 26 ½ from Abbott to McNair including adjacent side streets; 45<sup>th</sup> Ave from Quail to Orchard plus overlay of Orchard; Regent Avenue adjacent to the new Parker Village redevelopment 41<sup>st</sup> to 42<sup>nd</sup> Avenue.
- ➤ Completed the 2<sup>nd</sup> phase of County Road 81 reconstruction final phase to be completed in 2008.
- Completed the renovation of South Halifax Park.
- Renovated the City Hall parking lots including a drop-off/pick-up spot for the Senior "Out and About" trips and incorporated a rain garden.
- ➤ Held public meetings related to the Comprehensive Plan update to be completed in 2008.
- ➤ Witnessed a 4% decrease in total Crime in the city. Held 67 National Night Out neighborhood parties.
- ➤ Welcomed a regionally renowned bakery to the long empty downtown bakery site with help of low interest loan from the Economic Development Authority.
- ➤ City phone system replaced using multi-city partnership cost savings and adding unified messaging and caller-id capabilities
- ➤ Received the Distinguished Budget Award for 2007, which is the twenty-first consecutive year.
- Received the Award for Excellence in Financial Reporting from the Government Finance Officers Association for the twenty-eighth consecutive year.

## **Budget Initiatives**

The following represent a summary of the highlights and major initiatives being undertaken within the 2008 Budget:

### **General Fund**

The overall cost of providing basic governmental services (General Fund) is projected to increase by 2.1% or \$152,975. The increase is attributable to adjustments in personal services, which include an unfunded mandate for PERA increases, additional costs for staffing Presidential election, the elimination of a department head position due to a consolidation, and general salary and benefit changes. The property tax levy for the General Fund is increasing by \$8,799. Staff is encouraged to trim expenses where possible with goal to set aside some savings for a planned Fire Truck replacement in 2009.

#### General Fund Initiatives include:

- ➤ Continuing to develop better customer service strategies through the use of technology, innovation, and delegated responsibility to office staff.
- Increasing code enforcement efforts on rental housing and garbage code issues to help maintain a clean desirable community.

### **Capital Improvements**

The 2008-2012 Capital Improvement Plan (CIP), which was accepted as a planning document at the December 18, 2007 City Council Meeting, is published as a separate document. The 2008-2012 CIP coordinates the financing and timing of improvement projects and the acquisition of capital equipment. The capital improvements scheduled for 2008 have been included within this budget document. Details of each project are available within the 2008-2012 CIP Document.

## **Technology Initiatives**

Technology costs have continued to rise over the last few years as the City has been upgrading components of its network infrastructure. Technology expenditures are managed as part of the Central Services Internal Service Fund. The following initiatives are being planned or are currently underway:

➤ Continued implementation of Govern Software. This new software combines the following land management functions under one software solution: licensing, permits, inspections, housing maintenance, code enforcement, and special assessments. The software will link directly with the City's Property Database and provide improved workflow and customer service regarding land management activities. The Business Licensing went live in August of 2006 and the Building Permit module went live January 2007. The remainder of the modules were implemented throughout 2007.

- ➤ Implementation of our newly replaced document management system software in administration, finance, fire, and community development departments. The implementation is expected to take a couple of years.
- ➤ Continue assessment of GIS needs with the Engineering Department in relation to creating asset management databases for our street and utility infrastructure.
- ➤ Continue to address E-mail (SPAM) and computer virus issues through increasing security and implementing policies where necessary to protect the City's electronic information.

As we move to the future, we are continually looking for ways that delivery of services can be enhanced and better information can be made available. The City continues to move towards web-based information systems and solutions.

## **Enterprise Operations Highlights**

The Enterprise Funds include the Utilities (Water, Sanitary Sewer, Storm Sewer, and Solid Waste), Liquor Operations, and Deputy Registrar Operations.

### **Utility Funds**

Overall the Utility Funds continue to perform well and are projected to produce a net income for 2008. Cash availability in the utility operations is expected to decrease by 33%. This is due to the capital improvement projects that are programmed within the Capital Improvement Plan (CIP) adopted separately by the City Council. The CIP includes a five-year cash projection for each utility fund and any recommended yearly rate increases to maintain proper cash within the utility funds. The utility rates for 2008 were approved for the following increase: Water Utility =5%, Sanitary Sewer Utility = 5%, Storm Sewer Utility = 10% and Solid Waste Utility = 2%. Reserves in the utility funds will continue to be monitored to determine what future increases are necessary.

#### **Capital Improvement Initiatives**

Planned Capital Improvements in 2008 total \$4,361,690 with \$3,625,190 related to street reconstruction projects. The remaining \$736,500 relates to the utility system improvements, which are listed in the capital improvement program sheet of each utility fund and within the CIP.

#### Other Utility Initiatives

The Solid Waste Utility contract was put to bid in 2007. Waste Management was selected with rates significantly lower than the other respondent. Rates were increased in 2008 by2%. The Solid Waste Fund transfers \$150,000 annually to the Permanent Improvement Revolving Capital Project Fund to help fund street reconstruction projects. In addition, a \$20,000 transfer to the General Fund was added in 2008 to help fund the increased code enforcement initiative

#### **Liquor Operations**

The Liquor Operations consist of one municipal liquor store. The store leases space in a strip mall next to City Hall and operates in accordance with State Statutes. Profits from the store are transferred to the Capital Improvement Fund – Park Improvement Program. A Transfer of \$50,000 was made in 2007, with another \$50,000 planned for 2008.

### **Deputy Registrar (License Center)**

The Deputy Registrar serves as an agent of the State for the issuance of license tabs and title changes for motorized vehicles, and hunting and fishing permits issued through the Minnesota Department of Natural Resources. Profits from the operation are used to help offset tax increases through transfers to the City's General Fund. No transfers are expected until 2009. Overall volume has decreased within the operation due to State Licensing changes and increased on-line renewals through the State. In January of 2006, the operation became a passport acceptance facility, which processes passport applications and provide passport photos. This produced an additional \$20,000 in fees in 2007.

#### Conclusion

As we enter 2008, the City faces many challenges in maintaining its current service level to the citizens. This includes issues surrounding the expectation of continued reduction in Local Government Aid to cities, unfunded mandates and shifts in the property tax allocation formula by the State that has resulted in annual increases to homeowners of between 15% - 20% for the previous three years. Actions during the 2008 State Legislature Session are again expected to place additional fiscal strains on cities through the possibility of continuing aid reductions and the return of some sort of property tax levy limit or freeze. Also, the City's infrastructure is very aged and will need to have periodic infusions of capital funding in order to maintain a good park, street, and utility system. The City will continue to look at the current level of services being offered residents, realizing that choices will continually have to be made regarding what services the City can continue to offer.

As in the past, the adopted budget is the product of the collective efforts of the Council, Department Heads, and numerous City employees. They have worked diligently to ensure that

the residents of Robbinsdale get the best value for their tax dollars. I am appreciative of the commitment and expertise that each of them has contributed to the budget process.		
Respectfully Submitted,		
Marcia Glick		
City Manager		
Concurrence:		
Larry Jacobson Finance Director		

## **BUDGET OVERVIEW**

#### **General Description and Form of Government**

The City of Robbinsdale is located in Hennepin County, and is part of the Twin Cities metropolitan area. The City provides a full range of municipal services authorized by State Statute and/or City Charter. These services include police and fire protection, construction and maintenance of streets, water, sanitary sewer, and storm sewer systems, recreation programs and activities, maintenance and development of a park system, sanitation services, community development activities (planning & zoning), inspections services, and general administrative services.

The City of Robbinsdale is a home rule charter City that operates under a Council – City Manager form of government. The City is divided into four wards for representation. The City Council consists of one councilperson elected from each ward, and a Mayor elected at-large. The Council employs the City Manager to run the daily operations of the City and enacts local legislation (Ordinances), adopts budgets, and determines policies, all subject to the initiative, referendum and recall powers of the people.

## **Fund Accounting**

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

The budgeted funds of the City are grouped into two broad categories as follows:

➤ Governmental Funds – Governmental Funds are used to account for the "governmental-type" activities of the City (e.g., activities that receive a significant portion of their funding from property taxes, state aids, and various grants). The Governmental Funds budgeted for by the City are the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

➤ **Proprietary Funds** – Proprietary funds are used to account for the "business-type" activities of the City (e.g., activities that receive a significant portion of their funding through user charges). The proprietary funds budgeted by the City are Internal Service and Enterprise Funds.

### **Basis of Accounting and Budgeting**

The Governmental Funds are budgeted on a modified accrual basis. Under this method, revenues are recognized when they are measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recognized when a transaction is expected to draw upon current spendable resources, rather than future resources.

The Proprietary Funds are budgeted on a full accrual basis. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Each Proprietary Fund also shows the following information in their fund summaries:

- ➤ Non-expensed Cash Outlay Non-expensed Cash Outlay represents those items that are capitalized and not expensed in a full accrual accounting bases. This is shown as additional information to show the impact of equipment purchases and infrastructure system improvements.
- ➤ Cash Availability Cash Availability represents a cash basis approach to the activity within the Proprietary Fund Operation. This is shown to express the difference between retained earnings and actual cash that is available for operations and improvements. It can also be used as a tool for evaluating the current level of user charges, and whether they will continue to be appropriate or need adjustment.

The Basis of Accounting is the same as the basis for budgeting for all funds. An exception is made for the additional information presented in the Proprietary Funds as listed above.

### **Budget Process**

Section 300.07, Subdivision 5 of the Robbinsdale City Code sets forth the requirement that the City Manger must prepare and submit an annual budget to the City Council. The City Manager is also required to enforce the provisions of the budget upon adoption. Minnesota State Law requires that a preliminary property tax levy resolution be certified to the County Auditor by September 15 each year. Once the City adopts the proposed tax levy, the final tax levy can be decreased, but not increased, over the certified proposed tax levy.

The budget is prepared on an annual basis, and follows the calendar year, January 1<sup>st</sup> to December 31<sup>st</sup>. The budget document is prepared using the following established procedures:

> The City Council meets sometime during the first quarter of the current year to assess policies and set goals for the next fiscal year.

- The City Council by motion adopts the Budget Calendar at a City Council Meeting.
- ➤ The Finance Director meets with department heads to discuss the upcoming budget process and furnishes each department head with the proper forms to complete their requests.
- ➤ Department heads review their programs and funding level and submit a preliminary request to the Finance Department for compilation.
- ➤ Department heads then meet with the Budget Committee. The Budget Committee is appointed by the City Manager, and currently includes the City Manager and Finance Director. The Budget Committee reviews all requests from the Departments and develops an understanding of any new programs, personnel, and costs that are being requested. These are then compared to the City Council and department's goals and objectives for the coming year.
- ➤ During August of each year, The City Manager submits to the City Council a proposed operating budget for the next fiscal year on all funds that have a property tax levy.
- ➤ Prior to September 15, the City Council meets in a workshop to discuss the proposed operating budget of all funds that the City levies property taxes for (Currently, General Fund and Debt Service).
- ➤ By September 15, the City Council, at a regular City Council Meeting, formally adopts the preliminary budget and certifies the preliminary Property Tax Levy to the County Auditor.
- ➤ During October, the City Manager submits to the City Council for review the complete budget (includes all governmental and proprietary funds).
- ➤ During October and November the City Council meets in Budget Workshops as necessary to discuss the City Mangers proposed budgets of all governmental and proprietary funds.
- Each year the City Council holds a public hearing on the Budget (as required by State Statute). The Dates of the Public Hearing, which are controlled by State Statutes, usually range from the last week in November to the middle of December.
- ➤ After the Public Hearing and prior to December 30, the budget is legally adopted and the property tax levies are finalized for certification to the County Auditor at a regular City Council meeting.
- Any subsequent revision that alters the total expenditures of any department for governmental type funds must be approved by the City Council.

- Formal budgetary integration is employed as a management control device during the year for the General Fund.
- ➤ Budgets for the governmental funds are adopted on a basis consistent with generally accepted accounting principles (GAAP).
  - ➤ Unused appropriations lapse at year-end and may not be carried over to the following fiscal year without specific Council authorization. These funds that are reported as undesignated reserves increase the working capital of the respective fund.

### **Amending the Budget**

The Council cannot amend the appropriated tax levy after it has been established. The actual receipts must exceed the estimated revenue for the Council to make an appropriation greater than the original adopted budget. However, the Council by a majority vote may reduce the appropriations. A vote of four members is required to appropriate the unencumbered fund balance.

#### **Revenue Estimation**

Revenue Estimation is a key component in preparing the City's annual budget. The general intent is to make conservative and objective projections. The City's approach to estimating revenues is to consider each individual revenue source's history of predictability, stability or volatility. The estimation methods used are a combination of trend analysis and forecasting from information provided by the City Departments.

## **Financial Management**

Robbinsdale's financial management polices and practices are as follows:

#### **Fund Balance Reserves**

The following represent the Fund Balance Practices followed by the City Council with regards to the City's reserves.

- ➤ General Fund reserves are planned to be maintained at a level of between 45% 50% of budgeted expenditures.
  - **Trend** The General Fund currently is projected to have a reserve of 55% of 2007 Budgeted Expenditures at the end of 2007.
- ➤ Debt Service Fund Excess balances are to be transferred once the debt has been extinguished to the:

- Central Garage Internal Service Fund (for G.O. Equipment Certificates)
- Permanent Improvement Revolving Capital Project Fund (for street improvement bonds).
- Capital Improvement Capital Projects Fund (for G.O. Building Bonds).
- Appropriate Tax Increment Fund (for Tax Increment Bonds).
- Non-Bonded Debt Service Fund shortfalls and surpluses are to be funded as follows:
  - Emergency Sewer & Water shortfalls will be funded each year by transfers from the Sanitary Sewer and Water Utility Enterprise Funds. Surpluses that exceed \$100,000 will be returned the Sanitary Sewer and Water Utility Fund as appropriate.
  - Forced Tree Removal shortfalls will be funded each year by a transfer from the General Fund. Surpluses that exceed \$100,000 will be returned to the General Fund.
  - Nuisance Abatements shortfalls will be funded each year by a transfer from the General Fund. Surpluses that exceed \$100,000 will be returned to the General Fund.
- ➤ Capital Improvement Capital Projects Fund has no reserve regulation or practice. The funds are planned to be used for specific purposes as defined within each program within the Fund. The Council retains the authority to move the funds as it deems necessary.
- ➤ Permanent Improvement Revolving (PIR) Fund is required to maintain a reserve of no less than \$720,000 per City Code.
  - **Trend** The fund balance reserve of the PIR Fund is projected to be just under \$4 million in 2012 (see CIP Document).
- Maintain Enterprise Fund Cash Reserves of at least 30% of operational expenses.

**Trend** – The current cash reserves percentages of operational expenses for each Enterprise Fund is as follows:

Water Utility Fund –	43%
Sanitary Sewer Utility Fund –	112%
Storm Sewer Utility Fund –	197%
Solid Waste Utility Fund –	137%
Municipal Liquor Fund –	34%
Deputy Registrar Fund –	21%

#### Contracts and Purchases of Goods and Services (City Code Section 300)

All purchased of goods and / or services must follow the criteria below:

- ➤ Greater than \$10,000 must be approved by the City Council and any agreements signed by the Mayor and City Manager. Purchase Orders may be signed by the City Manager and Finance Director if Council Approval is obtained.
- ➤ Greater than \$2,500 and less than \$10,000 must be approved by the City Manager.
- Less than \$2,500 may be entered into by a department head, providing that funding is available within the adopted budget.

#### **Bidding Procedures**

The City follows the following guidelines for obtaining bids and quotes:

- > The City follows the State Statutory guidelines for required quoting and bidding of goods and services.
- ➤ City practice requires that at least two quotes be obtained where possible, with final approval being derived by the dollar cost of the purchase in accordance with the Contracts and Purchases of Goods and Services.
- ➤ Procedures are regulated through the Finance Department.

#### **Budgetary Controls**

Control of the budgets will be maintained through the following procedures:

- > Council review of monthly financial reports.
- > Provide monthly reports to department heads and City Manager.
- > Review of bills paid by Finance.

#### **Investment Polices**

The City maintains cash reserves sufficient to cover near or short-term obligations. Idle funds are invested in accordance with Minnesota Law. All invested funds are maintained within an Investment Trust held at US Bancorp. Purchases of investments are delivered to the Trust and then payment for them is released. The Trust account has a Short-term Government Money Market Fund, which is used for maintaining cash to cover near or short-term obligations.

- ➤ The City's primary objective is the preservation of capital and the protection of investment principal.
- ➤ Investment maturities will be laddered to provide adequate cash flow to meet the City's on-going obligations.
- Investment income to each fund is allotted once annually based on the quarterly fund balance average throughout the year.

#### **Debt Management**

The City will issue bonds in accordance with State Statutes and its Charter. The following policy statements represent the City's guidelines for the use of Debt:

- All bonds will be rated by Moody's Investor Services (except for Short-term Capital Equipment Notes and certain private placement debt through the Robbinsdale Economic Development Authority). The current bond rating for the City is A1.
- The City will not incur long-term debt to support current operations.
- Long-term debt will be limited to the expected useful life of the project, with a general guideline that all street and utility bonds be issued for a period of no more than 10 years.
- All bonds that are issued should take advantage of bond call features to help reduce the overall interest obligations through bond refunding procedures.
- ➤ The City's legal debt margin be maintained within Statutory Guidelines.
- ➤ All anticipated bonds be listed within the Capital Improvement Plan.

## CITY OF ROBBINSDALE

# BUDGET CALENDER FOR **2008** BUDGET

<u>January</u> 30	City Council Goals Session (2007 – 2008)
<b><u>April</u></b> 17	City Council adopts Budget Calendar outlining budget process
May 23- June 20	Finance to set budgets and establish charges for Internal Service Funds.
May 23- July 27	Departments submit requests for Capital Improvement Projects to Finance or Engineering for the $2008-2012$ CIP.
May 23 – June 20	Departments submit requests to Finance for Capital Equipment for the 2008-2012 CIP.
23	Finance Department to distribute 2008 Operating Budget worksheets and request forms to departments.
<u>June</u> 20	All Operating Budget worksheets and requests due to Finance from Departments.
<u>July</u> June 25 – July 17	Finance to prepare preliminary budget (requested).
18	Finance to distribute preliminary calculation of department's budget requests to each department for review.
25	Departments submit changes or errors from initial budget request to Finance
August	Preliminary budget delivered to City Manager for review.
1-2	Department of Revenue certifies LGA amounts to all cities.
1 -10	Department Heads meet with City Manager and Budget Committee.
14	Engineering and Finance deliver preliminary ranking of CIP requests to Capital Works Group Members.
13-17	Finance Department makes adjustments and prepares City Manager's Preliminary Budget.

August 17	City Manager's Preliminary budget document distributed to City Council for review.
20 - 31	Council meets in recessed budget work session to review the Proposed City Manager's Budget for 2008 (General Fund and Internal Service Funds) and to establish the Council's proposed General Fund and Debt Service fund property tax levies.
<u>September</u>	
4	City Council meeting to certify the proposed property tax levies to County Auditor (by 9/15/2007). The adopted property tax levy cannot exceed the preliminary property tax levy. (continue discussion at special meeting if needed).
12	Finance Department certifies City Council approved preliminary property tax levy to Hennepin County.
25	Capital Works Group to finalize preliminary CIP Project list for 2008-2012
28	Preliminary budgets for Special Revenue, Enterprise, and Capital Projects Funds, including the CIP Document distributed to City Manager for review.
October 9	Preliminary CIP Document distributed to Capital Works Group for review and comment.
23	Discussion with Capital Works Group to finalize preliminary CIP
November 2	Preliminary budgets for Special Revenue, Enterprise, and Capital Projects Funds, including the five-year CIP are distributed to City Council.
5	County Auditor begins required mailing of property tax notices to each owner of record with prior year's comparison.
6-16	Council to meet in recessed budget meetings to review and discuss the 2008 proposed budgets for Special Revenue, Enterprise, and Capital Projects funds, including the five-year CIP (2008-2012).
<u>December</u> Nov 28 – Dec 20	Cities (and Counties) are required to hold public hearings to adopt their final budget and final property tax levy.
18	City Council Adopts final 2008 Budget and 2008-2012 CIP.
20	Finance Department certifies the final property tax levy to the County Auditor.



## **READER'S NOTES:**

## **REVENUES**

The City of Robbinsdale collects revenues from a variety of sources. The revenues usually relate to the type of service being provided. Below is a list of major revenue sources and general trends:

#### **Property Taxes**

Property taxes are collected from properties to pay for general government services funded through the General Fund and for general obligation debt funded through the General Debt Service Fund.

<u>Trends:</u> Property taxes levies have been increasing due to cuts in State Aid that began in 2001. A more in depth discussion of the Property Tax Levies is found on Page 35.

#### **Special Assessments**

Special Assessments are revenues collected to pay for improvements benefiting property. A majority of the special assessments are associated with road reconstruction projects within the Permanent Improvement Revolving Capital Project Fund (Page 218). Other programs for use of Special Assessments are described in the Non-Bonded Debt Service Fund (Page 201).

<u>Trends:</u> Special Assessment Revenues are increasing slightly, but are due to smooth out as the street reconstruction program matures. Budget for 2008 is \$372,300 compared with \$318,200 in 2007.

## **Licenses & Permits**

License revenue results from the City requiring specific businesses to register with the City and provide information and meet requirements prior to being able to operate within the City. The license fees are intended to cover a portion of the administrative costs associated with monitoring the business activities.

Building permit revenue is derived from fees and enforcement of construction activity within the City.

<u>Trends:</u> License and Permit fees are collected within the General Fund (See page 86). The level of the fees over the last few years has been higher than normal due to major expansion at North Memorial Medical Center, Parker Village Redevelopment (200+ units), and other scattered housing redevelopment activities. This trend slowed in 2007 with changes in the housing market and is expected to continue to subside lowering overall fees at that time.

#### **Intergovernmental**

The City receives a variety of shared revenues from the State of Minnesota. The major revenues within this category are Local Government Aid, Market Value Homestead Credit Aid, and State Construction Aid. All other amounts represent small grants and aids that the City receives under various established programs.

#### **Local Government Aid**

Local Government Aid represents a redistribution of a portion of the States sales tax collections, which is based on a funding formula derived by a municipalities housing population change, existing pre-1940 housing units, motor vehicle accidents, and the City's overall revenue need (compares City's tax capacity with statewide tax capacity).

<u>Trends:</u> Local Government Aid (LGA) distributions to cities have been reduced significantly over the last few years as part of the State solution to balancing its budget deficits. The City's share of LGA has been reduced by over \$975,000 since 2002. Due to distribution formula changes in 2005, LGA dropped in 2007 by \$153,713 and there was an increase of \$229,927 in 2008. Nevertheless, based on the formula trend, the City ultimately expects its LGA reduced by another \$500,000 over the next five years before stabilizing.

#### **Market Value Homestead Credit Aid**

The Market Value Homestead Credit Aid (MVHC) was established by the Legislature in 2002 to replace the Homestead Credit Aid (HACA) that was eliminated in 2001. The MVHC is a direct reduction of the City's General Property Tax Levy. It is a credit to each homeowner and is computed on a sliding scale based on a homes value. The MVHC phases out for homes valued greater than \$443,000. The elimination of HACA in 2001, created a permanent shift from aids to property taxes of about \$770,000 of the City's General Fund revenue sources.

<u>Trends:</u> As properties continue to escalate in value, the MVHC will begin to gradually phase out, which will have no fiscal impact on the City. However, as the MVHC phases out, individual properties will pay more in overall property taxes. Additionally, the State could decide to divert the MVHC funds from the cities, which would be an additional aid reduction.

#### **State Construction Aid**

State Construction Aid is a portion of the State Motor Fuels Excise Tax that is distributed back to communities for the maintenance and improvement of city streets that have been designated as State Aid Streets (usually represents heavier traveled roads through the City). This funding is accounted for within the Permanent Improvement Revolving Capital Project Fund.

<u>Trends:</u> This aid has been stable, with the City receiving about \$330,000 as an annual appropriation to an account that is controlled by the State. The account accumulates funds and is drawn down as a reimbursement for City street reconstruction projects that meet the programs criteria and have been approved by the State. The City drew down \$261,000 in 2007, which has reduced its balance to approximately \$813,000 that is planned to be spent down over the next five years (see CIP Document).

#### **Charges for Services**

This category reflects fees collected for contractual services and general services that the City charges directly for. A list of categories is listed below:

- ✓ General Fund charges for services include contractual and service fee services related to general government, public safety, and recreation (see page 79 for more detail).
- ✓ Conduit Debt Fees Are collected in part by the General Fund (under general government) and the Permanent Improvement Revolving Capital Project Fund to help fund street improvement projects. In 2003 North Memorial Medical Center, the City's largest employer, issued over \$100 Million in Conduit Debt through the City. This will generate approximately \$3.1 Million in fees over the next 30 years. The fees have been dedicated to help fund the street improvement program, which is funded through the Permanent Improvement Revolving Capital Project Fund. The City charges a fee of 1.0% of the initial bond principal, payable in two annual installments plus an annual charge beginning in year three of 1/8% of the outstanding bond principal of the bonds.
- ✓ Services to property (Utility Fees) are collected by the utility funds from customers (Residents and business within the City) for services. See page 225 for more information on these fees.

<u>Trends:</u> Charges for Services are gradually increasing as a whole. This is in part due to rising utility fees to help pay for needed infrastructure improvements (See CIP Utility Section). General Fund fees appear to be static, with no significant changes foreseen.

#### **Fines and Forfeitures**

Fines and Forfeitures represent the City's portion of traffic and code violation fees and are collected in the General Fund. When a violation is issued by a City, Sheriff, or State Trooper within the City Limits, a portion of the fee paid to the County is distributed to the City (based on State Statute).

<u>Trends:</u> Traffic enforcement continues to be a topic of concern with the City Council and as such, more aggressive enforcement has been taking place. As a result, revenues are projected to remain at about \$250,000 for the perceived future.

#### **Franchise Fees**

Franchise Fees were established in June of 2003 as a response to the City's growing infrastructure needs and to help balance the budget due to unexpected State Aid reductions. Franchise fees are derived from a 4% fee imposed on all electricity and gas revenues collected by the utilities for usage within the City. The fee had a sunset of June of 2007, but has been extended by the City Council to June of 2009. The fee has been split equally between the General Fund and Permanent Improvement Revolving Capital Projects Fund (Funding of the street improvement program) except in 2007, when due to LGA cuts, 60% will go to the General Fund and 40% to the Permanent Improvement Revolving Capital Projects Fund. The 50-50 balance was restored for 2008.

<u>Trends:</u> The fee currently estimated to generate about \$673,000 per year (split between General Fund - 50% and Permanent Improvement Revolving Capital Project Fund - 50%).

#### **Investment Earnings**

Investment earnings are allocated to all funds based upon a weighted average of their quarterly cash balance. For budgeting purposes, the interest earnings are projected and the allocation from the latest Comprehensive Annual Financial Report is used. Market value changes related to the required recognition of unrealized gains / losses are not reflected or estimated for budgetary purposes.

<u>Trends:</u> Investment earnings are subject to the interest rate economy and are dependant on what rates were available at the time investments were made. Overall interest earnings are projected to be stagnant to decreasing trend into 2008. As always, investment earnings are subject to sudden shifts in the economy.

#### **Other Revenues**

Miscellaneous sources, which do not fit into any of the above mentioned revenue categories. These sources include donations, other small unexpected payments, and non-operating revenues (Proprietary Funds) such as sale of scrap or surplus.

*Trends:* These revenues are expected to remain constant over the next several years.

# PROPERTY TAX

The City of Robbinsdale levies property taxes for its General Fund Operations and certain Debt Service Obligations. The levies are allowed by State Law, and are collected from property owners by Hennepin County and distributed to the City in July, December, and January.

#### **Property Tax Reform**

During 2001, the State Legislature passed a major Property Tax Reform Bill that dramatically impacts State Funding to local governments. Levy limits returned, and a major shift in the State Funding of schools districts resulted in the elimination of some aids for cities. The intention of the State Legislature was to have cities make up for this lost aid through the property tax levy. This reduced the reliance of cities on State Aid, and allows the property tax levy to make up a larger share of the General Fund Revenues. Due to the reform, Robbinsdale had its aid reduced in 2002 by a little over \$770,000. This was made up through increasing the property tax levy.

As the Legislature entered the 2003 session, the situation with the economy was creating a State Deficit of over \$4 billion. The State enacted many reductions in order to balance the budget. As part of those reductions, cities had their aid decreased for 2003 and 2004. The Local Government Aid (LGA) reduction amount for 2003 was \$461,065 or 21.7% of the aid amount the City was initially certified to receive. In 2004, the LGA was reduced by an additional \$30,863. The cities were then only allowed to levy back for 60% of the permanent LGA losses from 2003 and 2004. In 2005, the Legislature readjusted the formula for State Aid and increased the overall State Aid to cities by \$48 Million. The formula change was detrimental to most inner ring suburbs and the City in turn saw its 2005, 2006, and 2007 aid reduced by \$205,103, \$268,515 and \$153,713respectively. In 2008, the City saw an increase of \$229,927.

#### **Property Values (Tax Burden)**

Residential homes will again see their tax burden increased due to the continuation of the Limited Market Value Law phase out. This phase-out is not controllable by local governments and is expected to increase the property tax bill for residential homes significantly.

#### City's Market Value and Tax Capacity

The taxable market value for the City is projected to grow by \$73,376,700 or 6.7% to \$1,173,004,400. From this, the Tax Capacity is calculated (for residential properties it equates to 1% of Taxable Market Value, and varies by property type for all others).

#### Median Valued Home

The Taxable Market Value of the median valued home within the City is projected to be \$200,000. The overall City Tax burden increase on the median valued home is projected to be approximately 3.25% or \$21.25. (See chart on page 39).

A graph depicting the projected basic governmental service annual costs for the median valued home is located on page 41.

#### **Property Tax Levies**

The total of all levies being proposed is \$5,117,925. This represents a \$124,327 or 2.5% increase over the 2007 levies of \$4,993,598

The process for adopting property tax levies follows the Budget Process described in the Budget Overview section (pages 21 to 27). The following property taxes levies for 2007 have been adopted and certified to the County Auditor:

	General Fund Operations – Ad Valorem	\$3	,432,698
	General Fund Operations – Fiscal Disparities	\$	714,500
$\triangleright$	General Fund Operations – MVHC	\$	296,000
$\triangleright$	Debt Service – G.O. Building Bonds	\$	205,163
	Debt Service – G.O. Street Reconstruction Bonds	\$	200,619
	Debt Service – G.O. Street Improvement Bonds	\$	101,945
	HRA Levy	\$	167,000

#### General Fund Operations - Ad Valorem, Fiscal Disparities, and MVHC

The General Fund Operations Levy is split into three portions. The Ad Valorem represents the amount that is directly collected from the properties for general government operations. The Ad Valorem portion is \$3,432,698, which represents an \$8,799 or .26% increase over the 2007 General Ad Valorem Levy of \$3,423,899. The increase is attributable increased costs related to delivering basic governmental services off-set by state aid adjustments.

Anoka County sets the Fiscal Disparities levy for the entire Seven County Metropolitan Area. This levy was established by the legislature in the 1970's as a means to more evenly distribute the property tax benefit derived by commercial properties. The Fiscal Disparity Levy Collection for the City in 2008 will be \$714,500, which represents a \$75,894 or 11.9% increase over the 2007 Fiscal Disparity Levy of \$638,606. For historical comparisons, see graph on page 44.

#### General Obligation Street Reconstruction Bonds

In 2006, the City issued \$1.535 Million in Street Reconstruction Bonds to fund local street projects. The 2008 levy for the issue is \$200,619, with the bonds being paid off in 2017.

#### General Obligation Street Improvement Bonds Debt Service

In April of 2002, the City sold Street Improvement Bonds to fund the street project within the fourth ward. The 2008 levy for the bond issue will be \$101,945. The bonds will be paid off in 2012.

#### General Obligation Building Bond Debt Service

The 2008 tax levy related to the Building Bonds issued for the construction of the Police & Fire Station in 1992, is \$205,163, which represents a \$8,954 or 4.6% increase over the 2007 levy of \$196,209. The bonds were authorized by a referendum vote in 1991, and issued for the construction of the Police & Fire Station in 1992. These same bonds were refunded in 1999 for a total debt cost savings of \$114,000. The bonds will be paid off in 2013.

#### HRA Levy

The Housing and Redevelopment Authority (HRA) Levy is a separate levy that has been issued by the City on behalf of the Robbinsdale Economic Development Authority (REDA). This levy is to be used for economic development activities, and by Minnesota State Statutes is limited to a maximum amount of 0.0144% of the Market Value of property within the City. The levy based on the most recent projecting has been set at \$167,000; a 5% or \$8,000 increase over 2007. REDA is a legally separate entity that was created for the purpose of monitoring and promoting economic development and re-development activities within the City. The REDA Board is the City Council, with the City Manager acting as Executive Director.

#### **City Tax Rate**

The City tax rates are shown on the Impact on Taxpayers – City Tax Only chart located on page 41. There are two types of tax rates that are calculated for the City. One is a net tax capacity based rate, and the other is a market value based rate. Both rates use the market value as the starting point for determining the rate.

#### *Net Tax Capacity based rate*

The Net Tax Capacity based rate is calculated by taking the levy and dividing it by the Net Tax Capacity. Net Tax Capacity calculation is regulated by the State Legislature, which has created twenty-eight (28) classifications of property and a "class rate percentage" for each classification. The Net Tax Capacity is determined by multiplying the market value of each property by the appropriate class rate percentage. The sum total of all parcel tax capacities less adjustments for the City's Fiscal Disparity Contribution and those parcels that have been certified in a Tax Increment Financing (TIF) development district represent the Net Tax Capacity for the City. Currently, the General Fund Operations – Ad Valorem, Debt Service – Capital Equipment Notes, and HRA levies are Net Tax Capacity based.

#### Market Value based rate

Market Value based rates are calculated by dividing the levy by the taxable market value of all properties within the City. Taxable market value is calculated by taking the market value of all properties less exclusions and limitations as set by the State legislature.

#### Market Value Determination

The City Assessor determines the market value of properties through assessment, the use of actual sales data, and economic trends. The taxes that are collected in 2008 are based on the assessment of market values for 2007, which are certified to the County Assessor on January 2, 2007, and relate to sales and data information from 2006. All assessments are subject to review by the Minnesota Department of Revenue. The State requires that property values be within 90% to 105% of actual sales overall.

#### **Truth In Taxation Public Hearing**

Each year in late November or early December, Statutes require all counties, school districts, and cities with a population over 2,500 hold a public hearing to discuss the proposed budget and property tax levies. As part of this process, each property is sent by the County a Truth In Taxation notice, which shows the impacts of the proposed levies on their individual property. The public hearing is set as a forum for citizens to come and discuss their views on the proposed budget and property tax levies with the public officials of each jurisdiction. Cities are exempted from this requirement if their property tax levy increased by a factor less than the inflation factor that has been set within the Statute. Robbinsdale's levy increased more than the minimum to qualify for the exemption and as a result held a Truth In Taxation Public Hearing as required. The Truth In Taxation Public Hearing was held on Tuesday December 10, 2007.

#### IMPACT ON TAXPAYERS - CITY TAX ONLY

The following information shows the estimate impact on the City taxpayers. The median market value in the City is \$204,000. The median taxable value for this home would be \$200,000. Even though the Assessor's Market Value will equalize the values of similar properties, the Taxable Market Value can vary by thousands of dollars on the same parcels.

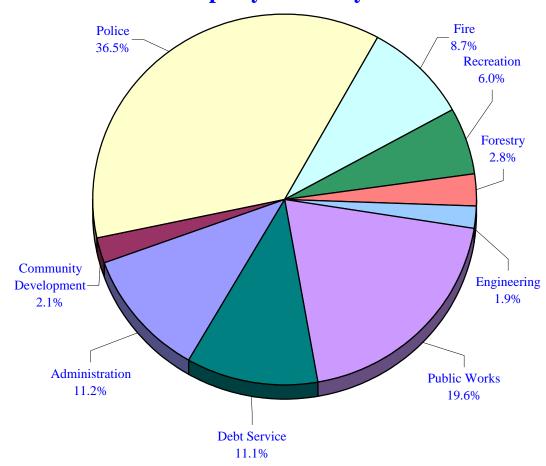
Total City Tax Rate 35.0670%

Market Value Tax Rate 0.01719%

The following table shows the City's portion of the total tax and percentages that a resident should see on their tax statements. The growth in Taxable Market Value is controlled by the Limited Market Valuation Law (+15% minimum). As the phase out of Limited Market Value continues, homestead single family residential property will continue to see their portion of the overall tax bill grow. The Bassett Creek Watershed district has a slightly higher tax rate.

	RESIDE	NTIAL HOMESTI	EAD - City's Po	rtion Only - (inclu	des market value	tax)
	TMV	Taxes Payable	TMV	Taxes Payable	+/-	+/-
	2007	2007	2008	2008	Dollar's/Year	%
	\$94,800	\$268.20	\$100,000	\$277.97	\$9.77	3.64%
	\$113,800	\$345.39	\$120,000	\$357.27	\$11.89	3.44%
	\$132,700	\$422.17	\$140,000	\$436.57	\$14.41	3.41%
	\$142,200	\$460.76	\$150,000	\$476.22	\$15.46	3.36%
	\$151,700	\$499.35	\$160,000	\$515.87	\$16.52	3.31%
	\$161,200	\$537.95	\$170,000	\$555.53	\$17.58	3.27%
	\$170,600	\$576.13	\$180,000	\$595.18	\$19.04	3.31%
	\$180,100	\$614.73	\$190,000	\$634.83	\$20.10	3.27%
*	\$189,600	\$653.32	\$200,000	\$674.48	\$21.16	3.24%
	\$199,100	\$691.91	\$210,000	\$714.13	\$22.21	3.21%
	\$208,600	\$730.51	\$220,000	\$753.78	\$23.27	3.19%
	\$218,000	\$768.70	\$230,000	\$793.43	\$24.73	3.22%
	\$227,500	\$807.29	\$240,000	\$833.08	\$25.79	3.19%
	\$237,000	\$845.88	\$250,000	\$872.73	\$26.85	3.17%
	\$246,500	\$884.48	\$260,000	\$912.38	\$27.91	3.16%
	\$256,000	\$923.07	\$270,000	\$952.03	\$28.96	3.14%
	\$265,400	\$961.26	\$280,000	\$991.68	\$30.43	3.17%
	\$274,900	\$999.85	\$290,000	\$1,031.33	\$31.48	3.15%
	\$284,400	\$1,038.44	\$300,000	\$1,070.99	\$32.54	3.13%
	\$303,400	\$1,115.63	\$320,000	\$1,150.29	\$34.66	3.11%
	\$322,300	\$1,192.41	\$340,000	\$1,229.59	\$37.18	3.12%
	\$341,300	\$1,269.60	\$360,000	\$1,308.89	\$39.29	3.09%
	\$360,200	\$1,346.38	\$380,000	\$1,388.19	\$41.81	3.11%
	\$379,200	\$1,423.57	\$400,000	\$1,467.49	\$43.93	3.09%
	\$402,900	\$1,519.85	\$425,000	\$1,566.62	\$46.77	3.08%
	\$428,600	\$1,624.25	\$450,000	\$1,665.75	\$41.49	2.55%
		COMMERCIAL - C			ket value tax)	
	TMV	Taxes Payable				+/-
	\$264,000	2007 \$2,277,02	2008 \$200,000	\$2,224.68	Dollar's/Year	1.960/
	\$364,000	\$2,277.03	\$399,000	\$2,234.68	-\$42.35	-1.86%
	TMV	APARTMENT - Ci Taxes Payable	ty's Portion On TMV	ty - (includes mark Taxes Payable	+/-	+/-
	2007	2007	2008	2008	Dollar's/Year	+/- %
	\$529,000	\$2,469.32	\$512,000	\$2,332.30	-\$137.02	-5.55%

# 2008 City Services Supported By Property Tax Levy



### City property taxes pay for basic services:

The Pie Graph depicts the distribution of the property taxes received for the following basic services provided:

#### **Police Protection**

Community Development (planning & zoning, comprehensive planning, housing programs administration) Administration (council, administration, elections, assessing, finance)

Debt Service (outstanding bonds and capital equipment notes)

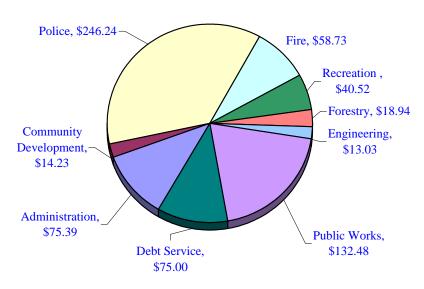
**Public Works (street, and park maintenance)** 

Engineering (building inpections, rental housing inspection, code enforcement, engineering administration) Forestry

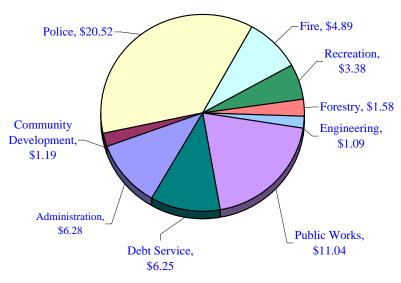
Recreation (recreation programming, city band, library building)

**Fire Protection** 

Basic Governmental Services
Annual Cost (\$674.57)
2008 Estimated Property Taxes
For a Median Valued Home



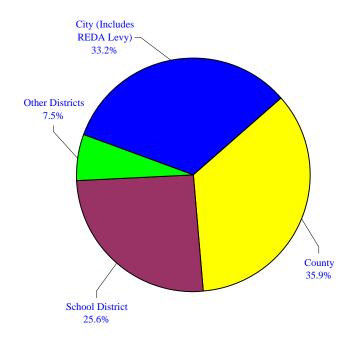
# Basic Governmental Services Estimated Monthly Cost (\$56.22) 2008 Estimated Property Taxes For a Median Valued Home



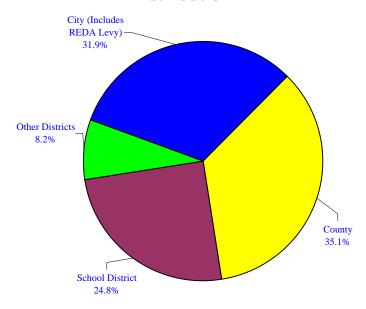
Annual and monthly costs depicted in the pie charts above represent an approximate of how the City portion of the property taxes paid for a median valued home within the City would be spread. The calculation represents the costs of each service less direct revenue and indirect aids. Indirect aids were spread based upon a weighted average of the services expenditure budget.

# City of Robbinsdale Property Tax Rate Change Comparison

#### **2007 Tax Rate Distribution**



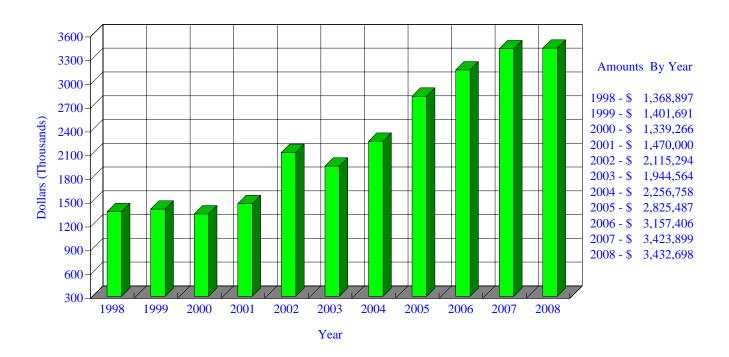
#### 2008 Estimated Tax Rate Distribution



	Tax Rate
City (Includes REDA Levy)	37.322
County	39.110
School District	28.750
Other Districts	7.310
Area Wide Tax Rate	112.492

	Tax Rate
City (Includes REDA Levy)	35.067
County	38.571
School District	27.243
Other Districts	8.990
Area Wide Tax Rate	109.871

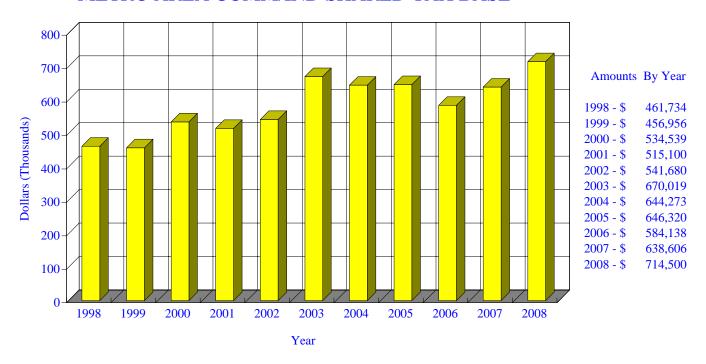
# AD VALOREM TAX OF CITY GENERAL FUND 1998-2008



This graph displays the amount of property tax actually paid to support the service level of the General Fund. Beginning In 2003 the State Legislature reduced the State Aid allocations of cities. This has resulted in shifting the burden for raising funds needed to pay for the cost of basic governmental services directly to the Ad Valorem Property Tax.

The 2008 Proposed Levy is \$3,432,698, which represents a \$8,799 or 0.26% increase over the 2007 levy of \$3,423,899. The proposal represents increasing the levy to cover increased PERA contributions, increased payroll rates, and to help pay for basic government services.

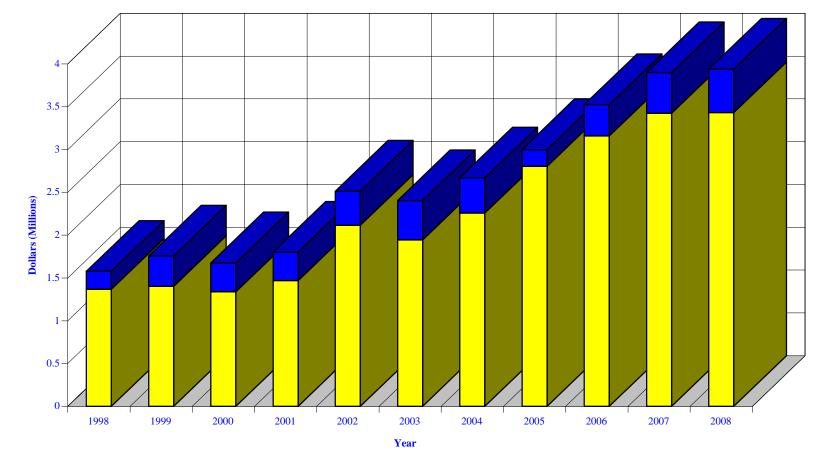
# FISCAL DISPARITIES METRO AREA COMM/IND SHARED TAX BASE



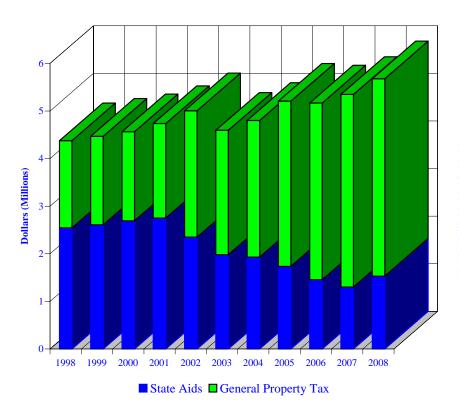
Fiscal disparaties is the sharing of 40% of the commercial/industrial (C/I) tax base in the metropolitan seven county area since 1971. The 2008 amount has been established by the County to be \$714,500, which represents a 14.6% or \$90,879 increase over 2007.

# **CITY OF ROBBINSDALE**

# General Property Tax & Debt Service



# CITY OF ROBBINSDALE General Fund Property Tax Levy and State Aids (LGA & MVHC\*)



Amounts By Year							
	General						
	Property	State					
	Tax Levy	Aids	Total				
1998 -\$	1,830,631	2,544,969	4,375,600				
1999 - \$	1,858,647	2,610,340	4,468,987				
2000 - \$	1,873,805	2,691,481	4,565,286				
2001 - \$	1,985,100	2,751,279	4,736,379				
2002 - \$	2,656,974	2,348,602	5,005,576				
2003 - \$	2,614,583	1,979,633	4,594,216				
2004 - \$	2,871,329	1,930,683	4,802,012				
2005 - \$	3,470,437	1,735,978	5,206,415				
2006 - \$	3,713,006	1,455,038	5,168,044				
2007 - \$	4,047,520	1,300,425	5,347,945				
2008 - \$	4,147,198	1,531,352	5,678,550				

The 2008 General Fund Levy (Ad Valorem and Fiscal Disparities) and State Aids (LGA & MVHC) are proposed to increase by \$360,207 or 6.74% over 2007.

\* - Market Value Homestead Credit

#### PROJECTED CHANGES IN FUND BALANCE - ALL FUNDS

Fund	Year		Fund Balance January 1		Balance Estimated			Estimated Expenditures		Fund Balance December 31
General Fund	2007 2008	\$	4,287,094 4,231,997	\$	7,500,709 7,698,384	\$	7,555,806 7,776,827	\$ 4,231,997 4,153,554		
Special Revenue Funds Dare Program Fund	2007 2008		(178) (643)		635 635		1,100 1,100	(643) (1,108)		
DWI Forfeiture Fund	2007 2008		43,865 44,215		6,000 6,000		5,650 5,650	44,215 44,565		
Senior Transportation	2007 2008		67,139 53,796		87,485 87,485		100,828 106,453	53,796 34,828		
<u>Debt Service</u> General Debt Service	2007 2008		718,953 771,391		543,142 551,127		490,704 499,240	771,391 823,278		
Non Bonded Debt Service	2007 2008		(54,101) (25,601)		110,500 111,500		82,000 85,000	(25,601) 899		
Capital Projects Funds Capital Improvement	2007 2008		1,113,428 1,006,878		190,900 103,300		297,450 715,250	1,006,878 394,928		
Permanent Improvement Revolving	2007 2008		7,097,349 5,368,204		1,061,950 1,008,965		2,791,095 2,729,470	5,368,204 3,647,699		
Enterprise Funds Water Utility Fund	2007 2008		3,695,568 3,869,146		1,244,700 1,284,300		1,071,122 1,105,609	3,869,146 4,047,837		
Sanitary Sewer Utility Fund	2007 2008		4,230,220 4,253,088		1,368,100 1,427,000		1,345,232 1,413,309	4,253,088 4,266,779		
Storm Sewer Fund	2007 2008		2,153,852 2,300,096		463,600 467,400		317,356 260,901	2,300,096 2,506,595		
Solid Waste Management	2007 2008		1,791,479 1,773,355		1,319,200 1,342,600		1,337,324 1,314,970	1,773,355 1,800,985		
Liquor Fund	2007 2008		577,164 591,148		2,098,400 2,077,800		2,084,416 2,097,705	591,148 571,243		
Deputy Registrar Fund	2007 2008		41,246 74,723		349,588 335,500		316,111 323,509	74,723 86,714		
Internal Service Funds Central Garage	2007 2008		2,476,179 2,885,079		1,146,068 715,130		737,168 800,630	2,885,079 2,799,579		
Central Services	2007 2008		318,987 541,203		1,148,603 1,036,682		926,387 932,694	541,203 645,190		
Equipment Replacement	2007 2008		2,026,940 1,813,440		36,000 36,000		249,500 164,600	1,813,440 1,684,840		
Risk Insurance	2007 2008		671,819 524,125		220,806 224,076		368,500 414,250	524,125 333,951		

#### BUDGET SUMMARY BY FUND TYPE

Fund Type	2005 Actual	 2006 Actual	 2007 Budget	 2007 Estimated	 2008 Adopted
Fund Balance, January 1	\$ 29,612,366	\$ 29,824,379	\$ 31,257,003	\$ 31,257,003	\$ 30,075,640
Revenue and Other Financing So	<u>ources</u>				
General	7,662,240	7,666,209	7,541,709	7,500,709	7,698,384
Special Revenue	124,333	120,233	94,120	94,120	94,120
Debt Service	543,012	615,582	654,792	653,642	662,627
Capital Projects	1,599,631	4,832,539	1,311,575	1,252,850	1,112,265
Enterprise	6,494,161	6,980,282	6,954,000	6,843,588	6,934,600
Internal Service	1,818,596	 1,850,725	2,578,598	2,551,477	2,011,888
Total Revenue	18,241,973	 22,065,570	 19,134,794	 18,896,386	 18,513,884
Total Available	47,854,339	 51,889,949	 50,391,797	 50,153,389	 48,589,524
Expenditures and Other Financia	ng Uses				
General	7,575,480	7,525,454	7,684,011	7,555,806	7,776,827
Special Revenue	103,208	118,679	106,761	107,578	113,203
Debt Service	567,230	517,859	576,729	572,704	584,240
Capital Projects	1,434,820	4,060,438	3,583,179	3,088,545	3,444,720
Enterprise	6,069,213	6,265,539	6,552,304	6,471,561	6,516,004
Internal Service	2,280,009	2,144,977	2,295,827	2,281,555	2,312,175
Total Expenditures	18,029,960	 20,632,946	 20,798,811	 20,077,749	 20,747,169
Fund Balance, December 31	\$ 29,824,379	\$ 31,257,003	\$ 29,592,986	\$ 30,075,640	\$ 27,842,355

# BUDGET SUMMARY REVENUES -- ALL FUNDS

Fund	2005 Actual	2006 Actual	2007 Budget	2007 Estimated	2008 Adopted
General Fund **	\$ 7,662,240	\$ 7,666,209	\$ 7,541,709	\$ 7,500,709	\$ 7,698,384
Special Revenue Funds					
DARE	541	598	635	635	635
DWI Forfeiture	31,672	32,832	6,000	6,000	6,000
Infrastructure*					
Senior Transportation	92,120	 86,803	 87,485	 87,485	 87,485
Total Special Revenue Funds	124,333	120,233	 94,120	 94,120	 94,120
Debt Service					
General Debt Service	427,193	485,598	541,092	543,142	551,127
Non Bonded Debt Service	115,819	129,984	113,700	110,500	111,500
Total Debt Service	543,012	615,582	 654,792	653,642	662,627
Capital Projects Funds					
Capital Improvement*	221,102	472,990	248,375	190,900	103,300
Permanent Improvement*	1,378,529	 4,359,549	1,063,200	 1,061,950	1,008,965
Total Capital Projects Funds	1,599,631	4,832,539	1,311,575	1,252,850	1,112,265
Enterprise Funds					
Water Utility	1,010,466	1,352,480	1,218,600	1,244,700	1,284,300
Sanitary Sewer Utility	1,477,333	1,492,362	1,523,500	1,368,100	1,427,000
Storm Sewer Utility*	433,089	515,392	463,600	463,600	467,400
Solid Waste Utility	1,250,797	1,307,180	1,290,000	1,319,200	1,342,600
Liquor Operations	2,016,198	1,991,136	2,122,800	2,098,400	2,077,800
Deputy Registrar	306,278	 321,732	 335,500	 349,588	 335,500
Total Enterprise Funds	6,494,161	6,980,282	 6,954,000	6,843,588	 6,934,600
Internal Service Funds					
Central Garage	559,912	641,183	1,173,189	1,146,068	715,130
Central Services*	926,151	915,538	1,148,603	1,148,603	1,036,682
Equipment Replacement*	71,314	87,837	36,000	36,000	36,000
Risk Insurance	261,219	 206,167	 220,806	 220,806	 224,076
Total Internal Service Funds	1,818,596	1,850,725	 2,578,598	2,551,477	2,011,888
Total All Funds	\$ 18,241,973	\$ 22,065,570	\$ 19,134,794	\$ 18,896,386	\$ 18,513,884

 $<sup>\</sup>ensuremath{^*}$  - Includes Transfers from other funds

<sup>\*\* -</sup> General Fund Revenues represented are less prior years carryover

# BUDGET SUMMARY EXPENDITURES -- ALL FUNDS

Fund		2005 Actual		2006 Actual		2007 Budget		2007 Estimated	2008 Adopted
General Fund*	\$	7,575,480	\$	7,525,454	\$	7,684,011	\$	7,555,806	\$ 7,776,827
Special Revenue Funds									
DARE		1,658		1,864		1,100		1,100	1,100
DWI Forfeiture		15,352		33,138		5,650		5,650	5,650
Senior Transportation	_	86,198		83,677		100,011		100,828	 106,453
Total Special Revenue Funds		103,208		118,679	_	106,761	_	107,578	 113,203
<u>Debt Service</u>									
General Debt Service		424,519		430,700		491,729		490,704	499,240
Non Bonded Debt Services		142,711		87,159		85,000		82,000	 85,000
Total Debt Service		567,230		517,859		576,729		572,704	584,240
Capital Projects Funds									
Capital Improvement *		311,625		683,524		294,125		297,450	715,250
Permanent Improvement *		1,123,195		3,376,914		3,289,054		2,791,095	2,729,470
Total Capital Projects Funds		1,434,820		4,060,438		3,583,179		3,088,545	3,444,720
Enterprise Funds									
Water Utility		921,678		982,897		1,168,536		1,071,122	1,105,609
Sanitary Sewer Utility		1,271,999		1,383,483		1,346,497		1,345,232	1,413,309
Solid Waste Utility *		1,271,758		1,296,932		1,334,724		1,337,324	1,314,970
Storm Sewer Utility		216,251		239,980		239,796		317,356	260,901
Liquor Operations*		2,052,546		2,056,000		2,142,015		2,084,416	2,097,705
Deputy Registrar*		334,981		306,247		320,736		316,111	 323,509
Total Enterprise Funds		6,069,213		6,265,539		6,552,304		6,471,561	6,516,004
Internal Service Funds									
Central Garage		691,841		780,462		757,390		737,168	800,630
Central Services		997,290		877,900		908,937		926,387	932,694
Equipment Replacement*		203,519		160,621		249,500		249,500	164,600
Risk Insurance*		387,359		325,994		380,000		368,500	414,250
Total Internal Service Funds		2,280,009		2,144,977		2,295,827		2,281,555	2,312,175
Total All Funds	\$	18,029,960	\$	20,632,946	\$	20,798,811	\$	20,077,749	\$ 20,747,169
Excess (Deficiency) of	_		_		4		4	4.40	
Revenues over Expenditures	\$	212,013	\$	1,432,624	\$	(1,664,017)	\$	(1,181,363)	\$ (2,233,285)

<sup>\* -</sup> Includes Transfers to other funds

#### 2008 BUDGET SUMMARY BY CATEGORY

		Governm	ental Funds		Propriet			
		Special Debt Capital				Internal		
Category	General	Revenue	Service	Projects	Enterprise	Service	Budget	
Fund Balance, January 1	\$ 4,231,997	\$ 97,368	\$ 745,790	\$ 6,375,082	\$ 12,861,556	\$ 5,763,847	\$ 30,075,640	
Revenue								
General Property Taxes	4,147,198		507,727				4,654,925	
Special Assessments	.,1.,,1>0		97,300	275,000			372,300	
License & Permits	375,100		,	,			375,100	
Intergovernmental	1,681,171	67,485		89,465	35,000		1,873,121	
Charges for Service	532,095		44,000	10,500	6,697,800	1,878,388	9,162,783	
Fines & Forfeitures	251,000						251,000	
Franchise Fees	338,720			334,000			672,720	
Investment Earnings	100,000	2,035	13,600	183,300	201,800	93,500	594,235	
Donations	15,000	19,600		20,000		40,000	34,600	
Miscellaneous	7,500	5,000	-	20,000		40,000	72,500	
Total Operating Revenue	7,447,784	94,120	662,627	912,265	6,934,600	2,011,888	18,063,284	
Other Financing Sources								
Transfers In	250,600			200,000			450,600	
Total Reveneues and								
Other Financing Sources	7,698,384	94,120	662,627	1,112,265	6,934,600	2,011,888	18,513,884	
-								
Total Available	11,930,381	191,488	1,408,417	7,487,347	19,796,156	7,775,735	48,589,524	
<u>Expenditures</u>								
General Government	1,038,651						1,038,651	
Community Development	299,753	10.5.170					299,753	
Recreation & Cultural	1,295,375	106,453					1,401,828	
Public Safety	3,881,643	6,750		27.400	2 - 1 - 10 -		3,888,393	
Public Works	1,254,605			35,400	3,647,407		4,937,412	
Human Services	6,800		504.240		252.002		6,800	
Debt Service			584,240		252,983	2 212 177	837,223	
General Services				2 222 220	2,371,214	2,312,175	4,683,389	
Improvement Projects				3,233,320			3,233,320	
Total Expenditures	7,776,827	113,203	584,240	3,268,720	6,271,604	2,312,175	20,326,769	
Other Financing Uses								
Transfers Out				176,000	244,400		420,400	
Total Outlays	7,776,827	113,203	584,240	3,444,720	6,516,004	2,312,175	20,747,169	
Fund Balance, December 31	\$ 4,153,554	\$ 78,285	\$ 824,177	\$ 4,042,627	\$ 13,280,153	\$ 5,463,560	\$ 27,842,355	

### Summary of Personnel By Full-Time Equivalency (FTE) Factor

Summary by Fund and Department								
	2005	2006	2007	2007	2008			
	Actual	Actual	Budget	Estimated	Adopted			
		<b>General Fund</b>	<u>l</u>					
City Council	0.68	0.84	0.89	0.89	0.88			
Administration	4.36	4.87	4.03	4.03	4.93			
Assessing	1.58	1.74	1.75	1.75	1.76			
Finance	4.29	4.27	4.68	4.68	4.42			
Community Development	2.44	2.30	2.25	2.25	2.37			
Police	31.22	33.41	32.37	32.37	32.50			
Fire				ers, FTE is not ca	lculated.			
Recreation & Parks	7.32	8.80	7.26	7.26	7.43			
Engineering	6.97	7.64	6.82	6.82	6.93			
Maintenance	9.86	10.59	10.47	10.48	9.46			
Total General Fund	68.72	74.46	70.52	70.53	70.68			
	Spe	cial Revenue F	<u>unds</u>					
Senior Transportation	0.35	0.36	0.54	0.54	0.53			
	<u> </u>	Enterprise Fun	<u>ids</u>					
Water Utility	2.39	2.98	2.52	2.52	2.07			
Sanitary Sewer Utility	1.54	1.61	1.72	1.72	1.84			
Storm Sewer Utility	0.44	0.30	0.50	0.50	0.58			
Liquor Operations	6.42	5.93	6.37	6.37	6.36			
Deputy Registrar	5.68	5.91	4.82	4.82	5.35			
Total Enterprise Funds	16.47	16.73	15.93	15.93	16.20			
	Inte	ernal Service F	<u>unds</u>					
Central Garage	2.69	2.35	2.61	2.61	2.90			
Central Services	1.58	2.32	2.07	2.07	1.93			
Total Internal								
Service Funds	4.27	4.67	4.68	4.68	4.83			
Total All Funds	89.81	96.22	91.67	91.68	92.24			

# SUMMARY OF MOBILE EQUIPMENT 2008

All Mobile Equipment is being accounted for in the Central Garage Fund. The equipment is designated to a department for use. Below is a list of the equipment including 2008 budget requests that have been adopted.

Vehicle Number			Designated Division/ Program	Projected Disposal Year
General	Fu	nd		
Police				
83		1999 Smart Trailer - Kustom Signals	Police Services	TBD
830	#	2000 Ford Taurus (investigator)	Police Services	2008
835		2001 Ford Taurus (Investigator car)	Police Services	TBD
840		2002 Ford Taurus SE (unmarked)	Police Services	TBD
845		2004 Chevy Tahoe - CSO Vehicle	Police Services	2010
846		2005 Ford Crown Victoria	Police Services	2009
847		2005 Ford Crown Victoria	Police Services	2009
848		2005 Ford Crown Victoria	Police Services	2009
849		2006 Dodge Charger	Police Services	2012
850		2006 Dodge Durango (Police Chief)	Police Services	2012
851		2006 Ford Crown Victoria	Police Services	2011
900		Honda (Bait Car)	Police Services	TBD
852		2005 Chrysler Sebring 4 door (unmarked)	Police Services	TBD
853		2007 Dodge Charger	Police Services	2013
854		2007 Dodge Charger	Police Services	2013
New		2008 Dodge Charger	Police Services	2014
New		2008 Dodge Charger	Police Services	2014
<u>Fire</u>				
20	#	1986 Chevrolet 3/4 Ton Pickup 4WD	Fire Protection	2008
3811		2006 Ford W576-200 Light Pumper	Fire Protection	2020
3881		1926 WS Knott Fire Truck	Fire Protection	TBD
3896		1999 Pierce Fire Truck	Fire Protection	TBD
3888		1980 American La France	Fire Protection	TBD
3889		1990 Pierce VI	Fire Protection	TBD
3895		1989 International	Fire Protection	TBD
3870	#	2001 Hover Craft	Fire Protection	2008
3890	#	1996 Ford Taurus Wagon	Fire Protection	2008
3899		2001 Chevrolet Suburban (Chief 1)	Fire Protection	2010
3872		2002 Command Vehicle (Chief 2)	Fire Protection	2011
3812		2008 F250 Ford 4X4 - 156 SD Crew Cab SRW	Fire Protection	2015
New		Pickup Truck	Fire Protection	2016
Recreation	<u>1 &amp;</u> I	Parks		
18		1993 Wenger Bandshell	City Band	TBD
85		1999 1/2 Ton 2 WD Pickup	Forestry	TBD
101		2004 Haulmark Trailer	City Band	TBD

# SUMMARY OF MOBILE EQUIPMENT 2008

Vehicle Number		Description	Designated Department	Disposal Year
<u>Engineeri</u>	-	1000 F 1 F 1' W	D	2000
69	#	1998 Ford Econoline Van	Engineering Services	2008
91 105		2000 Chevy S-10	Engineering Services	TBD
105		2005 Ford Taurus	Engineering Services	2012
106		2005 Ford Taurus	Engineering Services	2012
New		Engineering Truck	Engineering Services	2018
Public W	<u>orks</u>			
11	#	Pull Behind Grader	Parks Maintenance	2008
16	#	1988 Crosley Trailer	Parks Maintenance	2008
42	#	1986 Ford Water Wagon	Parks Maintenance	2008
48		1992 Bombardier	Parks Maintenance	TBD
66	#	1998 3/4 Ton 4WD Pickup	Parks Maintenance	2008
68		Toro Workman Riding Mower	Parks Maintenance	TBD
77		Karavan Snowmobile Trailer	Parks Maintenance	TBD
78		Float Trailer	Parks Maintenance	TBD
81		1997 Ford Tractor W/ Attachment	Parks Maintenance	2009
92		2000 John Deere 4400 Tractor	Parks Maintenance	2014
93		2000 John Deere 1600 Mower	Parks Maintenance	2014
102		2004 3/4 Ton Pickup Truck	Parks Maintenance	2012
103		2004 3/4 Ton Pickup	Parks Maintenance	2012
114		2006 Pequea Turf Top Dresser	Parks Maintenance	2015
117	#	Water Truck	Parks Maintenance	2008
118		Toro Zero Radius Mower	Parks Maintenance	TBD
120		Ballfield Utility Vehicle	Parks Maintenance	TBD
3006		1999 Toro Motor	Parks Maintenance	TBD
New		Parks Mower Trailer	Parks Maintenance	TBD
New		Trailer for walk behind mowers	Parks Maintenance	TBD
New		Water Truck	Parks Maintenance	2016
New		Paint Machine	Parks Maintenance	2016
36		1997 Ford Dump Truck	Streets	2008
45		1991 CAT Backhoe	Streets	TBD
52		1979 CAT Backhoc 1979 CAT Grader	Streets	TBD
62	#	1998 3/4 Ton 4WD Pickup	Streets	2008
63	#	1997 Chevrolet 3/4 Ton Pickup 4WD	Streets	2008
67	π	1987 Root Snowmobiler	Streets	2009
70		1982 Snoco Paint Trailer	Streets	TBD
70		1983 Spartan Trailer	Streets	TBD
86		1999 3/4 Ton 2WD Pickup	Streets	2009
87		1999 2 ton 4WD Pickup	Streets	2009
88	#	1999 Sterling Dump Truck w/ Plow	Streets	2008
90	π	2000 John Deere Loader	Streets	TBD
90 94		2000 John Deere Loader 2001 Sterling Dump Truck w/ Plow	Streets	2012
9 <del>4</del> 95		2001 Sterning Dump Truck w/ Flow 2001 Holder Sidewalk Sweeper	Streets	2012
New		Sidewalk Snow Removal Equipment	Streets	TBD
New		Service Body for Pickup Truck	Streets	TBD
new		Service Body for Fickup Huck	Succis	עמו

# SUMMARY OF MOBILE EQUIPMENT 2008

Number Description Department	Year TBD
	TBD
Public Works (Continued)	TBD
96 2002 Ford F350 Truck Streets	IDD
97 2002 Ford F350 Truck Streets	TBD
98 2002 L7500 Sterling Dump Truck Streets	TBD
99 2001 Haulmark Trailer Streets	TBD
100 2003 Sterling Vactor Truck Streets	TBD
104 Street Sweeper Streets	2011
107 2005 Roller (Wacker RD11v) Streets	TBD
108 2005 Roller Trailer Streets	TBD
109 Ford F465 Truck Streets	TBD
110 Stepp Pre-mix heater Trailer Streets	TBD
111 2006 Skid Steer - Trailer - Towmaster Streets	TBD
112 2006 Skid Steer - Caterpillar Streets	TBD
113 2006 Ford F150 Streets	2013
115 2007 Ford 3/4 Ton Sup Cab SRW 4x4 Streets	2015
116 2007 International Dump Truck Streets	2015
119 2008 Ford F250 Streets	2016
New Water Truck Streets	2016
New Dump Truck Streets	2018
New Dump Truck Streets	2018
New Pickup Truck Streets	2018
New Pickup Truck Streets	2018
W. A Heller E. A	
Water Utility Enterprise Fund  82 1999 Karavan Trailer Water Utility	TBD
~	
89 Water Generator (Trailer mounted) Water Utility	TBD
New Trailer Mounted Generator Water Utility	TBD

TBD - Projected disposal date is yet to be determined

# - Planned for auction in 2008

# CASH PROJECTION FOR 2008 (GENERAL FUND ONLY)

Estimated Cash 12/31/07 \$3,250,000	January	February	March	April	May	June	July	August	September	October	November	December	Total
Ad Valorem Taxes						\$1,575,935	\$966,496					\$1,604,767	\$4,147,198
Intergovermental Local Govt Aid MVHC Other							\$617,676		\$112,364	\$148,000	\$37,455	\$617,676 \$148,000	\$1,235,352 \$296,000 \$149,819
Charges for Services	\$35,863	\$25,700	\$59,861	\$48,633	\$44,217	\$48,793	\$39,322	\$35,757	\$49,804	\$41,610	\$33,522	\$69,013	\$532,095
Transfers from Other Funds												\$250,600	\$250,600
Franchise Fees	\$84,680			\$84,680			\$84,680			\$84,680			\$338,720
All Other Revenue	\$50,456	\$36,157	\$84,218	\$68,422	\$62,209	\$68,647	\$55,322	\$50,306	\$70,069	\$58,541	\$47,162	\$97,093	\$748,600
TOTAL REVENUE	\$170,999	\$61,858 ======	\$144,078 ======	\$201,736 ======	\$106,426 ======	\$1,693,375 ======	\$1,763,495 ======	\$86,063	\$232,237 ======	\$332,830 ======	\$118,139 ======	\$2,787,149	\$7,698,384 ======
Expenditures	\$483,719 ======	\$577,041 ======	\$621,368 ======	\$664,141 ======	\$875,671 ======	\$515,604 ======	\$705,358 ======	\$696,804 ======	\$549,822 ======	\$525,714 ======	\$716,246 ======	\$845,341 ======	\$7,776,827 ======
Cash Balance	\$2,937,280	\$2,422,097	\$1,944,807	\$1,482,401	\$713,156	\$1,890,928	\$2,949,065	\$2,338,324	\$2,020,739	\$1,827,856	\$1,229,749	\$3,171,557	

# CAPITAL IMPROVEMENT PLAN 2008-2012

#### **CIP OVERVIEW**

#### **Capital Improvement Plan (CIP)**

The Capital Improvement Plan (CIP) is a planning tool that forecasts the City's capital needs over a five-year period based on City-adopted long-range plans, goals and policies. The CIP includes detailed descriptions of every Capital Project the City anticipates to initiate during the five-year period. The CIP is updated annually and published as a separate document. A summary of the CIP Projects and Funding Sources has been included within this Budget Document.

#### **CIP Goals**

The goals of the CIP are to:

- > Provide a balanced program for capital improvements given anticipated funding revenues over a five-year planning period.
- > Enable the community to take a long-range view of needed improvements to determine responsibilities for future development.
- > Enhance opportunities for participation in federal and/ or state grant and aid programs.
- Enable the City Council to evaluate the needs of the entire City objectively.
- Anticipate needed capital improvements in advance, rather then being overlooked until critically needed.
- ➤ Provide a plan for capital improvements that can be used in preparing the Capital Budget for the coming fiscal year.

#### **Project Details**

The Capital Projects detail being reported in the CIP will be shown within the following sections:

- ➤ Government Buildings
- ➤ Park System
- ➤ Traffic & Transport
- Utilities
- Capital Equipment

#### Qualifying Criteria

Capital projects must meet one or more of the following criteria to be included in the CIP:

- > Implement Council-adopted plans and policies, including the Comprehensive Plan.
- Address health and safety needs, reduce City liability, or improve access to City facilities by those with disabilities.
- Maintain existing assets or improve the efficiency of City operations.
- > Improve revenue potential or enhance existing programs.
- Respond to a request from a neighborhood group, citizen, government entity, or City advisory group.
- ➤ Be funded from within current and/or projected revenue streams (including additional operating requirements).

#### **Capital Needs**

#### Rehabilitation & Preservation of Existing Capital Assets

As an asset ages, it requires preservation to protect or extend its useful life. If an asset is not preserved, it will deteriorate prematurely and its benefit to the community will be lost. In addition, reconstruction costs are frequently four to five times the cost of preservation and maintenance. As a result, the CIP reflects the broad direction of the City Council to preserve existing capital assets before they fall into such disrepair that expensive rehabilitation or replacement is required.

The City currently maintains a wide variety of capital assets. These assets are categorized as follows:

- Government Buildings
  - Buildings & Structures
  - Building Improvements
  - Other Improvements
- Park System
  - Paths & Trails
  - Playground Equipment
  - Wading Pool
  - Ball Fields
  - Park Lighting
  - Fishing Dock

- > Traffic & Transport System
  - Residential Streets
  - Alleys
  - Bridges
  - Parking Lots
  - Sidewalks
  - Street Lights
  - Traffic Lights
- ➤ Utility System
  - Distribution and Collection Systems
  - Well and Lift Stations
  - Water Storage Systems
- > Capital Equipment
  - Furniture & Office Equipment
  - Machinery & Equipment
  - Mobile Equipment

#### **Project Priorities**

The City of Robbinsdale as an established community is faced with the growing issue of replacing its aging infrastructure. Faced with the issue of finite financial resources, the City has undertaken a methodology of prioritizing projects so as to achieve the best return for the resources used. The priority assessment criterion is reflective of the City Council goals and initiatives.

The following assessment criterions are being used to rank each project within the CIP:

#### Policy Criteria

- Financial Impact (cost of project and effect on future operational costs)
- Community Benefits (participation, ownership, quality of life impact)
- ➤ Environmental Benefits (future generations, impacts outside City)
- > City Benefits (comprehensive plan, risk management, legislative requirements)

#### <u>Asset Management – Operational Criteria</u>

- Remaining life
- > Service requests
- Condition
- ➤ Risk history
- Criticality
- > Demand / utilization

Each project (except capital equipment) was ranked on a score of 1 to 5 for each part of the assessment criterion. The final score was used to provide the initial priority rankings of all requested projects. Circumstances outside of the assessment criteria were taken into account prior to finalizing the included projects within the CIP.

The major sources of funds available for capital projects are dedicated funds. Dedicated funds must be used for a particular purpose. For the most part, these funds are accounted for in the City's special revenue, capital projects, internal service, and enterprise funds. The City may also receive direct funding for a project from other governments or through grants and donations.

Given the wide variety of specialized funding sources and the framework of adopted plans and policies, selection of projects for the CIP does not follow a one-size-fits-all priority setting process. The ranking of each project is reviewed within its functional area, with projects being selected based on a sense of the needs that have been identified through the priority assessment process within that area; the funding that is projected to be available (and the limitations on how it can be used); and any specific support or direction that has been provided by official advisory groups, neighborhoods, individual citizens, the City Council, outside agencies or other sources of input and guidance.

#### **Policy Guidelines**

The City's Financial Management Goals and Policies provide the framework for financial planning and decision-making by the City Council, Capital Works Committee, and City staff. The Capital Improvements Policies as last revised by the City Council in 2003 are located in the appendix section of the CIP Document.

#### **The CIP Development Process**

A Capital Works Group has been established consisting of staff from the Administration, Engineering, Finance, Public Works, and Recreation & Parks departments. The Group's objectives are the development and management of the CIP, and to maintain good communication to work through issues that arise regarding the City's infrastructure.

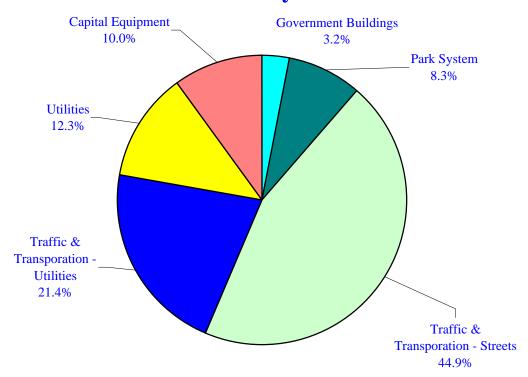
The CIP Development Process currently consists of the following steps:

- > Call for the submitting of projects to the City Engineer in May through July.
- Initial ranking of all projects by the Engineering Department by September.
- > Submit project ranking to the Capital Works Group for discussion in September.
- Finance to develop funding scenarios in coordination with Engineering costs estimates in October.
- > Submit draft CIP to Capital Works Group for discussion in October.
- ➤ Hold work session with City Council to present and discus proposed CIP in October / November.
- Adjust and finalize CIP for adoption by City Council in December.

Following the adoption of the CIP by the City Council, the projects in the first year are funded provided they have been adopted as part of the City Operating Budget Document. Projects in the CIP's second year become the basis of the subsequent year's capital budget.

# City of Robbinsdale, Minnesota Capital Improvement Plan 2008-2012

# **2008-2012 CIP by Section**



Government Buildings	\$ 873,000
Park System	2,285,200
Traffic & Transportation - Streets	12,353,800
Traffic & Transportation - Utilities	5,873,740
Utilities	3,382,250
Capital Equipment	 2,741,760
Total	\$ 27,509,750

Note: <u>Traffic & Transportation - Utilities</u> refers to costs associated with the replacement of the undeground pipes related to street reconstruction projects.

# Capital Improvement Plan 2007-2011

Section	Project#	2008	2009	2010	2011	2012	Total
Government Buildings							
City Hall - Replace Broken Subsided Concrete Walk	101	2,500	2,500				5,000
Police / Fire - Replace Climate Control Elements	103	15,000					15,000
PW Garage - Roof Replacement	112	53,000					53,000
Library - Structural repair to entry area	115	20,000					20,000
PW Garage Construction of Bulk Storage Bins	118	33,000					33,000
PW Garage - Yard Enhancements	119	20,000	20,000				40,000
PW Garage - Building and Yard Security	122		38,000				38,000
City Hall - Roof Overflows	124					10,000	10,000
City Hall - Backup Generator	127	57,500					57,500
Police & Fire - Replace Roof	129	60,000					60,000
Police & Fire - Replace Backup Generator	131	112,000					112,000
City Hall - Rooftop Climate Control	133	10,000	80,000				90,000
City Hall - Replace Windows	134				160,000		160,000
City Hall - Auto Entry Doors	135	35,000					35,000
Police & Fire - Replace Carpet 2nd Floor	136			30,000			30,000
City Hall - Replace Carpet	137			40,000			40,000
City Hall - Rain garden	138	2,500		,			2,500
PW Garage - Repaint Exterior	139	8,000					8,000
City Hall - Roof Replacement	140	2,020	60,000				60,000
PW Garage - Pole Barn - Storage room	141	2,000	22,222				2,000
PW Garage - Pole Barn Lean To	142	2,000					2,000
Government Buildings Total		432,500	200,500	70,000	160,000	10,000	873,000
Park System							
Lakeview Terrace Park - Ball field Lights	205		130,000				130,000
Lee Park Improvements	207		130,000		214,000		214,000
Graeser Park Improvements	211	20,000		180,000	214,000		200,000
•	212	5,000		100,000			5,000
LVT - Pump House Roof	212	5,000					3,000
Sanborn Park Trail Reconstruction	213		18,150	199,650			217,800
Sochacki Park Improvements	219					50,000	50,000
5215 44th Ave N - Pocket Park	223	5,000					5,000
Resurface Parking Lots at Lakeview Terrace	227	50,000					50,000
Resurface Tennis Courts	228	22,500		40,000			62,500
Manor Park Wading Pool/Splash Park	229	330,000					330,000
Kelly Park Improvements	230	10,000		100,000			110,000
Triangle Park Wading Pool/Splash Park	231					330,000	330,000
Parkview Park Playground Equipment	232					54,500	54,500
Sochacki Park Road Improvement	243	40,000					40,000
LVT - Trail Reconstruction	244			12,200	134,200		146,400
Sochacki Park - Trail Rehabilitation	245			•	11,650	128,350	140,000
	246	20,000		120,000	,	,	140,000
LVT - Demolish Warming House and Provide Pavilion							,
LVT - Demolish Warming House and Provide Pavilion Fitness Center Equipment Replacement	248	12,000	12,000	12,000	12,000	12,000	60,000

# Capital Improvement Plan 2007-2011

Section	Project#	2008	2009	2010	2011	2012	Total
Traffic & Transport							
Alley Reconstruction Program	301	15,000	15,000	15,000	15,000	15,000	75,000
Alley betw Scott & Toledo - Construct 43rd to 44th	303	64,000					64,000
Alley betw Toledo & Unity - Construct Toledo-43rd	304	91,000					91,000
Reconstruction - Oakdale/ Chowen/ Drew/ Ewing	313			150,000		2,428,180	2,578,180
France Avenue - Reconstruction Lowry to 36th Ave	315				202,600	54,000	256,600
Lowry Avenue - Reconstruct France to Abbott Ave	316			25,000		789,560	814,560
47th Avenue - Reconstruct CR81 to W Broadway	319	215,500					215,500
County Road 81 Cost Participation	322	20,000	100,000				120,000
Lakeland Ave - Reconstruct wBdwy to 47th Ave N.	324					33,500	33,500
Reconstruction - Abbott / Beard 40th - 43rd	325	1,971,190					1,971,190
West Broadway - Pavement Rehabilitation	326	100,000					100,000
York Ave Reconstruction - 40th to 43rd Ave N	328	695,000					695,000
Tree Removal - West Broadway 40th - 42nd	333	40,000	40,000	40,000	40,000	40,000	200,000
West Broadway (CR8) - Reconstruct 42nd to 47th	339				20,000		20,000
3614 Oakdale Avenue - Alley Construction	342				23,500		23,500
France - Reconstruct Lowry to Oakdale	344			61,000		671,830	732,830
Welcome Avenue - Reconstruct CR9 to City Limits	345		178,000				178,000
Vera Cruz Avenue - Reconstruction 42nd to 46th	346		838,800				838,800
Xenia Avenue - Cul-de-sac to City Limits	347		57,200				57,200
Zane Avenue - Reconstruction 42nd to City Limits	348		96,000				96,000
Adair Avenue - Reconstruction 42nd to City Limits	349		35,000				35,000
Scott Avenue - Reconstruction 441/2 to 46th + 45th	350					89,230	89,230
47th Avenue - Reconstruction CR81 to Orchard	351	160,500					160,500
County Road 9 - Reconstruction CR81 to Parkway	352			387,800	4,312,200		4,700,000
36th Avenue - Mill & Overlay Regent to France	353		172,700				172,700
36th Avenue - Video Detectors for Signals at Noble	354		20,000				20,000
Safe Routes to Schools	355	10,000	10,000				20,000
EVP Detector - W Broadway and France	356	8,000					8,000
EVP Detector - Hubbard and CR9	357		8,000				8,000
Zenith / 41st / 42nd - Reconstruction 40th to 43rd	358		1,518,000				1,518,000
37th Avenue - Indiana to Hubbard	359			40,000		360,000	400,000
Van Demark Road - Reconstruction France to end	360				35,000	235,000	270,000
Regent Avenue - Sidewalk between 36th and 39th	361	55,000					55,000
39 1/2 Avenue - Gates at Railroad Crossing	364				27,250		27,250
43rd Avenue - Reconstruct York to Chowen	365		605,000				605,000
Small Works Program	397	20,000	20,000	20,000	20,000	20,000	100,000
Road Resheeting Program	398	150,000	200,000	150,000	120,000	200,000	820,000
Sidewalk Replacement Program	399	10,000	12,000	12,000	12,000	12,000	58,000
Traffic & Transport Total		3,625,190	3,925,700	900,800	4,827,550	4,948,300	18,227,540

# Capital Improvement Plan 2007-2011

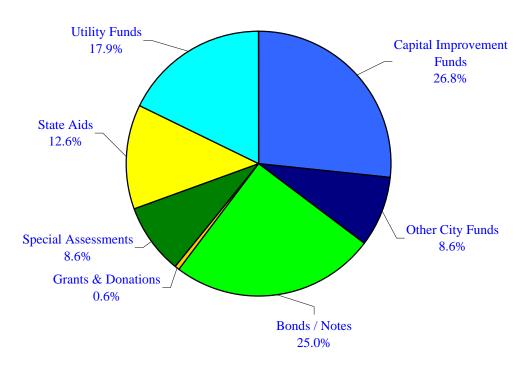
Section	Project#	2008	2009	2010	2011	2012	Total
Utilities							
Valve Replacement Program	504	15,000	15,000	15,000	15,000	17,500	77,500
Water - Well No. 3 Replacement	507	,	508,750	,	,	,	508,750
Reconstruct Tower No. 1	510		,		40,000	1,000,000	1,040,000
Water - Repair Broken Valve Plant No. 2	517	40,000			,	.,,	40,000
37th Avenue Loop Connection	518	5,000	25,000				30,000
City Wide Water Meter Battery Replacement	519	200,000					200,000
Well No. 1 - Upgrade	524		25,000				25,000
Well No. 2 - Upgrade	525	25,000					25,000
Plant # 2 Backup Generator	526	20,000					20,000
Plant # 3 Backup Generator	527	50,000					50,000
Water Plant Equipment	599	26,500	26,500	26,500	26,500	10,000	116,000
Lift No. 3 (Toledo) - Rehab	603	100,000					100,000
Lift No. 5 (Sleepy Hollow) - Rehab	604					100,000	100,000
Lift No. 6 (Wards) - Rehab	606				25,000	250,000	275,000
Sanitary Sewer Manhole Rehabilitation	607	15,000	15,000	15,000	15,000	15,000	75,000
Installation of Grit Chambers / GPT's	700	10,000	10,000	10,000	10,000	10,000	50,000
Crystal Lake Water Quality Treatments - Phase I	701	50,000	300,000	·	,	•	350,000
Catch Basin Replacement Program	702	10,000	10,000	10,000	10,000	10,000	50,000
France Avenue Catchment - Rehab of Trunk Drain	705	170,000	,		,	,	170,000
Lift No. 11 (Crystal Lake) - Improvements	709			80,000			80,000
Utilities Total		736,500	935,250	156,500	141,500	1,412,500	3,382,250
Capital Equipment Video System Replacement - Council Chambers	7001	105,000					105,000
Server Replacements	7102	12,000	24,000	24,000	12,000	24,000	96,000
Network Equipment	7103	15,000	20,000	20,000	20,000	22,000	97,000
Enterprise Systems Software Licenses	7113	6,000	6,000				12,000
IT - Tape Library Back-up	7114	18,000					18,000
Council Chamber Wireless Setup	7115	2,500					2,500
PS - Computer/Switch Room Reconfiguration	7116	10,000					10,000
Auto CAD 3D Upgrade - Engineering projects	7117	13,260					13,260
Squad Car Purchases	8000	60,000	62,000	64,000	66,000	68,000	320,000
Snow blower	8008		80,000				80,000
Fire Vehicle	8009	28,000					28,000
Fire Truck	8010		550,000				550,000
Sidewalk Machine - snow removal	8016	100,000					100,000
Dump Truck	8017	105,000					105,000
Riding Lawn Tractor	8022		40,000				40,000
Water Truck	8023	105,000					105,000
Public Works Pickup Trucks	8024	52,000					52,000
Engineering Van	8025			27,000			27,000
Dump Truck	8026	105,000					105,000
Public Works Pickup Trucks	8027					58,000	58,000
Tractor / Mower for Parks	8029			30,000			30,000
Parks Mower	8030			50,000			50,000
Dump Truck	8031			140,000			140,000
Engineering Truck	8032	Page 64 <sup>30,000</sup>					30,000
		Page 64					

# Capital Improvement Plan 2007-2011

Section	Project#	2008	2009	2010	2011	2012	Total
Small Dump Truck	8034		60,000				60,000
Dump Truck	8040				120,000		120,000
Backhoe	8041				150,000		150,000
Trailer Mounted Generator	8042	20,000					20,000
Survey Vehicle Shelving	8043			2,000			2,000
Survey Equipment - Trimble Robotic Instrument	8044	35,000					35,000
Paint Machine	8045	4,900					4,900
Trailer for Walk Behind Mowers	8046	2,000					2,000
Service Body for Pick Up Truck	8047	7,300					7,300
Parks Mower Trailer	8048	12,000					12,000
Equipment Trailer for Emergency Pumps	8049					2,400	2,400
Equipment Trailer - Paint Machine and Equipment	8050					2,400	2,400
Road Grader	8051					150,000	150,000
Capital Equipment Total		847,960	842,000	357,000	368,000	326,800	2,741,760
Grand Total		6,156,650	6,063,600	2,148,150	5,868,900	7,272,450	27,509,750

# City of Robbinsdale, Minnesota Capital Improvement Plan 2008-2012

# 2008-2012 CIP by Funding Source



Capital Improvement Funds	
Capital Improvement Fund	\$ 2,402,700
Permanent Improvement Revolving Fund	 4,961,080
Total Capital Improvement Funds	7,363,780
Other City Funds	
Central Garage Fund	1,547,000
Central Services Fund	811,000
Equipment Replacement Fund	
Total Other City Funds	2,358,000
Bonds / Notes	6,872,000
Grants & Donations	175,000
Special Assessments	2,370,440
State & County Aids	3,456,540
Utility Funds	4,913,990
Total	\$ 27,509,750

# Capital Improvement Plan 2008-2012

Source	Project#	2008	2009	2010	2011	2012	Total
Central Garage Fund - Building							
PW Garage - Roof Replacement	112	53,000					53,000
PW Garage - Roof Replacement  PW Garage Construction of Bulk Storage Bins	118	33,000					33,000
PW Garage - Yard Enhancements	119	20,000	20,000				40,000
PW Garage - Yard Enhancements PW Garage - Building and Yard Security	122	20,000	38,000				38,000
PW Garage - Building and Tard Security  PW Garage - Pole Barn - Storage room	141	2,000	30,000				2,000
PW Garage - Pole Barn Lean To	142	2,000					2,000
Central Garage Fund - Build	ling	110,000	58,000				168,000
Central Garage Fund - Equipment							
Squad Car Purchases	8000		62,000	64,000	66,000	68,000	260,000
Snow blower	8008		80,000				80,000
Fire Vehicle	8009	28,000					28,000
Riding Lawn Tractor	8022		40,000				40,000
Water Truck	8023	105,000					105,000
Engineering Van	8025			27,000			27,000
Public Works Pickup Trucks	8027					58,000	58,000
Tractor / Mower for Parks	8029			30,000			30,000
Parks Mower	8030			50,000			50,000
Dump Truck	8031			140,000			140,000
Engineering Truck	<i>8032</i>	30,000					30,000
Small Dump Truck	8034		60,000				60,000
Dump Truck	8040				120,000		120,000
Backhoe	8041				150,000		150,000
Trailer Mounted Generator	8042	20,000					20,000
Paint Machine	8045	4,900					4,900
Trailer for Walk Behind Mowers	8046	2,000					2,000
Service Body for Pick Up Truck	8047	7,300					7,300
Parks Mower Trailer	8048	12,000					12,000
Equipment Trailer for Emergency Pumps	8049					2,400	2,400
Equipment Trailer - Paint Machine and Equipment	8050					2,400	2,400
Road Grader	8051					150,000	150,000
Central Garage Fund - Equipm		209,200	242,000	311,000	336,000	280,800	1,379,000
Replacen	<u>ient</u>						
Central Services Fund							
City Hall - Replace Broken Subsided Concrete Wall	k 101	2,500	2,500				5,000
Police / Fire - Replace Climate Control Elements	103	15,000	_,3				15,000
City Hall - Roof Overflows	124	. 2,300				10.000	10.000
	129	60,000				,	60,000
Police & Fire - Replace Roof	129	()(),()()()					
Police & Fire - Replace Roof Police & Fire - Replace Backup Generator	131	60,000					60,000

# Capital Improvement Plan 2008-2012

Source	Project#	2008	2009	2010	2011	2012	Total
Challell Danker Windows	124				1/0.000		1/0.000
City Hall - Replace Windows	134	25.000			160,000		160,000
City Hall - Auto Entry Doors	135	35,000		20.000			35,000
Police & Fire - Replace Carpet 2nd Floor	136			30,000			30,000
City Hall - Replace Carpet	137	0.500		40,000			40,000
City Hall - Rain garden	138	2,500					2,500
PW Garage - Repaint Exterior	139	8,000					8,000
City Hall - Roof Replacement	140		60,000				60,000
Server Replacements	7102	12,000	24,000	24,000	12,000	24,000	96,000
Network Equipment	7103	15,000	20,000	20,000	20,000	22,000	97,000
Enterprise Systems Software Licenses	7113	6,000	6,000				12,000
IT - Tape Library Back-up	7114	18,000					18,000
Council Chamber Wireless Setup	7115	2,500					2,500
PS - Computer/Switch Room Reconfiguration	7116	10,000					10,000
Central Services Fun	d	256,500	192,500	114,000	192,000	56,000	811,000
CIF Cable Grant							
Video System Replacement - Council Chambers	7001	105,000					105,000
CIF Cable Gran	ıt	105,000					105,000
CITE C							
CIF Government Buildings							
Library - Structural repair to entry area City Hall - Backup Generator	115 127	20,000 57,500					<i>20,000</i> <i>57,500</i>
CIF Government Building	s	77,500					77,500
CIF Park Improvements							
Lakeview Terrace Park - Ball field Lights	205		65,000				65,000
Lee Park Improvements	207				214,000		214,000
Graeser Park Improvements	211	20,000		180,000			200,000
LVT - Pump House Roof	212	5,000					5,000
Sanborn Park Trail Reconstruction	213	.,	18,150	199,650			217,800
Sochacki Park Improvements	219		.07.00	.,,,,,,,		50,000	50,000
5215 44th Ave N - Pocket Park	223	5,000				00,000	5,000
Resurface Parking Lots at Lakeview Terrace	223 227	50,000					50,000
Resurface Faiking Lots at Lakeview Terrace Resurface Tennis Courts	228	22,500		40.000			62,500
Resurface Termis Courts Manor Park Wading Pool/Splash Park	228 229			40,000			
		330,000		100 000			330,000
Kelly Park Improvements	230	10,000		100,000		220.000	110,000
Triangle Park Wading Pool/Splash Park	231					330,000	330,000
Parkview Park Playground Equipment	232	10.000				54,500	54,500
Sochacki Park Road Improvement	243	40,000		40			40,000
LVT - Trail Reconstruction	244			12,200	134,200		146,400
Sochacki Park - Trail Rehabilitation	245				11,650	128,350	140,000
LVT - Demolish Warming House and Provide Pavilion	246	20,000		120,000			140,000
Fitness Center Equipment Replacement	248	12,000	12,000	12,000	12,000	12,000	60,000
CIF Park Improvement	S	514,500	95,150	663,850	371,850	574,850	2,220,200
Donations							
Lakeview Terrace Park - Ball field Lights	205		65,000				65,000
Donation	c		65,000				65,000

# Capital Improvement Plan 2008-2012

Source	Project#	2008	2009	2010	2011	2012	Total
GO Capital Equipment Notes							
Squad Car Purchases	8000	60,000					60,000
Fire Truck	8010	52,522	550,000				550,000
Sidewalk Machine - snow removal	8016	100,000					100,000
Dump Truck	8017	105,000					105,000
Public Works Pickup Trucks	8024	52,000					52,000
Dump Truck	8026	105,000					105,000
GO Capital Equipment No	otes	422,000	550,000				972,000
GO Street Improvement Bonds							
County Road 9 - Reconstruction CR81 to Parkway	352				1,600,000		1,600,000
GO Street Improvement Bo	nds				1,600,000		1,600,000
GO Utility Revenue Bonds - Sanita	rw						
•	•					202.002	000.00-
Reconstruction - Oakdale/ Chowen/ Drew/ Ewing	313					300,000	300,000
Lowry Avenue - Reconstruct France to Abbott Ave	316					50,000	50,000
France - Reconstruct Lowry to Oakdale Vera Cruz Avenue - Reconstruction 42nd to 46th	344 346		100,000			100,000	100,000 100,000
Zenith / 41st / 42nd - Reconstruction 40th to 43rd	358		150,000				150,000
Lift No. 6 (Wards) - Rehab	606		130,000			250,000	250,000
GO Utility Revenue Bonds - Sanit	arv		250,000			700,000	950,000
go cancy nevenue Bonus Sume	<del></del> y		200,000			100,000	700,000
<b>GO Utility Revenue Bonds - Storm</b>							
Reconstruction - Oakdale/ Chowen/ Drew/ Ewing	313					200,000	200,000
Lowry Avenue - Reconstruct France to Abbott Ave	316					150,000	150,000
Zenith / 41st / 42nd - Reconstruction 40th to 43rd	358		250,000				250,000
Crystal Lake Water Quality Treatments - Phase I	701		200,000				200,000
GO Utility Revenue Bonds - Sto	orm		450,000			350,000	800,000
<b>GO Utility Revenue Bonds - Water</b>							
Reconstruction - Oakdale/ Chowen/ Drew/ Ewing	313					400,000	400,000
Lowry Avenue - Reconstruct France to Abbott Ave	316					150,000	150,000
France - Reconstruct Lowry to Oakdale	344					100,000	100,000
Vera Cruz Avenue - Reconstruction 42nd to 46th	346		150,000				150,000
Zenith / 41st / 42nd - Reconstruction 40th to 43rd	358		250,000				250,000
Water - Well No. 3 Replacement	507		500,000				500,000
Reconstruct Tower No. 1	510				1	,000,000	1,000,000
GO Utility Revenue Bonds - Wa	nter		900,000		1,	,650,000	2,550,000
Grants							
Safe Routes to Schools	355	5,000	5,000				10,000
Crystal Lake Water Quality Treatments - Phase I	701	3,000	100,000				100,000
		F 000	105 000				110 000
Gra	ints	5,000	105,000				110,000

# Capital Improvement Plan 2008-2012

Source	Project#	2008	2009	2010	2011	2012	Total
PIR Alley Reconstruction							
Alley Reconstruction Program	301	15,000	15,000	15,000	15,000	15,000	75,000
Alley betw Scott & Toledo - Construct 43rd to 44th	303	5,900	13,000	13,000	13,000	13,000	5,900
Alley betw Toledo & Unity - Construct Toledo-43rd	304	500					500
3614 Oakdale Avenue - Alley Construction	342				23,500		23,500
PIR Alley Reconstruction		21,400	15,000	15,000	38,500	15,000	104,900
PIR Other Infrastructure							
Tree Removal - West Broadway 40th - 42nd	333	40,000	40,000	40,000	40,000	40,000	200,000
EVP Detector - W Broadway and France	<i>356</i>	8,000	40,000	40,000	40,000	40,000	8,000
EVP Detector - Hubbard and CR9	357	0,000	8,000				8,000
Small Works Program	397	20,000	20,000	20,000	20,000	20,000	100,000
PIR Other Infrastructure		68,000	68,000	60,000	60,000	60,000	316,000
PIR Pedestrian / Bicycle Facilities							
•	255	- aaa	5.000				40.000
Safe Routes to Schools	<i>355</i>	5,000	5,000				10,000
Regent Avenue - Sidewalk between 36th and 39th Sidewalk Replacement Program	361 399	55,000 10,000	12,000	12,000	12,000	12,000	55,000 58,000
			12,000	-	-		•
PIR Pedestrian / Bicycle Facili	ties	70,000	17,000	12,000	12,000	12,000	123,000
PIR Street Overlay and Resurface							
•	227	100.000					100.000
West Broadway - Pavement Rehabilitation Road Resheeting Program	326 398	100,000 150,000	200,000	150,000	120,000	200,000	100,000 820,000
				-	-		•
PIR Street Overlay and Resurface		250,000	200,000	150,000	120,000	200,000	920,000
PIR Street Reconstruction							
Reconstruction - Oakdale/ Chowen/ Drew/ Ewing	313					42,310	42,310
France Avenue - Reconstruction Lowry to 36th Ave	315				202,600	54,000	256,600
Lowry Avenue - Reconstruct France to Abbott Ave	316	40.500		25,000		42,640	67,640
47th Avenue - Reconstruct CR81 to W Broadway	319	13,500					13,500
County Road 81 Cost Participation Lakeland Ave - Reconstruct wBdwy to 47th Ave N.	322 324	20,000				33,500	<i>20,000</i> <i>33,500</i>
Reconstruction - Abbott / Beard 40th - 43rd	325	880,500				33,300	880,500
York Ave Reconstruction - 40th to 43rd Ave N	328	272,550					272,550
West Broadway (CR8) - Reconstruct 42nd to 47th	339				20,000		20,000
France - Reconstruct Lowry to Oakdale	344			61,000		-61,000	0
Welcome Avenue - Reconstruct CR9 to City Limits	345		114,000				114,000
Vera Cruz Avenue - Reconstruction 42nd to 46th Xenia Avenue - Cul-de-sac to City Limits	346 347		386,960				386,960 1 020
Zane Avenue - Reconstruction 42nd to City Limits	347 348		1,930 30,470				1,930 30,470
Adair Avenue - Reconstruction 42nd to City Limits	349		10,400				10,400
Scott Avenue - Reconstruction 441/2 to 46th + 45th	350		-,			89,230	89,230
47th Avenue - Reconstruction CR81 to Orchard	351	126,210					126,210
Zenith / 41st / 42nd - Reconstruction 40th to 43rd	358		425,600	40.000		275 000	425,600
37th Avenue - Indiana to Hubbard	359			40,000		275,000	315,000

# Capital Improvement Plan 2008-2012

### SUMMARY OF PROJECTS BY FUNDING SOURCE

Source	Project#	2008	2009	2010	2011	2012	Total
Van Demark Road - Reconstruction France to end	360				35,000	154,000	189,000
43rd Avenue - Reconstruct York to Chowen	<i>365</i>		157,520		33,000	134,000	157,520
Auto CAD 3D Upgrade - Engineering projects	7117	7,260	107,020				7,260
Survey Vehicle Shelving	8043			2,000			2,000
Survey Equipment - Trimble Robotic Instrument	8044	35,000					35,000
PIR Street Reconstructi	ion	1,355,020	1,126,880	128,000	257,600	629,680	3,497,180
Sanitary Sewer Utility Fund							
Reconstruction - Oakdale/ Chowen/ Drew/ Ewing	313					72,430	72,430
Lowry Avenue - Reconstruct France to Abbott Ave	316					31,890	31,890
47th Avenue - Reconstruct CR81 to W Broadway	319	48,640					48,640
Reconstruction - Abbott / Beard 40th - 43rd	<i>325</i>	219,400					219,400
York Ave Reconstruction - 40th to 43rd Ave N	328	125,750					125,750
France - Reconstruct Lowry to Oakdale	344					8,060	8,060
Welcome Avenue - Reconstruct CR9 to City Limits	345		23,000				23,000
Vera Cruz Avenue - Reconstruction 42nd to 46th	346		300				300
Xenia Avenue - Cul-de-sac to City Limits	347		12,200				12,200
Zane Avenue - Reconstruction 42nd to City Limits	348		16,390				16,390
Adair Avenue - Reconstruction 42nd to City Limits	349		14,000				14,000
County Road 9 - Reconstruction CR81 to Parkway	<i>352</i>				455,100		455,100
Zenith / 41st / 42nd - Reconstruction 40th to 43rd	358		2,000				2,000
37th Avenue - Indiana to Hubbard	359					30,000	30,000
Van Demark Road - Reconstruction France to end	360					25,000	25,000
43rd Avenue - Reconstruct York to Chowen	<i>365</i>		156,500				156,500
Lift No. 3 (Toledo) - Rehab	603	100,000					100,000
Lift No. 5 (Sleepy Hollow) - Rehab	604					100,000	100,000
Lift No. 6 (Wards) - Rehab	606				25,000		25,000
Sanitary Sewer Manhole Rehabilitation	607	15,000	15,000	15,000	15,000	15,000	75,000
Auto CAD 3D Upgrade - Engineering projects	7117	2,000					2,000
Sanitary Sewer Utility Fu	nd	510,790	239,390	15,000	495,100	282,380	1,542,660
Special Assessments							
Alley betw Scott & Toledo - Construct 43rd to 44th	303	58,100					58,100
Alley betw Toledo & Unity - Construct Toledo-43rd	304	40,450					40,450
	313					451,860	451,860
Reconstruction - Oakdale/ Chowen/ Drew/ Ewing	313						
							119,700
Lowry Avenue - Reconstruct France to Abbott Ave	316 319	34,900				119,700	
Lowry Avenue - Reconstruct France to Abbott Ave 47th Avenue - Reconstruct CR81 to W Broadway	316	34,900 427,140					119,700
Lowry Avenue - Reconstruct France to Abbott Ave 47th Avenue - Reconstruct CR81 to W Broadway Reconstruction - Abbott / Beard 40th - 43rd	316 319						119,700 34,900
Lowry Avenue - Reconstruct France to Abbott Ave 47th Avenue - Reconstruct CR81 to W Broadway Reconstruction - Abbott / Beard 40th - 43rd York Ave Reconstruction - 40th to 43rd Ave N	316 319 325	427,140					119,700 34,900 427,140
Lowry Avenue - Reconstruct France to Abbott Ave 47th Avenue - Reconstruct CR81 to W Broadway Reconstruction - Abbott / Beard 40th - 43rd York Ave Reconstruction - 40th to 43rd Ave N France - Reconstruct Lowry to Oakdale	316 319 325 328	427,140	182,390			119,700	119,700 34,900 427,140 133,200
Lowry Avenue - Reconstruct France to Abbott Ave 47th Avenue - Reconstruct CR81 to W Broadway Reconstruction - Abbott / Beard 40th - 43rd York Ave Reconstruction - 40th to 43rd Ave N France - Reconstruct Lowry to Oakdale Vera Cruz Avenue - Reconstruction 42nd to 46th	316 319 325 328 344	427,140	182,390 22,050			119,700	119,700 34,900 427,140 133,200 158,550
Lowry Avenue - Reconstruct France to Abbott Ave 47th Avenue - Reconstruct CR81 to W Broadway Reconstruction - Abbott / Beard 40th - 43rd York Ave Reconstruction - 40th to 43rd Ave N France - Reconstruct Lowry to Oakdale Vera Cruz Avenue - Reconstruction 42nd to 46th Xenia Avenue - Cul-de-sac to City Limits	316 319 325 328 344 346	427,140				119,700	119,700 34,900 427,140 133,200 158,550 182,390
Lowry Avenue - Reconstruct France to Abbott Ave 47th Avenue - Reconstruct CR81 to W Broadway Reconstruction - Abbott / Beard 40th - 43rd York Ave Reconstruction - 40th to 43rd Ave N France - Reconstruct Lowry to Oakdale Vera Cruz Avenue - Reconstruction 42nd to 46th Xenia Avenue - Cul-de-sac to City Limits Zane Avenue - Reconstruction 42nd to City Limits	316 319 325 328 344 346 347	427,140	22,050			119,700	119,700 34,900 427,140 133,200 158,550 182,390 22,050
Lowry Avenue - Reconstruct France to Abbott Ave 47th Avenue - Reconstruct CR81 to W Broadway Reconstruction - Abbott / Beard 40th - 43rd York Ave Reconstruction - 40th to 43rd Ave N France - Reconstruct Lowry to Oakdale Vera Cruz Avenue - Reconstruction 42nd to 46th Xenia Avenue - Cul-de-sac to City Limits Zane Avenue - Reconstruction 42nd to City Limits Adair Avenue - Reconstruction 42nd to City Limits	316 319 325 328 344 346 347 348	427,140	22,050 23,100		180,000	119,700	119,700 34,900 427,140 133,200 158,550 182,390 22,050 23,100
Lowry Avenue - Reconstruct France to Abbott Ave 47th Avenue - Reconstruct CR81 to W Broadway Reconstruction - Abbott / Beard 40th - 43rd York Ave Reconstruction - 40th to 43rd Ave N France - Reconstruct Lowry to Oakdale Vera Cruz Avenue - Reconstruction 42nd to 46th Xenia Avenue - Cul-de-sac to City Limits Zane Avenue - Reconstruction 42nd to City Limits Adair Avenue - Reconstruction 42nd to City Limits County Road 9 - Reconstruction CR81 to Parkway	316 319 325 328 344 346 347 348	427,140	22,050 23,100		180,000	119,700	119,700 34,900 427,140 133,200 158,550 182,390 22,050 23,100 9,500
Reconstruction - Oakdale/ Chowen/ Drew/ Ewing Lowry Avenue - Reconstruct France to Abbott Ave 47th Avenue - Reconstruct CR81 to W Broadway Reconstruction - Abbott / Beard 40th - 43rd Ave N France - Reconstruction - 40th to 43rd Ave N France - Reconstruct Lowry to Oakdale Vera Cruz Avenue - Reconstruction 42nd to 46th Xenia Avenue - Cul-de-sac to City Limits Zane Avenue - Reconstruction 42nd to City Limits Adair Avenue - Reconstruction 42nd to City Limits County Road 9 - Reconstruction CR81 to Parkway Zenith / 41st / 42nd - Reconstruction 40th to 43rd 37th Avenue - Indiana to Hubbard	316 319 325 328 344 346 347 348 349	427,140	22,050 23,100 9,500		180,000	119,700	119,700 34,900 427,140 133,200 158,550 182,390 22,050 23,100 9,500 180,000
Lowry Avenue - Reconstruct France to Abbott Ave 47th Avenue - Reconstruct CR81 to W Broadway Reconstruction - Abbott / Beard 40th - 43rd York Ave Reconstruction - 40th to 43rd Ave N France - Reconstruct Lowry to Oakdale Vera Cruz Avenue - Reconstruction 42nd to 46th Xenia Avenue - Cul-de-sac to City Limits Zane Avenue - Reconstruction 42nd to City Limits Adair Avenue - Reconstruction 42nd to City Limits County Road 9 - Reconstruction CR81 to Parkway Zenith / 41st / 42nd - Reconstruction 40th to 43rd	316 319 325 328 344 346 347 348 349 352	427,140	22,050 23,100 9,500		180,000	119,700 158,550	119,700 34,900 427,140 133,200 158,550 182,390 22,050 23,100 9,500 180,000 423,500
Lowry Avenue - Reconstruct France to Abbott Ave 47th Avenue - Reconstruct CR81 to W Broadway Reconstruction - Abbott / Beard 40th - 43rd York Ave Reconstruction - 40th to 43rd Ave N France - Reconstruct Lowry to Oakdale Vera Cruz Avenue - Reconstruction 42nd to 46th Xenia Avenue - Cul-de-sac to City Limits Zane Avenue - Reconstruction 42nd to City Limits Adair Avenue - Reconstruction 42nd to City Limits County Road 9 - Reconstruction CR81 to Parkway Zenith / 41st / 42nd - Reconstruction 40th to 43rd 37th Avenue - Indiana to Hubbard	316 319 325 328 344 346 347 348 349 352 358	427,140	22,050 23,100 9,500		180,000	119,700 158,550 10,000	119,700 34,900 427,140 133,200 158,550 182,390 22,050 23,100 9,500 180,000 423,500 10,000

# Capital Improvement Plan 2008-2012

### SUMMARY OF PROJECTS BY FUNDING SOURCE

Source	Project#	2008	2009	2010	2011	2012	Total
State Aids							
Reconstruction - Oakdale/ Chowen/ Drew/ Ewing	313			150,000		850,000	1,000,000
Lowry Avenue - Reconstruct France to Abbott Ave	316			100,000		210,370	210,370
47th Avenue - Reconstruct CR81 to W Broadway	319	75,260				210,070	75,260
County Road 81 Cost Participation	322	70,200	100,000				100,000
France - Reconstruct Lowry to Oakdale	344		,			272,780	272,780
County Road 9 - Reconstruction CR81 to Parkway	352			387,800	1,190,380	,	1,578,180
36th Avenue - Mill & Overlay Regent to France	353		172,700	,	,		172,700
36th Avenue - Video Detectors for Signals at Noble	354		20,000				20,000
39 1/2 Avenue - Gates at Railroad Crossing	364				27,250		27,250
State A	ids	75,260	292,700	537,800	1,217,630	1,333,150	3,456,540
Storm Sewer Utility Fund							
Alley betw Toledo & Unity - Construct Toledo-43rd	304	50,050					50,050
Reconstruction - Oakdale/ Chowen/ Drew/ Ewing	313	23,000				48,220	48,220
Lowry Avenue - Reconstruct France to Abbott Ave	316					30,400	30,400
Reconstruction - Abbott / Beard 40th - 43rd	325	139,750				22,.22	139,750
York Ave Reconstruction - 40th to 43rd Ave N	328	23,000					23,000
France - Reconstruct Lowry to Oakdale	344	•				34,890	34,890
Welcome Avenue - Reconstruct CR9 to City Limits	345		12,000			•	12,000
Zane Avenue - Reconstruction 42nd to City Limits	348		4,320				4,320
47th Avenue - Reconstruction CR81 to Orchard	351	34,290					34,290
County Road 9 - Reconstruction CR81 to Parkway	<i>352</i>				415,020		415,020
Zenith / 41st / 42nd - Reconstruction 40th to 43rd	358		2,000				2,000
37th Avenue - Indiana to Hubbard	359					15,000	15,000
Van Demark Road - Reconstruction France to end	360					10,000	10,000
43rd Avenue - Reconstruct York to Chowen	365		122,360				122,360
Installation of Grit Chambers / GPT's	700	10,000	10,000	10,000	10,000	10,000	50,000
Crystal Lake Water Quality Treatments - Phase I	701	50,000					50,000
Catch Basin Replacement Program	702	10,000	10,000	10,000	10,000	10,000	50,000
France Avenue Catchment - Rehab of Trunk Drain	705	170,000					170,000
Lift No. 11 (Crystal Lake) - Improvements	709			80,000			80,000
Auto CAD 3D Upgrade - Engineering projects	7117	1,000					1,000
Storm Sewer Utility Fu	nd	488,090	160,680	100,000	435,020	158,510	1,342,300
Water Utility Fund							
Police & Fire - Replace Backup Generator	131	52,000					52,000
Reconstruction - Oakdale/ Chowen/ Drew/ Ewing	313					63,360	63,360
Lowry Avenue - Reconstruct France to Abbott Ave	316					4,560	4,560
47th Avenue - Reconstruct CR81 to W Broadway	319	43,200					43,200
Reconstruction - Abbott / Beard 40th - 43rd	325	304,400					304,400
York Ave Reconstruction - 40th to 43rd Ave N	328	140,500					140,500
France - Reconstruct Lowry to Oakdale	344					58,550	58,550
Welcome Avenue - Reconstruct CR9 to City Limits	345		29,000				29,000
Vera Cruz Avenue - Reconstruction 42nd to 46th	346		19,150				19,150
Xenia Avenue - Cul-de-sac to City Limits	347		21,020				21,020
Zane Avenue - Reconstruction 42nd to City Limits	348		21,720				21,720
	349		1,100				1,100
Adair Avenue - Reconstruction 42nd to City Limits			•		474 700		
County Road 9 - Reconstruction CR81 to Parkway	352				471,700		471,700
,			14,900		471,700	30,000	471,700 14,900 30,000

# Capital Improvement Plan 2008-2012

### SUMMARY OF PROJECTS BY FUNDING SOURCE

Source	Project#	2008	2009	2010	2011	2012	Total
Van Demark Road - Reconstruction France to end	360					25,000	25,000
43rd Avenue - Reconstruct York to Chowen	365		93,620			.,	93,620
Valve Replacement Program	504	15,000	15,000	15,000	15,000	17,500	77,500
Water - Well No. 3 Replacement	507	.,	8,750	.,	.,	,	8,750
Reconstruct Tower No. 1	510		27.22		40,000		40,000
Water - Repair Broken Valve Plant No. 2	517	40,000			,		40,000
37th Avenue Loop Connection	518	5,000	25,000				30,000
City Wide Water Meter Battery Replacement	519	200,000	.,				200,000
Well No. 1 - Upgrade	524	,	25,000				25,000
Well No. 2 - Upgrade	525	25.000	.,				25,000
Plant # 2 Backup Generator	526	20,000					20,000
Plant # 3 Backup Generator	527	50,000					50,000
Water Plant Equipment	599	26,500	26,500	26,500	26,500	10,000	116,000
Auto CAD 3D Upgrade - Engineering projects	7117	3,000					3,000
Water Utility F	und	924,600	300,760	41,500	553,200	208,970	2,029,030
GRA	ND	6,156,650	6,063,600	2,148,150	5,868,900	7,272,450	27,509,750



### **READER'S NOTES:**

# GENERAL FUND

### Introduction

The General Fund was established to account for revenues and expenditures necessary to provide basic governmental activities and services, which are not accounted for in other funds. The presentation of this fund will be divided into three parts; Overall Summary of Revenues and Expenditures, Revenues, and Expenditures.

### **Overall Summary**

The 2008 General Fund Budget results in a deficit of \$78,443, which is 1.9% of the 2008 projected fund balance in the General Fund. See Summary of Revenues, Expenditures, and Changes in Fund Balance on Page 79.

### Revenues

Overall General Fund Revenues for 2008 are projected to be \$7,447,784. This is \$152,975 or a 2.1% increase over the 2007 adopted budget. The Revenues for the General Fund are presented in a detail summary that is subtotaled by major revenue classification. Graphical presentations include Revenues by Source followed by a trend analysis of each major revenue classification. Highlights of the revenues (excluding the property tax levy discussion on Page 37) are as follows:

### **Intergovernmental**

➤ Local Government Aid (LGA) comes directly from the State and is based on a formula related to housing units and population. During 2003, the legislature reduced the City's State Aid by \$461,065 or 21.7% over what was expected from the State in the 2003 Adopted Budget. For 2004 and 2005, LGA is further reduced by \$30,863 and \$205,103 consecutively, and in 2006 LGA was again reduced by \$268,515 to \$1,159,138 and comprises 15% of the 2006 General Fund Revenue Budget (down from 18.7% in 2005). During the 2005 Legislative Session, the LGA funding distribution formula was adjusted. Even though the State increased its overall LGA contribution to cities, the formula adjustment was not favorable to Robbinsdale, causing a 19% reduction in the allocation that was received. For 2007, the City received an additional 13% reduction in its LGA. In 2008, the city saw a \$229,927 increase in LGA. Nevertheless, future reductions are expected for another \$500,000 or 50% of the remaining LGA the City receives.

### **Charges for Services**

Charges for Services for 2008 comprise 6.83% of the General Fund Revenues. They are presented as three types:

- ➤ General Government Charges
- ➤ Public Safety Charges
- ➤ Recreation Charges

See Page 82 for a more detailed definition of each type. Highlights for 2008 Budget are as follows:

### **General Government Charges**

- ➤ Robbinsdale Economic Development reimbursements for 2008 are expected to be \$94,200. This represents an increase of 2.4% over the 2007 budget. This revenue relates to reimbursements from activity related to redevelopment efforts. See the Redevelopment Program Summary on Page 120 for more information.
- Lease and rental revenues represent various leases the City has with companies and organizations. 95% of the revenues related to lease and rentals are for antenna leases, which are with companies in the wireless industry. Currently the City has nine leases. The leases are long-term (about twenty years) and include a minimum 5% yearly increase clause. Lease revenues are expected to increase by 11% over the 2007 original budget.
- ➤ Industrial Development Revenue Bonds (IDRB) Issuance Fees are fees collected from entities such as hospitals, nursing homes, and apartments that can under Minnesota law issue tax-exempt conduit debt through the City. The fees are equal to 1% of the initial bond principal issued, with half paid at the issuance date, and the second half due on the first anniversary. Thereafter, one-tenth of a percent of the outstanding principal is charged for the life of the issue. Beginning in 2003, the City adjusted the one-tenth of a percent to one-eighth of a percent for all new bond issues. The fees for 2008 are projected to be \$19,350. There are no bond issues anticipated for 2008.

### Recreation Charges

Recreation Charges are expected to remain relatively constant compared to 2007. Staff reorganization with a change from full-time to part-time employees may result in more capacity for programs, though fees will depend on actual registrations.

#### **Transfers**

➤ Transfers from other funds for 2008 have been set at \$250,600, which represents the estimated staff costs related to managing the Capital Improvement Projects and transfer from the Solid Waste Utility Fund to fund new initiatives in code enforcement requested by the City Council. In 2004, the City began charging all direct staff costs associated with capital improvements to the improvement.

### **Expenditures**

General Fund expenditures (not including transfers) for 2008 are being proposed to be \$7,776,827, which represents an increase of 1.2% or \$92,816 over the 2007 Adopted Budget. No transfers are planned for 2007.

Expenditures are presented in a Department / Program format. The Departments presented are as follows; City Council, Administrative, Legal, Assessing, Finance, Community Development, Police, Fire, Recreation & Parks, Engineering, Public Works, and Human Services. Each Department presentation describes the programs and services offered and at what cost. Related revenue for each department, where appropriated is presented. Related revenue is defined as any revenue that has a direct relation to the services being offered, such as fees and grants.

Service Evaluation Criteria is designed to begin compiling comparative data for trend and benchmarking purposes and to show what services cost. All programs will show evaluations on a per capita basis (the 2000 population figure of 14,123 will be used for all years) and per \$100,000 valuation basis (relates to the estimated market value of all properties within the City as compiled by the City Assessor. Citywide market value amounts are shown within the Assessor Program [page 108]).

A summary of overall expenditures by Department and Major Objective is presented (Pages 90-92). A graphical presentation of expenditures by department is also shown (Page 89).

Highlights of the 2008 General Fund Expenditures Budget are as follows:

### **Personal Services**

Personal services make up 67.9% of the General Fund Expenditure Budget. The 2008 personal services expenditures are projected to increase by \$26,214 or 0.5% compared to the 2007 Adopted Budget. Personnel services expenditures are impacted by anticipated increases in labor contracts, which some are currently being negotiated, and the adopted personnel changes listed below:

- Full consolidation of the Recreation & Parks Director and Assistant City Manager positions into one Director of Administration & Recreation Services.
- Change of full-time Recreation Supervisor to additional, flexible part-time staffing
- Mandated increases in the employers portion of the Public Employees Retirement Association contributions.
- Salary and benefit adjustments.

### **Other Charges & Services**

Other Charges & Services for 2008 are projected to increase by 3% or \$79,650 over the 2007 Adopted Budget. The increases are due to increased energy costs and internal transfers related to building maintenance, vehicle maintenance, information technology, and general office expenditures.

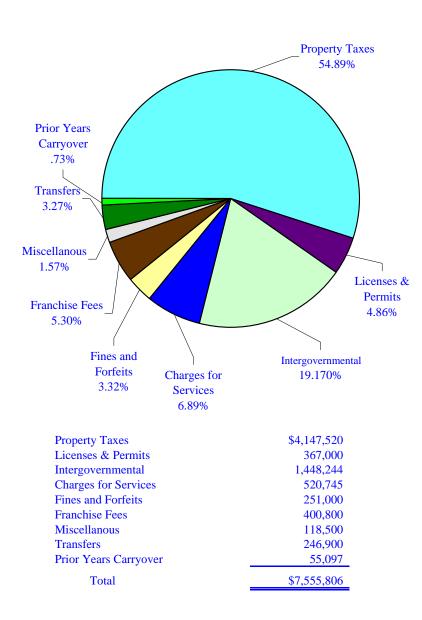
# **General Fund Summary of Revenues, Expenditures, and Changes in Fund Balance**

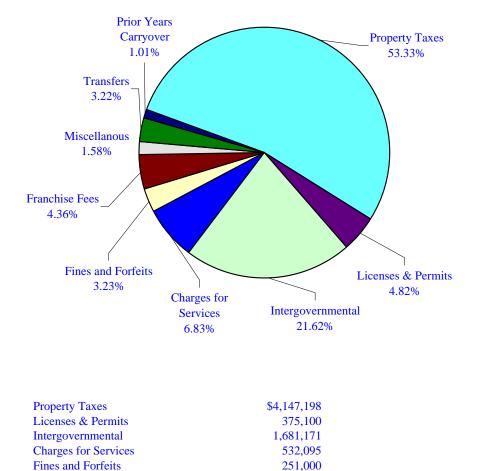
	2005	005 2006			2007 2007			2008	
	Actual		Actual		Budget		Estimated		Adpoted
Revenues									
Taxes	\$ 3,870,389	\$	4,083,346	\$	4,147,520	\$	4,147,520	\$	4,147,198
License & Permits	418,970		382,539		378,000		367,000		375,100
Intergovernmental	1,902,818		1,829,888		1,448,244		1,448,244		1,681,171
Charges for Services	578,467		498,079		520,745		520,745		532,095
Fines & Forfeitures	323,841		227,925		281,000		251,000		251,000
Franchise Fees	291,658		308,887		400,800		400,800		338,720
Miscellaneous	 106,724		163,532		118,500		118,500		122,500
Total Revenue	 7,492,867		7,494,196		7,294,809		7,253,809		7,447,784
<b>Other Financing Sources</b>									
Transfers from other funds	 169,373		172,013		246,900		246,900		250,600
Total Revenues & Other Financing Sources	7,662,240		7,666,209		7,541,709		7,500,709		7,698,384
<b>Expenditures</b>									
Personal Services	4,860,763		5,106,906		5,261,754		5,254,836		5,287,968
Supplies	227,163		227,818		297,400		287,032		302,745
Other Services & Charges	2,312,596		2,263,067		2,633,804		2,529,485		2,717,454
Capital Outlay	5,144		26,300		7,500		7,500		600
Amounts Charged to									
Other Funds	 (443,826)		(484,752)		(516,447)		(516,447)		(531,940)
Total Expenditures	6,961,840		7,139,339		7,684,011		7,562,406		7,776,827
Other Financing Uses									
Transfers out to other funds	 613,640		386,115						
Total Expenditures & Other Financing Uses	7,575,480		7,525,454		7,684,011		7,562,406		7,776,827
Deficiency of Revenues and Other Financing Sources Over Expenditure and Other Financing Uses	86,760		140,755		(142,302)		(61,697)		(78,443)
<b>Fund Balance</b>									
Beginning of Year	 4,059,579		4,146,339		4,287,094		4,287,094		4,225,397
End of Year	\$ 4,146,339	\$	4,287,094	\$	4,144,792	\$	4,225,397	\$	4,146,954

### **General Fund Revenues By Source**

### 2007 Estimated

## 2008 Adopted Budget





338,720

122,500

250,600

78,443

\$7,776,827

Franchise Fees

Miscellanous

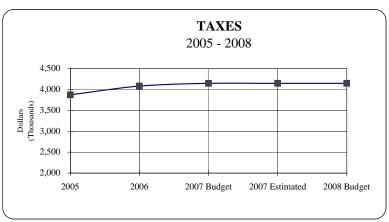
Prior Years Carryover

Total

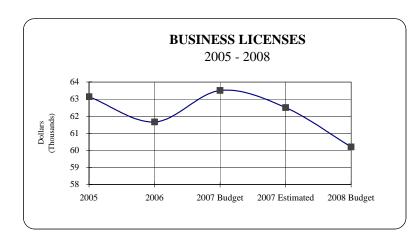
Transfers

#### **TAXES**

Property Taxes for the City represent 55% of the General Fund Revenue supporting general government, community development, recreation, public safety, and public works. The taxes consist of Ad Valorem and Fiscal Disparities. As State Aid Revenue has been decreased over the last few years, more reliance has been placed on the Property Tax, which has resulted in the increase of the



City's Property Tax Levy to maintain needed governmental services.

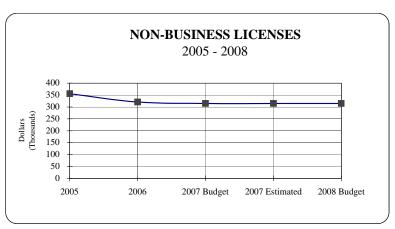


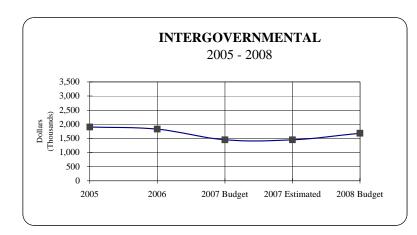
### **BUSINESS LICENSES**

The Minnesota Constitution, through various statutes, allows cities the authority to engage in certain regulatory activities in the interest of the overall community. Cities may charge license fees as a means of recovering the cost of regulation. Pawn shop and second hand dealer licenses, liquor licenses, and contractor licenses are examples of business licenses collected by the city. Business licenses account for 0.8% of the General Fund Revenue Budget.

#### **NON-BUSINESS LICENSES**

Building permits are the largest source of revenue in this category. Other fees in this category include charges for animal licenses; rental licenses; plan check fees; heating, electrical, and plumbing permits; and housing maintenance fees. These fees account for 4.2% of the General Fund Revenue Budget. As economic and redevelopment activity slow, building permit revenue is expected tobegin a gradual decrease over the next few years.



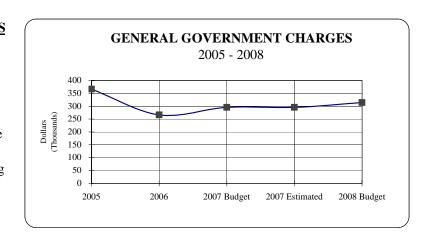


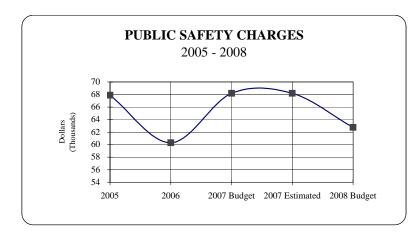
### **INTERGOVERNMENTAL**

This revenue source is comprised of Federal Grants, State Aids and Grants, and other local grants the City receives. For 2007, 93% of the revenue in this category i expected to come from the State. Since 2001 the State has decreased aids to cities, which has resulted in over a \$1 Million loss to the Cit The elimination of aids continues to affect the 2007 budget. For 2007, Intergovernmental Revenues account for 19.2% of the General Fund Revenues.

#### **GENERAL GOVERNMENT CHARGES**

The majority of this revenue comes from three sources; Charges to the Robbinsdale Economic Development Authority for support services, lease revenue from wireless antenna leases, and IDRB Issuance Fees. Other sources of revenue accounted for within this category include accounting fees charged to the Robbinsdale Fire Relief Association and Broadway Court, planning fees, and various other fees. General Government Charges account for 4.0% of the General Fund Revenue Budget.



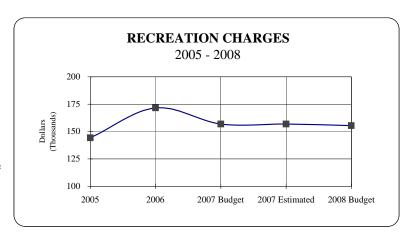


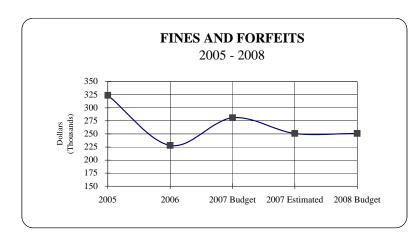
#### **PUBLIC SAFETY CHARGES**

Sources of revenue included in this area are charged primarily by the police department. Revenues consist of charges for towing, investigations, false alarms, accident reports, police auction proceeds, and a \$47,000 charge to the School District for support of a School Liason Officer. These charges represent 0.9% of the General Fund Revenues.

### **RECREATION CHARGES**

Recreation charges are comprised of membership dues, daily fees, and program fees. The largest of these is program fees. This is the fee charged to participants for registration and participation in recreational activities. Due to program cutbacks, revenue has been steadily declining over the last three years. Recreation charges account for 2% of the General Fund Revenue Budget.





#### **FINES AND FORFEITS**

Court imposed fines and forfeits comprise this revenue category. Court imposed fines are shared with Hennepin County. The distribution of the fines depends upon what violation, fines, or forfeiture occurred and the employing agency of the arresting officer. This revenue source accounts for 3.7% of the General Fund Revenue Budget.

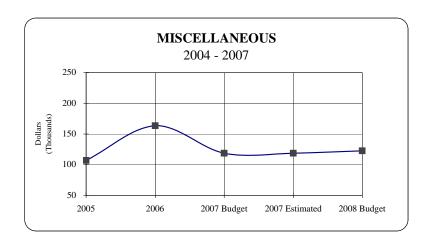
### **Franchise Fees**

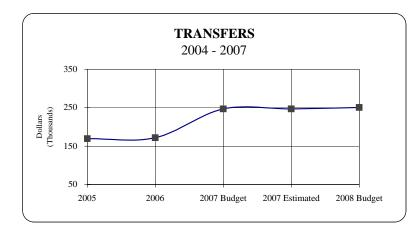
Franchise Fees were enacted in June of 2003. They represent a 4% charge on all Gas and Electric Utility Revenue generated in the City. The Fee collected is being distributed 60% to the General Fund and 40% to the Permanent Improvement Revolving Capital Project Fund. These revenues account for 5.3% of the 2007 General Fund Revenue Budget.



### **MISCELLANEOUS**

Interest revenue on general fund investments is the largest revenue source included in the miscellaneous revenue category. Other sources included are; donations and miscellaneous other revenue collected account for the balance of this category. These revenues account for 1.6% of the 2007 General Fund Revenue Budget.

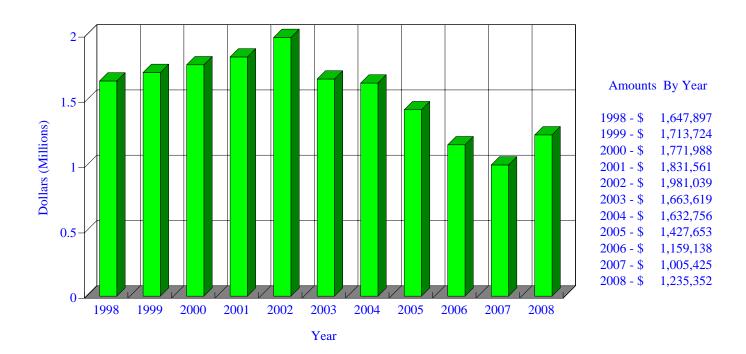




### **TRANSFERS**

Transfers are not an actual revenue source; however, it is a source of revenue relied upon in balancing the budget. Transfers for 2007 are planned to come from the utility enterprise funds and capital project funds for reimbursing the Engineering Department. An additional transfer of \$20,000 is being added from the Solid Waste Utility to help defray costs related to code enforcemen. Transfers account for 3.3% of the General Fund Revenue Budget.

## LOCAL GOVERNMENT AID



The City recieves Local Government Aid (LGA) to help offset costs of providing essential services. The LGA is determined by the State using a formula that is based on various need and ability to pay factors such as population, road accidents, and the change in property values. Since 2002, the City's overall LGA has been reduced by \$745,687 or 37.62%. The 2008 increase of \$229,927 was the result of the City's decreased ability to pay as calculated within the State's LGA Formula. This is directly related to the decrease in estimated population over the last ten year period as compared with Greater Minnesota. Based on the trends, Robbinsdale expects its LGA to continue a gradual decline to a floor of approximately \$500,000. This should occur over the next three years, unless legislation alters the formula and / or distribution of LGA.

# **General Fund Summary of Revenues and Other Financing Sources**

Tarsex         General Property         \$ 2,825,487         \$ 3,157,406         \$ 3,423,899         \$ 3,423,899         \$ 3,432,089           Excess Tax Increment         399,952         370,340         100,000         100,000         - 714,500           Fiscal Disparities         3,870,389         4,083,346         4,147,520         4,147,520         4,147,780           Licenses         8         2,503         21,943         26,000         25,000         22,000           Pawn Shop and Second Hand Dealers         3,500         3,500         3,500         3,500         3,700           Miscellaneous Business Licenses         34,607         35,918         34,000         34,000         34,000           Mosc. Business Licenses         3,511         3,618         4,500         4,500         3,000           Non. Business Licenses         3,511         3,618         4,500         4,500         3,000           Non. Business Licenses         3,511         3,618         4,500         4,500         3,000           Non. Business Licenses         3,511         3,618         4,500         4,500         3,000           Stock Repair Fees         550         1,500         15,000         1,000         150,000		2005 Actual	2006 Actual	2007 Budget	2007 Estimated	2008 Adopted
Excess Tax Increment         399,952         370,340         100,000         100,000         7-14,500           Fiscal Disparities         644,950         555,600         623,621         623,621         714,500           Liquor Licenses         8         3,870,389         4,083,346         4,147,520         4,147,520         4,147,520         4,147,520         4,147,198           Business         Liquor Licenses         25,033         21,943         26,000         25,000         22,000           Pawn Shop and Second Hand Dealers         3,500         3,800         3,500         3,500         3,700           Miscellaneous Business Licenses         34,607         35,918         34,000         34,000         34,000           Total Business Licenses & Permits         63,140         61,661         63,500         62,500         60,200           Non-Business         65         1,080         1,000         4,500         3,700           Non-Business         65         1,080         1,000         1,000         1,000           Non-Business         1,000         1,000         1,000         1,000         1,000         1,000           Planting         8,000         1,000         1,000         1,000         1,000	<u>Taxes</u>					
Fiscal Disparities         644,950         555,600         623,621         623,621         714,500           Total Taxes         3,870,389         4,083,346         4,147,520         4,147,520         4,147,198           Licenses         8         8         4,083,346         4,147,520         4,147,520         4,147,198           Licenses         8         8         2         2         2         0         25,000         20,000           Pawn Shop and Second Hand Dealers         3,500         3,500         3,500         3,500         34,000         34,000         34,500           Miscellaneous Business Licenses         34,607         35,918         43,000         34,000         34,500           Total Business Licenses & Permits         63,140         61,661         63,500         62,500         60,200           Nom-Business         3,511         3,618         4,500         4,500         3,700           Pound Fees         865         1,080         1,000         1,000         1,000           Streat Repair Fees         550         180         1,500         140,000         150,000           Streat Repair Fees         58,395         44,440         50,000         30,000         30,000	General Property	\$ 2,825,487	\$ 3,157,406	\$ 3,423,899	\$ 3,423,899	\$ 3,432,698
Display						-
Licenses & Permits           Business         25,033         21,943         26,000         25,000         22,000           Pawn Shop and Second Hand Dealers Pawn Shop and Second Hand Dealers Miscellaneous Business Licenses         3,500         3,800         3,500         3,500         3,700           Miscellaneous Business Licenses & Permits         63,140         61,661         63,500         62,500         60,200           Non-Business	Fiscal Disparities	644,950	 555,600	 623,621	 623,621	 714,500
Business           Liquor Licenses         25,033         21,943         26,000         25,000         22,000           Pawn Shop and Second Hand Dealers         3,500         3,800         3,500         3,500         3,500           Miscellaneous Business Licenses         34,607         35,918         34,000         34,000         34,000           Total Business Licenses & Permits         63,140         61,661         63,500         62,500         60,200           Non-Business         Animal Licenses         3,511         3,618         4,500         4,500         3,700           Pound Fees         865         1,080         1,000         1,000         1,000           Street Repair Fees         550         Building Permits         172,936         153,630         150,000         140,000         150,000           Plan Check Fees         58,395         44,440         50,000         50,000         50,000           Certificates of Occupancy         Heating & A/C Permits         30,859         32,956         30,000         30,000         30,000           Plumbing Permits         17,508         18,102         15,000         15,000         15,000           Utility Inspection Fees         11,208         1,600 <td>Total Taxes</td> <td>3,870,389</td> <td> 4,083,346</td> <td> 4,147,520</td> <td> 4,147,520</td> <td> 4,147,198</td>	Total Taxes	3,870,389	 4,083,346	 4,147,520	 4,147,520	 4,147,198
Liquor Licenses         25,033         21,943         26,000         25,000         22,000           Pawn Shop and Second Hand Dealers         3,500         3,800         3,500         3,600         3,600         3,600         3,600         3,600         3,500         3,000         3,000         3,000         3,000         3,000         3,000         3,000         3,000         3,000         3,000         3,000         3,000<	·					
Pawn Shop and Second Hand Dealers         3,500         3,800         3,500         3,500         3,700           Miscellaneous Business Licenses         34,607         35,918         34,000         34,000         34,000           Total Business Licenses         63,140         61,661         63,500         62,500         60,200           Non-Business         Animal Licenses         3,511         3,618         4,500         4,500         3,700           Pound Fees         865         1,080         1,000         1,000         1,000           Street Repair Fees         550         153,630         150,000         140,000         150,000           Plan Check Fees         58,395         44,440         50,000         50,000         50,000           Certificates of Occupancy         Heating & A/C Permits         30,859         32,956         30,000         30,000         30,000           Plumbing Permits         17,508         18,102         15,000         15,000         15,000           Utility Inspection Fees         11,201         5,600         4,000         4,000         4,000           License Verification Fees         2,005         2,050         1,800         1,800         1,200           Other Permits		25.022	21.012	2 - 000	27.000	22 000
Miscellaneous Business Licenses         34,607         35,918         34,000         34,000         34,500           Total Business Licenses & Permits         63,140         61,661         63,500         62,500         60,200           Non-Business         3,511         3,618         4,500         4,500         3,700           Pound Fees         865         1,080         1,000         1,000         1,000           Street Repair Fees         550         150,000         140,000         150,000           Building Permits         172,936         153,630         150,000         140,000         150,000           Plan Check Fees         58,395         44,440         50,000         50,000         50,000           Certificates of Occupancy         Heating & A/C Permits         30,859         32,956         30,000         30,000         30,000           Heating & A/C Permits         17,508         18,102         15,000         15,000         15,000           Utility Inspection Fees         11,201         5,600         4,000         4,000         4,000           Rental Housing Licenses         45,875         43,709         45,000         45,000         44,000           License Verification Fees         10,651 <t< td=""><td>•</td><td></td><td></td><td></td><td></td><td></td></t<>	•					
Non-Business         63,140         61,661         63,500         62,500         60,200           Non-Business         3,511         3,618         4,500         4,500         3,700           Pound Fees         865         1,080         1,000         1,000         1,000           Street Repair Fees         550         Building Permits         172,936         153,630         150,000         140,000         150,000           Plan Check Fees         58,395         44,440         50,000         50,000         50,000         50,000           Certificates of Occupancy         Heating & A/C Permits         30,859         32,956         30,000         30,000         30,000         30,000         15,000         16,000         4,000         4,000         4,000         4,000         4,000         4,000         4,000         4,000         4,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1	*					
Non-Business         Animal Licenses         3,511         3,618         4,500         4,500         3,700           Pound Fees         865         1,080         1,000         1,000         1,000           Street Repair Fees         550         150,000         140,000         150,000           Building Permits         172,936         153,630         150,000         140,000         50,000           Plan Check Fees         58,395         44,440         50,000         50,000         50,000           Certificates of Occupancy         Heating & ArC Permits         30,859         32,956         30,000         30,000         30,000           Plumbing Permits         17,508         18,102         15,000         15,000         15,000           Plumbing Permits         17,508         18,102         15,000         45,000         4,000           Rental Housing Licenses         45,875         43,709         45,000         45,000         4,000           License Verification Fees         2,005         2,050         1,800         1,800         1,800           Surcharges         1,474         1,364         1,200         12,000         14,000           Surcharges         1,447         1,364         1,200<	•	·		 	 · · · · · · · · · · · · · · · · · · ·	
Animal Licenses         3,511         3,618         4,500         4,500         3,700           Pound Fees         865         1,080         1,000         1,000         1,000           Street Repair Fees         550         Building Permits         172,936         153,630         150,000         140,000         150,000           Plan Check Fees         58,395         44,440         50,000         50,000         50,000           Certificates of Occupancy         Heating & A/C Permits         30,859         32,956         30,000         30,000         30,000           Plumbing Permits         17,508         18,102         15,000         15,000         15,000           Utility Inspection Fees         11,201         5,600         4,000         4,000         4,000           Rental Housing Licenses         45,875         43,709         45,000         45,000         44,000           License Verification Fees         2,005         2,050         1,800         1,800         2,000           Other Permits         10,651         14,329         12,000         12,000         14,000           Surcharges         1,474         1,364         1,200         12,000         314,900           Total Non-Business Licenses	Total Business Licenses & Permits	63,140	 61,661	 63,500	 62,500	 60,200
Pound Fees         865         1,080         1,000         1,000         1,000           Street Repair Fees         550         Building Permits         172,936         153,630         150,000         140,000         150,000           Plan Check Fees         58,395         44,440         50,000         50,000         50,000           Certificates of Occupancy         Heating & A/C Permits         30,859         32,956         30,000         30,000         30,000           Plumbing Permits         17,508         18,102         15,000         15,000         15,000           Utility Inspection Fees         11,201         5,600         4,000         4,000         4,000           Rental Housing Licenses         45,875         43,709         45,000         45,000         44,000           License Verification Fees         2,005         2,050         1,800         1,800         2,000           Other Permits         10,651         14,329         12,000         12,000         14,000           Surcharges         1,474         1,364         1,200         1,200         1,200           Total Non-Business Licenses & Permits         355,830         320,878         314,500         304,500         314,900 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
Street Repair Fees   550   Building Permits   172,936   153,630   150,000   140,000   150,000   Plan Check Fees   58,395   44,440   50,000   50,000   50,000   50,000   Certificates of Occupancy   Heating & A/C Permits   30,859   32,956   30,000   30,000   30,000   15,000   Dlumbing Permits   17,508   18,102   15,000   15,000   15,000   Utility Inspection Fees   11,201   5,600   4,000   4,000   4,000   4,000   4,000   License Verification Fees   2,005   2,050   1,800   1,800   2,000   Other Permits   10,651   14,329   12,000   12,000   14,000   4,000   4,000   4,000   4,000   2,000   Other Permits   10,651   14,329   12,000   12,000   14,000   1,200   1	Animal Licenses		,			3,700
Building Permits         172,936         153,630         150,000         140,000         150,000           Plan Check Fees         58,395         44,440         50,000         50,000         50,000           Certificates of Occupancy         Heating & A/C Permits         30,859         32,956         30,000         30,000         30,000           Plumbing Permits         17,508         18,102         15,000         15,000         15,000           Utility Inspection Fees         11,201         5,600         4,000         4,000         4,000           Rental Housing Licenses         45,875         43,709         45,000         45,000         44,000           License Verification Fees         2,005         2,050         1,800         1,800         2,000           Other Permits         10,651         14,329         12,000         12,000         14,000           Surcharges         1,474         1,364         1,200         1,200         1,200           Total Non-Business Licenses & Permits         355,830         320,878         314,500         304,500         314,900           Intergovernmental           Federal Grants           Other         15,886         187,832         1,			1,080	1,000	1,000	1,000
Plan Check Fees   58,395   44,440   50,000   50,000   50,000   Certificates of Occupancy	-					
Certificates of Occupancy         Heating & A/C Permits         30,859         32,956         30,000         30,000         30,000           Plumbing Permits         17,508         18,102         15,000         15,000         15,000           Utility Inspection Fees         11,201         5,600         4,000         4,000         4,000           Rental Housing Licenses         45,875         43,709         45,000         45,000         44,000           License Verification Fees         2,005         2,050         1,800         1,800         2,000           Other Permits         10,651         14,329         12,000         12,000         14,000           Surcharges         1,474         1,364         1,200         1,200         1,200           Total Non-Business Licenses & Permits         355,830         320,878         314,500         304,500         314,900           Intergovernmental           Federal Grants           Other         15,886         187,832         187,832         187,800         367,000         375,100           Intergovernmental           Ederal Grants           Other         15,886         187,832         1,005,425         1,005,					,	
Heating & A/C Permits   30,859   32,956   30,000   30,000   30,000   30,000   Plumbing Permits   17,508   18,102   15,000   15,000   15,000   Utility Inspection Fees   11,201   5,600   4,000   4,000   4,000   4,000   License Verification Fees   2,005   2,050   1,800   1,800   2,000		58,395	44,440	50,000	50,000	50,000
Plumbing Permits         17,508         18,102         15,000         15,000         15,000           Utility Inspection Fees         11,201         5,600         4,000         4,000         4,000           Rental Housing Licenses         45,875         43,709         45,000         45,000         44,000           License Verification Fees         2,005         2,050         1,800         1,800         2,000           Other Permits         10,651         14,329         12,000         12,000         12,000           Surcharges         1,474         1,364         1,200         1,200         1,200           Total Non-Business Licenses & Permits         355,830         320,878         314,500         304,500         314,900           Intergovernmental           Federal Grants           Other         15,886         187,832         187,832         187,832         187,832         187,832         187,832         187,832         187,832         187,832         187,832         188,832         188,832         188,832         188,832         188,832         188,832         188,832         188,832         188,832         188,832         188,832         188,832         188,832         188,832 <t< td=""><td>- · ·</td><td>20.050</td><td>22.056</td><td>20,000</td><td>20,000</td><td>20,000</td></t<>	- · ·	20.050	22.056	20,000	20,000	20,000
Utility Inspection Fees         11,201         5,600         4,000         4,000         4,000           Rental Housing Licenses         45,875         43,709         45,000         45,000         44,000           License Verification Fees         2,005         2,050         1,800         1,800         2,000           Other Permits         10,651         14,329         12,000         12,000         14,000           Surcharges         1,474         1,364         1,200         1,200         1,200           Total Non-Business Licenses & Permits         355,830         320,878         314,500         304,500         314,900           Intergovernmental           Federal Grants           Other         15,886         187,832         378,000         367,000         375,100           Intergovernmental           Federal Grants           Other         15,886         187,832         187,832         1,005,425         1,235,352           State Aids and Grants         1,427,653         1,159,138         1,005,425         1,005,425         1,235,352           Market Value Homestead Credit         308,325         295,990         295,000         29						
Rental Housing Licenses         45,875         43,709         45,000         45,000         44,000           License Verification Fees         2,005         2,050         1,800         1,800         2,000           Other Permits         10,651         14,329         12,000         12,000         14,000           Surcharges         1,474         1,364         1,200         1,200         1,200           Total Non-Business Licenses & Permits         355,830         320,878         314,500         304,500         314,900           Total Licenses and Permits         418,970         382,539         378,000         367,000         375,100           Intergovernmental           Federal Grants           Other         15,886         187,832         <						
License Verification Fees         2,005         2,050         1,800         1,800         2,000           Other Permits         10,651         14,329         12,000         12,000         14,000           Surcharges         1,474         1,364         1,200         1,200         1,200           Total Non-Business Licenses & Permits         355,830         320,878         314,500         304,500         314,900           Total Licenses and Permits         418,970         382,539         378,000         367,000         375,100           Intergovernmental           Federal Grants           Total Federal Grants         15,886         187,832						
Other Permits Surcharges         10,651 1,474         14,329 1,364         12,000 1,200         12,000 1,200         14,000 1,200           Total Non-Business Licenses & Permits         355,830         320,878         314,500         304,500         314,900           Total Licenses and Permits         418,970         382,539         378,000         367,000         375,100           Intergovernmental           Federal Grants           Other         15,886         187,832	•					
Surcharges         1,474         1,364         1,200         1,200         1,200           Total Non-Business Licenses & Permits         355,830         320,878         314,500         304,500         314,900           Total Licenses and Permits         418,970         382,539         378,000         367,000         375,100           Intergovernmental           Federal Grants           Other         15,886         187,832						
Total Licenses and Permits         418,970         382,539         378,000         367,000         375,100           Intergovernmental           Federal Grants           Other         15,886         187,832           Total Federal Grants         15,886         187,832           State Aids and Grants           Local Government Aid         1,427,653         1,159,138         1,005,425         1,005,425         1,235,352           Market Value Homestead Credit         308,325         295,990         295,000         295,000         296,000           Police Pension         117,461         124,234         120,000         120,000         120,000           PERA Aid         15,819         15,819         15,819         15,819         15,819           Police Training         7,050         7,597         7,000         7,000         7,500           Other Grants & Aids         10,624         39,278         5,000         5,000         6,500           Total State Aids and Grants         1,886,932         1,642,056         1,448,244         1,448,244         1,681,171						
Total Licenses and Permits         418,970         382,539         378,000         367,000         375,100           Intergovernmental         Federal Grants           Federal Grants           Other         15,886         187,832         Total Federal Grants           State Aids and Grants         Local Government Aid         1,427,653         1,159,138         1,005,425         1,005,425         1,235,352           Market Value Homestead Credit         308,325         295,990         295,000         295,000         296,000           Police Pension         117,461         124,234         120,000         120,000         120,000           PERA Aid         15,819         15,819         15,819         15,819         15,819           Police Training         7,050         7,597         7,000         7,000         7,500           Other Grants & Aids         10,624         39,278         5,000         5,000         6,500           Total State Aids and Grants         1,886,932         1,642,056         1,448,244         1,448,244         1,681,171	Total Non-Business Licenses & Permits	355,830	320,878	314,500	304,500	314,900
Federal Grants           Other         15,886         187,832           Total Federal Grants         15,886         187,832           State Aids and Grants         1,427,653         1,159,138         1,005,425         1,005,425         1,235,352           Market Value Homestead Credit         308,325         295,990         295,000         295,000         296,000           Police Pension         117,461         124,234         120,000         120,000         120,000           PERA Aid         15,819         15,819         15,819         15,819         15,819         15,819           Police Training         7,050         7,597         7,000         7,000         7,500           Other Grants & Aids         10,624         39,278         5,000         5,000         6,500           Total State Aids and Grants         1,886,932         1,642,056         1,448,244         1,448,244         1,681,171	Total Licenses and Permits	418,970				
Other         15,886         187,832           Total Federal Grants         15,886         187,832           State Aids and Grants           Local Government Aid         1,427,653         1,159,138         1,005,425         1,005,425         1,235,352           Market Value Homestead Credit         308,325         295,990         295,000         295,000         296,000           Police Pension         117,461         124,234         120,000         120,000         120,000           PERA Aid         15,819         15,819         15,819         15,819         15,819           Police Training         7,050         7,597         7,000         7,000         7,500           Other Grants & Aids         10,624         39,278         5,000         5,000         6,500           Total State Aids and Grants         1,886,932         1,642,056         1,448,244         1,448,244         1,681,171	<u>Intergovernmental</u>					
Other         15,886         187,832           Total Federal Grants         15,886         187,832           State Aids and Grants           Local Government Aid         1,427,653         1,159,138         1,005,425         1,005,425         1,235,352           Market Value Homestead Credit         308,325         295,990         295,000         295,000         296,000           Police Pension         117,461         124,234         120,000         120,000         120,000           PERA Aid         15,819         15,819         15,819         15,819         15,819           Police Training         7,050         7,597         7,000         7,000         7,500           Other Grants & Aids         10,624         39,278         5,000         5,000         6,500           Total State Aids and Grants         1,886,932         1,642,056         1,448,244         1,448,244         1,681,171	Federal Grants					
State Aids and Grants           Local Government Aid         1,427,653         1,159,138         1,005,425         1,005,425         1,235,352           Market Value Homestead Credit         308,325         295,990         295,000         295,000         296,000           Police Pension         117,461         124,234         120,000         120,000         120,000           PERA Aid         15,819         15,819         15,819         15,819         15,819           Police Training         7,050         7,597         7,000         7,000         7,500           Other Grants & Aids         10,624         39,278         5,000         5,000         6,500           Total State Aids and Grants         1,886,932         1,642,056         1,448,244         1,448,244         1,681,171		15,886	 187,832			
Local Government Aid1,427,6531,159,1381,005,4251,005,4251,235,352Market Value Homestead Credit308,325295,990295,000295,000296,000Police Pension117,461124,234120,000120,000120,000PERA Aid15,81915,81915,81915,81915,819Police Training7,0507,5977,0007,0007,500Other Grants & Aids10,62439,2785,0005,0006,500Total State Aids and Grants1,886,9321,642,0561,448,2441,448,2441,681,171	Total Federal Grants	15,886	187,832			
Local Government Aid1,427,6531,159,1381,005,4251,005,4251,235,352Market Value Homestead Credit308,325295,990295,000295,000296,000Police Pension117,461124,234120,000120,000120,000PERA Aid15,81915,81915,81915,81915,819Police Training7,0507,5977,0007,0007,500Other Grants & Aids10,62439,2785,0005,0006,500Total State Aids and Grants1,886,9321,642,0561,448,2441,448,2441,681,171	State Aids and Grants					
Police Pension         117,461         124,234         120,000         120,000         120,000           PERA Aid         15,819         15,819         15,819         15,819         15,819           Police Training         7,050         7,597         7,000         7,000         7,500           Other Grants & Aids         10,624         39,278         5,000         5,000         6,500           Total State Aids and Grants         1,886,932         1,642,056         1,448,244         1,448,244         1,681,171		1,427,653	1,159,138	1,005,425	1,005,425	1,235,352
PERA Aid         15,819         15,81	Market Value Homestead Credit	308,325	295,990	295,000	295,000	296,000
Police Training         7,050         7,597         7,000         7,000         7,500           Other Grants & Aids         10,624         39,278         5,000         5,000         6,500           Total State Aids and Grants         1,886,932         1,642,056         1,448,244         1,448,244         1,681,171	Police Pension	117,461	124,234	120,000	120,000	120,000
Other Grants & Aids         10,624         39,278         5,000         5,000         6,500           Total State Aids and Grants         1,886,932         1,642,056         1,448,244         1,448,244         1,681,171					15,819	15,819
Total State Aids and Grants 1,886,932 1,642,056 1,448,244 1,448,244 1,681,171						
	Other Grants & Aids	10,624	 39,278	 5,000	 5,000	 6,500
Total Intergovernmental 1,902,818 1,829,888 1,448,244 1,448,244 1,681,171	Total State Aids and Grants	1,886,932	1,642,056	 1,448,244	1,448,244	 1,681,171
	Total Intergovernmental	1,902,818	 1,829,888	 1,448,244	1,448,244	 1,681,171

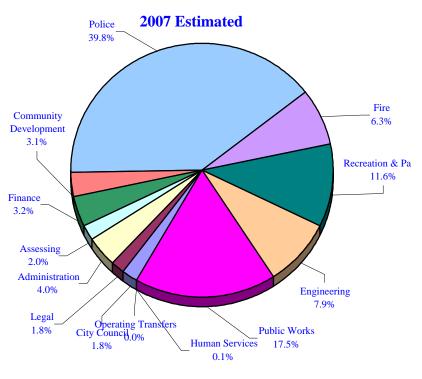
# **General Fund Summary of Revenues and Other Financing Sources**

	2005 Actual	2006 Actual		2007 Budget		2007 Estimated	2008 Adopted
Charges for Services							
General Government							
Lease and Rental Fees	\$ 146,433	\$ 147,304	\$	150,000	\$	150,000	166,500
Robbinsdale EDA	104,082	62,420	_	92,000	_	92,000	94,200
IDRB Issuance Fees	31,594	20,343		19,350		19,350	19,350
Sale of Maps and Documents	1,280	1,170		700		700	700
Assessment searches	25	25		, 00		, 00	, 00
Planning Fees	2,691	3,168		4,000		4,000	3,500
Street Light Fees	399	395		395		395	395
Notary Fees	336	334		300		300	300
Other Fees	62,250	10,990		10,000		10,000	10,000
Admin Fee - Special Assessments	17,250	19,950		19,000		19,000	19,000
Total General Government Charges	366,340	 266,099		295,745		295,745	313,945
Public Safety							
Police Services	51,473	49,444		52,000		52,000	50,000
Pawn Shop Fees	8,527	6,206		9,000		9,000	7,500
Police Auction	1,516	0,200		1,200		1,200	1,000
Police Towing Charges	1,510			1,200		1,200	1,000
False Alarms	3,850	2,595		3,500		3,500	2,600
Accident Reports	1,944	620		1,500		1,500	650
Other Fees	575	1,442		1,000		1,000	1,000
Total Public Safety Charges	67,885	 60,307		68,200		68,200	62,750
Recreation		 ,		,			,
Fitness Center & Open Gym Program	26,990	30,929		32,000		32,000	31,000
Adult Programs	16,247	15,073		12,000		12,000	15,000
Adult Flograms Adult Softball	12,620	16,736		21,000		21,000	17,000
General Programs	325	348		500		500	500
Youth / Children Programs	15,855	18,985		18,000		18,000	18,000
Senior Programs	45,585	41,697		45,000		45,000	42,000
Cooperative Programming	20,546	16,364		20,000		20,000	17,000
Facility and Equipment Rental	20,340	7,721		20,000		20,000	5,000
Playground / Wading Pools	1,370	18,511		3,500		3,500	5,000
City Band Fees	1,570	10,511		3,300		3,300	3,000
Park Maintenance Fees	4,704	 5,309		4,800		4,800	4,900
Total Recreation Charges	144,242	 171,673		156,800		156,800	155,400
Total Charges for Services	578,467	498,079		520,745		520,745	532,095
Fines and Forfeitures							
Court Fines and Forfeitures	322,841	227,925		280,000		250,000	250,000
Other Fines	1,000	,		1,000		1,000	1,000
Total Fines and Forfeitures	323,841	227,925		281,000		251,000	251,000
		 •		,			· · · · · · · · · · · · · · · · · · ·
Franchise Fees							
Franchise Fees - Electric	150,058	164,943		212,000		212,000	176,650
Franchise Fees - Gas	141,600	 143,944		188,800		188,800	162,070
Total Franchise Fees	291,658	 308,887		400,800		400,800	338,720

# **General Fund Summary of Revenues and Other Financing Sources**

	2005 Actual	2006 Actual	2007 Budget	2007 Estimated	2008 Adopted
Miscellaneous					_
Investment Earnings	\$ 75,048	\$ 148,972	\$ 96,000	\$ 96,000	100,000
Donations & Gifts	22,530	13,185	15,000	15,000	15,000
Other	 9,146	 1,375	 7,500	 7,500	 7,500
Total Miscellaneous	 106,724	 163,532	 118,500	 118,500	122,500
Total Revenues	 7,492,867	 7,494,196	 7,294,809	 7,253,809	7,447,784
Other Financing Sources					
Transfers from other Funds					
Deputy Registrar					
Water Fund	24,262		21,400	21,400	26,000
Sanitary Sewer Fund	13,211		17,100	17,100	20,800
Storm Sewer	33,101		6,400	6,400	7,800
Solid Waste			20,000	20,000	30,000
PIR Fund	91,040	172,013	166,000	166,000	150,000
Capital Improvement Fund	7,759		16,000	16,000	16,000
Non Bonded Debt Service					
Total Transfers	169,373	 172,013	 246,900	 246,900	250,600
Total Revenue and Financing Sources	\$ 7,662,240	\$ 7,666,209	\$ 7,541,709	\$ 7,500,709	\$ 7,698,384

### **General Fund Expenditures by Department**



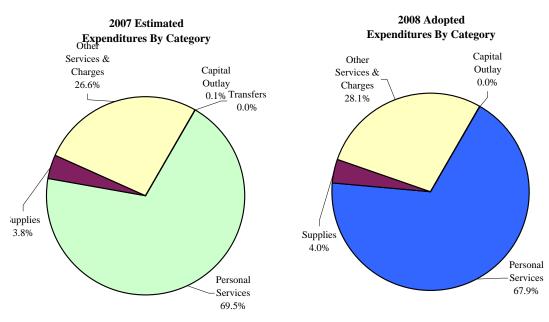
	2008 Ado	pted Budget	Fire
Police 39.0%			7.9% Recreation &
Community Development	<b>,</b>		Parks 9.9%
3.1%			
Finance 3.8%  Assessing 2.0%			
Administration4.0%		Human Services	Engineering 8.8%  Public Works
1.7%	City Council_/ 1.8%	0.1%	17.9%

City Council	\$136,789
Legal	132,317
Administration	300,068
Assessing	149,417
Finance	279,946
Community Development	236,742
Police	3,013,029
Fire	533,546
Recreation & Parks	801,419
Engineering	648,625
Public Works	1,323,908
Human Services	6,600
Operating Transfers	0
Total	\$7,562,406

Total	\$7,776,827
Operating Transfers	0
Human Services	6,800
Public Works	1,393,230
Engineering	673,833
Recreation & Parks	773,745
Fire	617,476
Police	3,030,015
Community Development	243,076
Finance	294,185
Assessing	155,549
Administration	314,799
Legal	134,930
City Council	\$139,188

### **General Fund Summary of Expenditures and Other Financing Uses**

		2005 Actual	2006 Actual		2007 Budget		2007 Estimated	2008 Adopted
Summary by Department								
City Council	\$	147,410	\$ 131,762	\$	136,899	\$	136,789	\$ 139,188
Legal		112,348	143,655		132,317		132,317	134,930
Administration		311,967	325,536		301,953		300,068	314,799
Assessing		137,656	140,380		149,657		149,417	155,549
Finance		262,313	249,304		290,432		279,946	294,185
Community Development		275,428	199,960		236,942		236,742	243,076
Police		2,607,353	2,851,438		3,017,954		3,013,029	3,030,015
Fire		495,646	475,260		540,746		533,546	617,476
Recreation & Parks		880,621	758,030		812,548		801,419	773,745
Engineering		614,473	602,861		679,395		648,625	673,833
Public Works		1,097,692	1,242,020		1,378,568		1,323,908	1,393,230
Human Services		18,933	19,133		6,600		6,600	6,800
Total Expenditures		6,961,840	 7,139,339		7,684,011		7,562,406	 7,776,827
Other Financing Uses								
Transfers to Other Funds		613,640	 386,115					
Total Expenditures & Other								
Financing Uses	_	7,575,480	7,525,454	_	7,684,011	_	7,562,406	7,776,827
Summary by Category								
Personal Services		4,860,763	5,106,906		5,261,754		5,254,836	5,287,968
Supplies		227,163	227,818		297,400		287,032	302,745
Other Services & Charges		2,312,596	2,263,067		2,633,804		2,529,485	2,717,454
Capital Outlay		5,144	26,300		7,500		7,500	600
Transfers		613,640	386,115		0		0	0
Amounts Charged to								
Other Funds		(443,826)	(484,752)		(516,447)		(516,447)	(531,940)
Total Expenditures by Category	\$	7,575,480	\$ 7,525,454	\$	7,684,011	\$	7,562,406	\$ 7,776,827



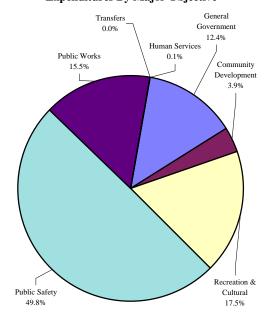
# **General Fund Summary of Expenditures by Major Objective**

	2005 Actual	200 Act			2007 Budget		2007 Estimated		2008 Adopted
General Government									
City Council	\$ 147,410	\$ 13	31,762	\$	136,899	\$	136,789	\$	139,188
Administration	311,967		25,536	_	301,953	_	300,068	-	314,799
Legal	112,348		13,655		132,317		132,317		134,930
Assessing	137,656		10,380		149,657		149,417		155,549
Finance	262,313		19,304		290,432		279,946		294,185
Total General Government	971,694	99	00,637		1,011,258		998,537		1,038,651
Community Development									
Planning & Zoning Housing	175,698	13	37,540		119,204		119,204		123,855
Comprehensive Planning	80				26,412		26,412		25,010
Redevelopment	99,650	$\epsilon$	52,420		91,326		91,126		94,211
Rental Licensing	50,348	5	55,917		54,897		54,897		56,677
Total Community Development	325,776	25	55,877		291,839		291,639		299,753
Recreation & Cultural									
Recreation Administration	368,494	38	34,374		353,267		350,939		319,461
Community Center Operations	38,796	4	15,675		44,788		45,088		44,488
Adult Programs	8,680		2,756		7,343		6,043		6,092
Adult Softball	11,201	1	5,827		20,618		18,318		20,928
General Programs	12,722	1	1,482		18,637		17,637		18,899
Youth / Children Programs	22,674		27,809		31,421		31,421		32,013
Senior Programs	79,015	6	66,406		53,218		51,268		55,913
Cooperative Programming	11,623	1	2,276		20,308		20,308		20,407
Gymnastics	14.960		0.064		12.510		12 110		12.064
Playground / Wading Pools	14,869		9,964		13,519		13,119		13,864
Forestry City Band	276,229		18,917		202,229		198,851		199,163
City Band Library Building Operations	20,683 10,606		9,869		22,528 12,672		22,305 14,272		23,167 14,750
Park Improvements	5,029		3,658		12,072		14,272		4,600
Park Maintenance	473,502	53	3,038		528,322		524,659		521,630
Total Recreation & Cultural	1,354,123		94,029		1,340,870		1,326,078		1,295,375
Public Safety		<del>-</del>							
Police Services	2,607,353	2.85	51,438		3,017,954		3,013,029		3,030,015
Fire Services	495,646		5,260		540,746		533,546		617,476
Building Inspections	190,751		38,056		212,414		182,414		195,114
Code Enforcement	25,484		26,910		37,849		37,629		39,038
Total Public Safety	3,319,234	3,54	1,664		3,808,963		3,766,618		3,881,643

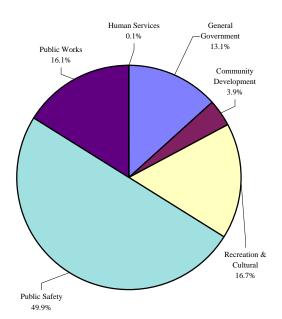
# General Fund Summary of Expenditures by Major Objective

	2005 Actual	2006 Actual	2007 Budget	2007 Estimated	2008 Adopted
Public Works Engineering Services Streets	\$ 347,890 624,190	\$ 331,978 706,021	\$ 374,235 850,246	\$ 373,685 799,249	\$ 383,005 871,600
Total Public Works	 972,080	1,037,999	1,224,481	 1,172,934	1,254,605
<u>Human Services</u>	 18,933	19,133	 6,600	 6,600	6,800
Total Expenditures	 6,961,840	7,139,339	7,684,011	 7,562,406	7,776,827
Other Uses Transfers to Other Funds	613,640	 386,115			 
Total Expenditures and Other Financing Uses	\$ 7,575,480	\$ 7,525,454	\$ 7,684,011	\$ 7,562,406	\$ 7,776,827

2007 Estimated Expenditures By Major Objective



### 2008 Adopted Expenditures By Major Objective



# CITY COUNCIL

### **Department Activities and Responsibilities**

The City Council is made up of four council members and a Mayor. They are responsible for providing government services to all residents. They act as a policy making body and directs the City Manager to carry out its policies and actions. The Council meets the first and third Tuesday of every month, and when necessary to conduct the City's business.

#### Mission

The City Council's mission is to provide a government that is accountable, accessible, and compassionate; one that seeks to listen to and communicate with its residents; and, one that strives to treat everyone with fairness and equity. See City's Mission Statement on page 8.

### **Department Objectives:**

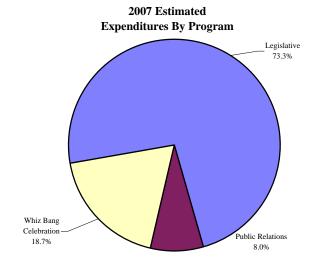
- A. Provide a variety of government services to meet the needs of the residents.
- B. Provide for the effective and efficient response to citizens' needs.
- C. Ensure quality public service delivery through the implementation of innovative and progressive programs.
- D. Encourage City staff to provide excellent customer service and customer satisfaction.

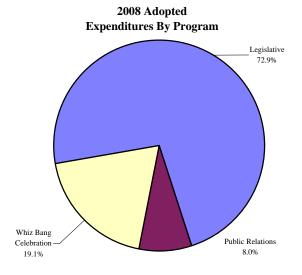
### **Budget Highlights:**

The 2008 City Council Budget accounts for 1.8% of the overall General Fund Budget. The 2008 Budget will increase by 1.7% or \$2,289 over the 2007 Adopted. Previous budgets had included a \$25,000 contingency for Council discretionary items. This practice has been removed, and the Council may ammend the budget to approve any discretionaly items it deems necessary.

Department: City Council Fund: General Fund

		]	Expe	nditures By 1	Prog	ram			
		2005		2006		2007		2007	2008
Program		Actual		Actual		Budget		Estimated	Adopted
Legislative		111,136	\$	99,853	\$	99,766	\$	100,291	\$ 101,483
Public Relations		10,541		10,568		10,500		10,900	11,100
Whiz Bang Celebration		25,733		21,341		26,633		25,598	 26,605
Total	\$	147,410	\$	131,762	\$	136,899	\$	136,789	\$ 139,188
		Re	elated	l Revenue By	y Pro	gram			
Whiz Bang Celebration	\$	8,842	\$	5,500	\$		\$	7,000	\$
	Sta	affing in FT	E's (I	Full-time Eq	uival	ents) By Prog	gran	1	
Legislative		0.33		0.25		0.36		0.36	0.35
Whiz Bang Celebration		0.35		0.59		0.53		0.53	 0.53
Total		0.68		0.84		0.89		0.89	0.88



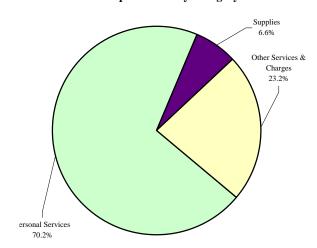


Department: City Council Fund: General Fund

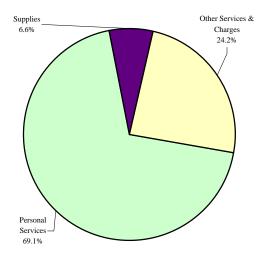
Expenditures By Category											
		2005		2006		2007		2007		2008	
Category		Actual		Actual		Budget		Estimated		Adopted	
Personal Services	\$	81,462	\$	85,543	\$	96,030	\$	96,030	\$	96,244	
Supplies		8,857		10,351		10,250		9,050		9,200	
Other Services & Charges Amounts Charged to		88,448		74,930		77,975		79,065		82,521	
Other Funds		(31,357)		(39,062)		(47,356)	_	(47,356)		(48,777)	
Total	\$	147,410	\$	131,762	\$	136,899	\$	136,789	\$	139,188	

Service Evaluation Criteria										
Per Capita (2000 est. Pop.) \$ Per \$100,000 valuation	\$ 10.44	\$ 9.33	\$ 9.69	\$ 9.69	\$ 9.86					
	17.94	16.07	14.15	14.15	12.66					

2006 Estimated Expenditures By Category



### 2007 Adopted Expenditures By Category



Fund: General Fund Major Objective: General Government

**Department:** City Council **Program:** Legislative

**Program Description** 

Provides for all services related to the administrative operations of the City Council. The City Council is the elected body that exercises the corporate powers of the City, shapes policy, enacts legislation, and oversees the implementation of those policies.

#### Services

- ~ Provides for salaries and ongoing training of City Council members.
- ~ Provides for City Memberships in regional and state wide organizations for promoting the City.
- ~ Provides for all costs associated with City Council Meetings, and all other official capacity events.

				Expenditure	PC						
Category		2005 Actual		2006 Actual	<u> </u>	2007 Budget		2007 Estimated		2008 Adopted	
Personal Services Supplies Other Services & Charges Amounts Charged to	\$	63,238 2,262 76,993	\$	70,164 2,700 66,051	\$	71,247 2,000 73,875	\$	71,247 2,000 74,400	\$	70,289 2,050 77,921	
Other Funds		(31,357)		(39,062)		(47,356)		(47,356)		(48,777)	
Total	\$	111,136	\$	99,853	\$	99,766	\$	100,291	\$	101,483	
		Program Sta	ffing	g in FTE's (Fu	ıll-tir	ne Equivalen	ts)				
Executive Secretary Overtime		0.32 0.01		0.22 0.03		0.33 0.03		0.33 0.03		0.34 0.01	
Total		0.33		0.25		0.36	_	0.36		0.35	
Service Evaluation Criteria											
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	7.87 12.83	\$	7.07 10.15	\$	7.06 9.07	\$	7.10 9.12	\$	7.19 8.65	

Fund: General Fund Major Objective: General Government

**Department:** City Council **Program:** Public Relations

**Program Description** 

To carry out all proper and necessary communications regarding the activities of the City and City Council through the use of a variety of media outlets.

#### Services

- ~ Quarterly newsletter to all residents.
- ~ Newspaper ads and legal notices as required to promote the legislative and policy making activity of the City Council.
- ~ Employee recognition events.
- ~ Promotional brochures and other related functions.

			Expenditur	es			
Category	2005 Actual		2006 Actual		2007 Budget	2007 Estimated	2008 Adopted
Supplies Other Services & Charges	\$ 6,086 4,455	\$	6,229 4,339	\$	6,500 4,000	\$ 6,500 4,400	\$ 6,600 4,500
Total	\$ 10,541	\$	10,568	\$	10,500	\$ 10,900	\$ 11,100
	S	ervio	ce Evaluation	Crit	teria		
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$ 0.75 1.22	\$	0.75 1.07	\$	0.74 0.95	\$ 0.77 0.99	\$ 0.79 0.95

Fund: General Fund

Major Objective: General Government

Department: City Council

**Program:** Whiz Bang Celebration

**Program Description** 

Whiz Bang Days is the City's celebration that takes place in July of every year. The Celebration is coordinated by a committee of volunteer citizens. The City helps with the promotion of the Celebration.

#### Services

- ~ Provide Maintenance and Recreation Staff time for event set up, operation and promotion.
- ~ Provide a way for donations from non-profits to be used for funding the celebration.

				Expenditure	es				
Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated	2008 Adopted
Personal Services Supplies Other Services & Charges	\$	18,224 509 7,000	\$	15,379 1,422 4,540	\$	24,783 1,750 100	\$	24,783 550 265	\$ 25,955 550 100
Total	\$	25,733	\$	21,341	\$	26,633	\$	25,598	\$ 26,605
			F	Related Rever	nue				
Donations	\$	8,842	\$	5,500			\$	7,000	
	I	Program Stat	ffing	in FTE's (Fu	ll-tin	ne Equivalen	ts)		
Public Works Pool Public Works Pool Overtime Seasonal Public Works Seasonal Recreation Staff		0.08 0.15 0.04 0.08		0.13 0.11 0.07 0.28		0.09 0.18 0.08 0.18		0.09 0.18 0.08 0.18	0.09 0.09 0.08 0.27
Total		0.35	: <u></u>	0.59		0.53		0.53	 0.53
		S	ervic	e Evaluation	Crite	eria			
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	1.82 2.97	\$	1.51 2.17	\$	1.89 2.42	\$	1.81 2.33	\$ 1.88 0.24

# LEGAL

### **Department Activities and Responsibilities**

The City Council currently contracts for Criminal Prosecution and General Legal Services. Prosecution fees are based on a monthly retainer plus expenses, and General Legal Services are charged for on a hourly basis. The contracts with the Law Firms are monitored by the City Manager and Police Chief. Responsibilities of this areas include handling all criminal prosecution matters related to the City, and all General Legal Services needed.

#### Mission

To serve the residents of the community through the successful prosecution of criminal offenses, and through advising the City Council and staff in all other legal matters, in order to minimize exposure to litigation, that may arise.

### **Department Objectives**:

- A. Continue to diligently prosecute all criminal offenses
- B. Provide the City with quality legal services in order to minimize exposure to litigation
- C. Provide legal counsel at City Council meetings when required and advise City Council and staff in matters related to contracts, agreements, ordinances, and employment issues.

### **Budget Highlights:**

For 2008, legal expenses are expected to increase by 1.97% or \$2,613 over the 2007 Adopted. Legal services make up 1.7% of the 2008 General Fund Budget. The City will continue to contract in 2008 with Paul Baertschi for Prosecution services and Kennedy & Graven Law Firm for General Legal Services.

Fund: General Fund

Major Objective: General Government

Department: Legal

**Program:** Legal Services

**Program Description** 

Account for services associated with the legal needs of the City. Contracts are approved by City Council and monitored by Administration.

Services

~ Provide criminal prosecution services for the City.

		Expenditure	es			
	2005	2006		2007	2007	2008
Category	Actual	Actual		Budget	Estimated	Adopted
Supplies	\$ 3,637	\$ 7,164	\$	5,000	\$ 5,000	\$ 5,000
Other Services & Charges Amounts Charged to	118,100	141,041		135,152	135,152	138,000
Other Funds	 (9,389)	 (4,550)		(7,835)	 (7,835)	 (8,070)
Total	\$ 112,348	\$ 143,655	\$	132,317	\$ 132,317	\$ 134,930

Service Evaluation Criteria											
Per Capita (2000 est. Pop.)	\$	7.95	\$	10.17	\$	9.37	\$	9.37	\$	9.55	
Per \$100,000 valuation		12.97		14.61		12.03		12.03		11.50	

<sup>~</sup> Provide for General Legal Counsel of all City affairs.

# ADMINISTRATION

### **Department Activities and Responsibilities**

The Administration Department is responsible for carrying out the policies and actions of the City Council. The City Manager reports directly to the City Council, while all other departments report directly to the City Manager. Other activities found under Administration include:

- A. City Hall Reception and cashiering.
- B. Human Resources.
- C. City Clerk (Licensing and Elections).
- D. Administrative Support for City Council members.
- E. Preparation of agenda materials and recommendations for City Council Meetings.
- F. Processing of citizen inquiries and service requests.
- G. Work with other agencies of government such as Metropolitan Council, municipal leagues, federal, state, and county governments.
- H. Oversee the City's record management process.

### **Mission**

Ensure that government services, as established by the City Council, are being delivered in an accountable manner that is compassionate and seeks to provide excellent customer service and customer satisfaction to the citizenry.

#### **Department Objectives:**

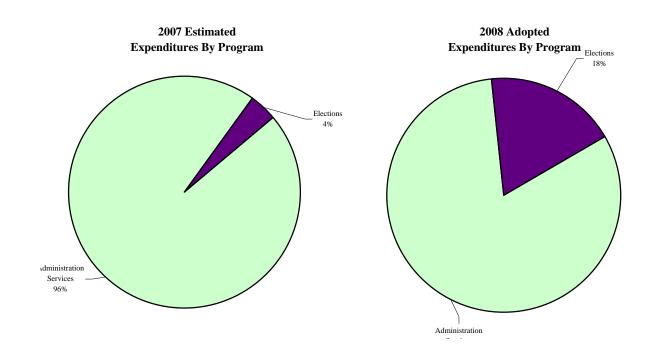
- A. Continue to improve communication of information on City Services effectively with the residents through the use of newsletters, press releases, news notes in the monthly utility bills, new resident packets, and the web page.
- B. Ensure that the policies and actions of the City Council are effectively carried out.
- C. Work with businesses in the community to maintain a positive City image and ensure proper licensing.
- D. Continue to work with State Legislators to identify the impacts of State Legislation and further the initiatives of the City.
- E. Continue efforts to review and update city policies and ordinances regarding fees, human rsources, licensing, records management, and others as directed by the City Council
- F. Continue to support all city departments on human resource needs for retention, training, recruitment, and evaluation.
- G. Continue to support all City departments on records retention and data privacy issues.

### **Budget Highlights:**

For 2008, Administration represents 4.0% of the overall General Fund Expenditures Budget. This is an increase over the 2007 Adopted Budget by \$12,846 or 4.256%. The 2008 budget reflects the consolidation of the Assistant City Manager Position and Recreation & Parks Director into one Director of Administrative & Recreation Services. This increase is attributable to 2008 being a Presidential election year, which adds the cost of hiring part-time election judges.

Department: Administration Fund: General Fund

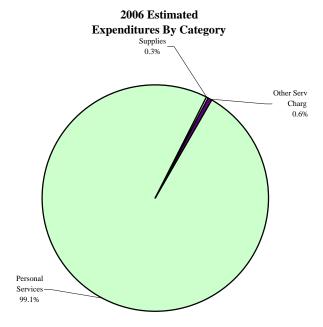
	Expenditures By Program										
Program		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted	
Administration Services Elections	\$	305,660 6,307	\$	289,923 35,613	\$	289,954 11,999	\$	288,369 11,699	\$	256,882 57,917	
Total	\$	311,967	\$	325,536	\$	301,953	\$	300,068	\$	314,799	
Related Revenue By Program											
Administration Services	\$	66,651	\$	65,279	\$	68,000	\$	67,000	\$	63,900	
	St	affing in FT	E's (1	Full-time Equ	iival	ents) By Prog	gran	1			
Administration Services Elections		4.35 0.01		3.62 1.25		3.97 0.06		3.97 0.06		3.50 1.43	
Total		4.36		4.87		4.03		4.03		4.93	

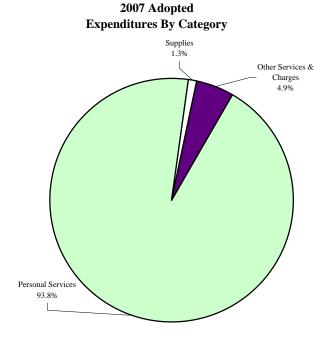


Department: Administration Fund: General Fund

Expenditures By Category											
		2005		2006		2007		2007		2008	
Category		Actual		Actual		Budget		Estimated		Adopted	
Personal Services Supplies Other Services & Charges Amounts Charged to	\$	337,075 897 78,755	\$	348,115 1,653 88,320	\$	347,614 950 92,502	\$	347,614 1,000 90,567	\$	356,625 4,100 97,361	
Other Funds		(104,760)		(112,552)		(139,113)		(139,113)		(143,286)	
Total	\$	311,967	\$	325,536	\$	301,953	\$	300,068	\$	314,799	

Service Evaluation Criteria										
Per Capita (2000 est. Pop.) \$ Per \$100,000 valuation	22.09 \$	23.05 \$	21.38 \$	21.25 \$	22.29					
	40.89	37.59	30.70	30.51	28.63					





Fund: General Fund Major Objective: General Government

**Department:** Administration

**Program:** Administration Services

**Program Description** 

Account for all costs associated with the General Administrative function of the City.

#### Services

~ Provides general receptionist services for citizens.

- ~ Serves as liaisons to League of Minnesota Cities and a variety of other City related organizations.
- ~ Prepares agenda packets for City Council meetings.
- ~ Oversees all required licensing activities.
- ~ Oversees all operations of the City ensuring that the City Council's adopted policies and actions are carried out.

Expenditures										
		2005		2006		2007		2007		2008
Category		Actual		Actual		Budget		Estimated		Adopted
Personal Services	\$	336,756	\$	322,255	\$	343,647	\$	343,647	\$	310,366
Supplies		897		510		950		1,000		2,100
Other Services & Charges		72,767		79,710		84,470		82,835		87,703
Amounts Charged to										
Other Funds		(104,760)		(112,552)		(139,113)		(139,113)		(143,286)
Total	\$	305,660	\$	289,923	\$	289,954	\$	288,369	\$	256,882
					_					
				Related Reve	nue					
Business Licenses										
Liquor Licenses	\$	25,033	\$	21,943	\$	26,000	\$	25,000	\$	22,000
Pawn Shop and Second										
Hand Dealers Licenses		3,500		3,800		3,500		3,500		3,700
Misc Business Licenses		34,607		35,918		34,000		34,000		34,500
Animal Licenses		3,511		3,618		4,500		4,500		3,700
Total	\$	66,651	\$	65,279	\$	68,000	\$	67,000	\$	63,900
		Program Sta	ffing	g in FTE's (Fu	ıll-ti	me Equivalen	ts)			
City Manager		0.70		0.61		0.64		0.64		0.76
Dir of Admin & Rec Serv.		0.91		0.77		0.98		0.98		0.46
Executive Secretary		0.59		0.70		0.57		0.57		0.64
Administrative Secretary		0.91		0.84		0.96		0.96		0.93
Finance Clerk		0.25		0.22		0.23		0.23		0.25
Assessing Secretary		0.04		0.04		0.04		0.04		0.04
Development Secretary						0.13		0.13		
Recreation Secretary		0.20		0.20		0.26		0.26		0.22
Records Management Clerk		0.49								
Seasonal Clerk		0.24		0.23		0.15		0.15		0.19
Overtime		0.02		0.01		0.01		0.01		0.01
Total		4.35		3.62		3.97		3.97		3.50
Service Evaluation Criteria										
Per Capita (2000 est. Pop.)	\$	21.64	\$	20.53	\$	20.53	\$	20.42	\$	18.19
Per \$100,000 valuation	Ψ.	35.30	Ψ	29.48	Ψ	26.37	Ψ	26.22	Ψ	21.90

Major Objective: General Government

Fund: General Fund Administration Department:

Program: Elections

Accounts for all costs associated with holding any required general or special elections.

#### Services

Program Description

- ~ Provide a place and method for citizens to exercise their constitutional right to vote.
- ~ Provide timely information on voting procedures.
- ~ Maintain voting machines and report results to the County in a timely manner.

Expenditures										
	2005			2006		2007		2007		2008
Category		Actual		Actual		Budget		Estimated		Adopted
Personal Services	\$	319	\$	25,860	\$	3,967	\$	3,967	\$	46,259
Supplies				1,143						2,000
Other Services & Charges		5,988		8,610		8,032		7,732		9,658
Total	\$	6,307	\$	35,613	\$	11,999	\$	11,699	\$	57,917

Program Staffing in FTE's (Full-time Equivalents)								
Dir of Admin. & Rec Serv.	0.01	0.13	0.02	0.02	0.14			
Executive Secretary		0.07			0.02			
Administrative Secretary		0.15	0.04	0.04	0.07			
Finance Clerk								
Recreation Secretary								
Public Works Pool		0.07			0.06			
Election Judges		0.82			1.13			
Assessing Secretary								
Overtime		0.01			0.01			
Total	0.01	1.25	0.06	0.06	1.43			

Note: General Elections within the City occur every two years.

Service Evaluation Criteria								
Per Capita (2000 est. Pop.)	\$	0.45 \$	2.52 \$	0.85 \$	0.83 \$	4.10		
Per \$100,000 valuation		0.73	3.62	1.09	1.06	4.94		



### **READER'S NOTES:**

# **ASSESSING**

#### **Department Activities and Responsibilities**

The City Assessor's office is responsible for the administration of all applicable ad valorem tax laws in the City of Robbbinsdale.

#### Mission

To develop and maintain an equalized assessment with the highest degree of accuracy. To administer the property tax statutes of the State of Minnesota justly and equitably whereby no individual will be treated unfairly. To willingly discuss and resolve property owner's questions efficiently and objectively. To communicate assessment law, policies and general information clearly and understandably. Maintain and project a professional image at all times. To maintain adaquate education and equipment so that a cost effective assessment system can remain in place.

#### **Department Objectives:**

To complete the valuation and classification of all properties within the City for both the annual and cyclical assessment. This includes all new and partial construction projects, and existing properties, real estate, taxable personal property and exempt properties.

To notify the owners of property within the city, in a timely manner, of valuation and classification of their property and of the appeals process available to them.

Prepare and maintain the records both hard copy and electronic, of the market value, property type, homestead classification, special exemptions and taxable status for all properties within the City. To have these records available to the owners, staff and council at all times.

#### **Budget Highlights:**

The Assessing Department accounts for 2.0% of the 2008 General Fund Expenditures. The budget for 2008 is planned to increase by 3.9% over the 2007 Adopted. This growth is due to necessary salary and benefit adjustments. Overall, operational costs remain steady, and the department continues to utilize the latest technology for maintaining the City's property data.

Fund: General Fund Major Objective: General Government

**Department:** Assessing **Program:** Assessing

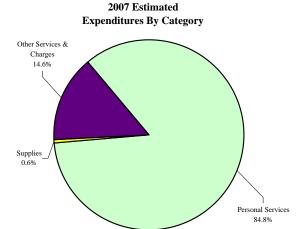
Program Description

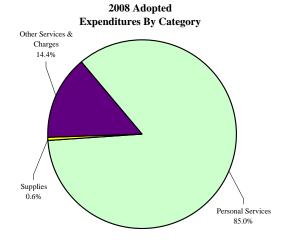
Provides for all services related to the value assessment of real and personal property within the City.

- ~ Appraisal of 20% of the properties every year.
- ~ Estimating the market value of all property within the City.
- ~ Residential homesteading.
- ~ Maintaining and updating sales, classification, and detail data on every property in the City.

	Expenditures													
		2005		2006		2007		2007		2008				
Category		Actual		Actual		Budget		Estimated		Adopted				
Personal Services	\$	117,185	\$	120,447	\$	126,994	\$	126,664	\$	132,219				
Supplies		842		449		975		900		900				
Other Services & Charges		19,629		19,484		21,688		21,853		22,430				
Total	\$	137,656	\$	140,380	\$	149,657	\$	149,417	\$	155,549				

	Program Staff	ing in FTE's (F	<b>Sull-time Equivale</b>	nts)	
Assessor	1.00	1.00	1.00	1.00	1.00
Finance / Assessing					
Secretary	0.42	0.49	0.50	0.50	0.50
Seasonal Appraiser	0.16	0.25	0.25	0.25	0.26
Total	1.58	1.74	1.75	1.75	1.76
	Se	rvice Evaluatio	n Criteria		
Per Capita (2000 est. Pop.)	\$ 9.75 \$	9.94	\$ 10.60	\$ 10.58	\$ 11.01
Per \$100,000 valuation	15.90	14.27	13.61	13.59	13.26
Estimated Taxable Market Va	alue of				
All City Properties	866,006,200	983,501,700	1,099,627,700	1,099,627,700	1,173,004,400





# **FINANCE**

#### **Department Activities and Responsibilities**

The Finance Department is responsible for Budget Preparation, Accounting and Financial Reporting, Utility Billing, Purchasing, Debt Management, Insurance and Risk Management (Shared with Administration), internal auditing, and investment of all City funds. The Department is also responsible for providing financial and technology services to all other City Departments and the Robbinsdale Economic Development Authority.

#### Mission

It is the mission of the Finance Department to provide excellent financial and technology services for all customers of the City, and to maintain the integrity of the City's financial assets through the timely, accurate accounting of City Records.

#### **Department Objectives:**

To carry out its mission the Finance Department has two programs; Financial Services and Utility Billing Services. The Technology Services it is responsible for are included in the Information Technology Program of the Central Services Internal Service Fund. The main objectives of the Department are listed below:

- A) Apply resources effectively to meet City Goals.
- B) Provide accurate and timely information to City Council and Administration.
- C) Ensure all City operations are in compliance with the Financial Policies established by the City Council.
- D) Maintain investments at a rate of return equal to or above the 90 day treasury bill while providing proper cash flow to meet the City's funding needs as they arise.
- E) Implement GASB financial reporting requirements.
- F) Produce a formal five-year Capital Improvement Program document in cooperation with Engineering, Public Works, and Recreation & Parks Departments.
- G) Produce the Comprehensive Annual Financial Report and submit for GFOA Certificate.
- H) Produce the 2009 Budget Document and submit for GFOA Budget award program.
- I) Implement banking services and implement needed servcie changes.
- J) Implement new Special Assessment Software sytstem

#### **Budget Highlights:**

The Finance Department budget makes up 3.8% of the overall General Fund Budget. The Department's 2008 Budget will decrease by 1.3% over the 2007 Adopted. The department will continue to fully implement requirements of GASB and continue streamlining banking services. During 2008, a new special assessment system is expected to be implemented. The Department will also begin developing a electronic record system for its files utilizing the City's new Document Management Software.

Department: Finance

Fund: General Fu	na
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	Expenditures By Program													
		2005		2006		2007		2007		2008				
Program		Actual		Actual		Budget		Estimated		Adopted				
Financial Services	\$	211,192	\$	203,059	\$	240,033	\$	229,547	\$	254,797				
Utility Billing Services		51,121		46,245		50,399		50,399		39,388				
Total	\$	262,313	\$	249,304	\$	290,432	\$	279,946	\$	294,185				

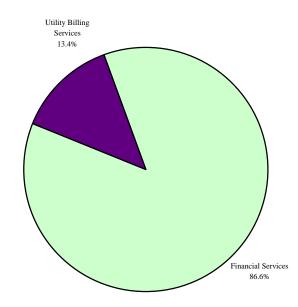
	Staffing in FTE's (l	Full-time Equivale	ents) By Program		
Financial Services	3.23	2.90	3.60	3.60	3.62
Utility Billing Services	1.06	1.37	1.08	1.08	0.80
Total	4.29	4.27	4.68	4.68	4.42

2007 Estimated Expenditures By Program

Utility Billing
Services
18.0%

Financial
Services
82.0%

#### 2008 Adopted Expenditures By Program



Department: Finance

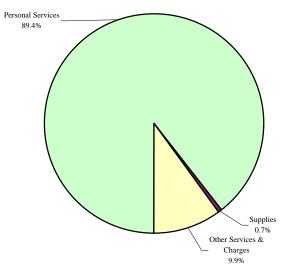
Fund:	General	Fund
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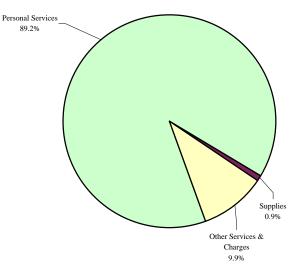
	Expenditures By Category													
		2005		2006		2007		2007		2008				
Category		Actual		Actual		Budget		Estimated		Adopted				
Personal Services Supplies Other Services & Charges Amounts Charged to Other Funds	\$	307,105 1,081 97,124 (142,997)	\$	310,736 854 104,882 (167,168)	\$	339,343 1,800 119,103 (169,814)	\$	328,902 1,850 119,008 (169,814)	\$	342,308 2,525 124,261 (174,908)				
Total	\$	262,313	\$	249,304	\$	290,432	\$	279,946	\$	294,185				

	Service Evaluation Criteria										
Per Capita (2000 est. Pop.)	\$	18.57 \$	17.65 \$	20.56 \$	19.82 \$	20.83					
Per \$100,000 valuation		34.38	28.79	29.53	28.46	26.75					

2006 Estimated Expenditures By Category

2007 Adopted Expenditures By Category





Fund: General Fund Major Objective: General Government

Department: Finance

**Program:** Financial Services

**Program Description** 

Provides for all services related to the management of the City's financial resources.

- ~ Accounting services for the City (financial reporting, payables, receivables, payroll).
- ~ Investing and debt service management of the City's portfolio.
- ~ Budgeting and financial analysis of all City Operations.
- ~ Produce Annual Budget and Financial Documents for the City Council.
- ~ Manage purchasing, fixed assets, Liquor Operations, and Deputy Registrar Operations.

	Expenditures												
		2005		2006		2007		2007		2008			
Category		Actual		Actual		Budget		Estimated		Adopted			
Personal Services	\$	255,984	\$	264,491	\$	288,944	\$	278,503	\$	302,920			
Supplies		1,081		854		1,800		1,850		2,525			
Other Services & Charges Amounts Charged to		97,124		104,882		119,103		119,008		124,261			
Other Funds		(142,997)		(167,168)		(169,814)		(169,814)		(174,908)			
Total	\$	211,192	\$	203,059	\$	240,033	\$	229,547	\$	254,797			

	Program Staffing	in FTE's (Full-tin	ne Equivalents)		
Finance Director Assistant Finance Director	0.88	0.88	0.88	0.88	0.93
Accountant	0.77	0.73	1.00	1.00	1.00
Accounting Assistant	0.62	0.42	0.72	0.72	0.72
Finance Clerk	0.50	0.46	0.51	0.51	0.48
Finance / Assessing					
Secretary	0.39	0.34	0.39	0.39	0.39
Public Works Secretary	0.07	0.07	0.08	0.08	0.08
Overtime			0.02	0.02	0.02
Total	3.23	2.90	3.60	3.60	3.62

Service Evaluation Criteria										
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	14.95 \$ 24.39	14.38 \$ 20.65	17.00 \$ 21.83	16.25 \$ 20.87	18.04 21.72				

Fund: General Major Objective: General Government

Department: Finance

**Program:** Utility Billing Services

**Program Description** 

Provides for Personal Service Costs related to the Billing of Utility Services for the Water, Sanitary Sewer, Storm Sewer, and Solid Waste Enterprise Fund Operations.

- ~ Provide monthly billing for all residential and commercial properties within the City.
- ~ Maintain and provide customer service for all utility accounts.
- ~ Read water meters once each month through automated radio read system.
- ~ Provide direct deposit payment option on all utility bills.
- ~ Receipt and update utility accounts for all payments received.

Expenditures											
		2005		2006		2007		2007		2008	
Category		Actual		Actual		Budget		Estimated		Adopted	
Personal Services	\$	51,121	\$	46,245	\$	50,399	\$	50,399	\$	39,388	

	Program Staffing i	n FTE's (Full-time	e Equivalents)		
		,	<u> </u>		
Finance Director	0.22	0.24			0.01
Accounting Assistant	0.32	0.58	0.28	0.28	0.28
Finance Clerk	=	0.29	0.24	0.24	0.24
Assessing/Finance Secretary	0.04	0.10	0.07	0.07	0.07
Switchboard / Receptionist	0.21				
Executive Secretary		0.01	0.10	0.10	
Administrative Secretary	0.07	0.01			
Recreation Secretary	0.13	0.12	0.14	0.14	0.13
Community Dev. Secretary			0.13	0.13	
Seasonal Clerical	0.07	0.02	0.12	0.12	0.07
Total =	1.06	1.37	1.08	1.08	0.80
	Service	<b>Evaluation Crite</b>	ria		
Per Capita (2000 est. Pop.)	3.62 \$	3.27 \$	3.57 \$	3.57 \$	2.79
Per \$100,000 valuation	5.90	4.70	4.58	4.58	3.36



## **READER'S NOTES:**

# **COMMUNITY DEVELOPMENT**

#### **Department Activities and Responsibilities**

Community Development Department is responsible for Planning (both Comprehensive and site specific), Zoning, Housing, and Redevelopment activities. Staff support is provided to the City Council, Planning Commission, and various task forces and community groups.

#### Mission

To serve the residents and property owners of the City of Robbinsdale by maintaining and improving the community's physical facilities through planning, official controls, housing programs, and redevelopment projects/programs.

#### **Department Objectives:**

Formulate, modify and adminster current and long-range plans for the city and promote and faciliate the orderly development and redevelopment of the city.

Improve and maintain the City through the following efforts:

- A) official controls and regulations
- B) housing programs and projects
- C) envrionmental protection measures and programs
- D) public information and contact
- E) public improvements planning and assistance
- F) preparation and updating of the City's Comprehensive Plan

#### **Budget Highlights:**

The Community Development Department reflects 3.1% of the 2008 General Fund Budget. For 2008 this budget will increase by \$6,134 or 2.6% over the 2007 Adopted. This is due to decreasing activity within the redevelopment program that is refunded to the General Fund from the Robbinsdale Economic Development Authority.

## Department: Community Development Fund: General Fund

Expenditures By Program													
		2005		2006		2007		2007		2008			
Program		Actual		Actual		Budget		Estimated		Adopted			
Planning & Zoning	\$	175,698	\$	137,540	\$	119,204	\$	119,204	\$	123,855			
Comprehensive Planning		80				26,412		26,412		25,010			
Redevelopment		99,650		62,420		91,326		91,126		94,211			
Total	\$	275,428	\$	199,960	\$	236,942	\$	236,742	\$	243,076			

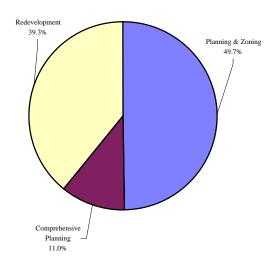
Related Revenue By Program											
\$	2,691 102,572	\$	3,168 104,082	\$	4,000 118,000	\$	4,000 85,000	\$	3,500 92,000		
\$	105,263	\$	107,250	\$	122,000	\$	89,000	\$	95,500		
Sta	affing in FT	E's (F	ull-time Equ	uivale	ents) By Prog	gram					
	1.25		0.87		1.00 0.35		1.00 0.35		1.00 0.30 1.07		
	\$	\$ 2,691 102,572 \$ 105,263 Staffing in FT	\$ 2,691 \$ 102,572 \$ \$ 105,263 \$ \$ \$ 1.25	\$ 2,691 \$ 3,168 102,572 104,082 \$ 105,263 \$ 107,250 Staffing in FTE's (Full-time Equation 1.25 0.87	\$ 2,691 \$ 3,168 \$ 102,572 104,082 \$ \$ 105,263 \$ 107,250 \$ \$ \$ \$ 1.25 0.87	\$ 2,691 \$ 3,168 \$ 4,000 102,572 104,082 118,000 \$ 105,263 \$ 107,250 \$ 122,000 Staffing in FTE's (Full-time Equivalents) By Programmer 1.25 0.87 1.00	\$ 2,691 \$ 3,168 \$ 4,000 \$ 102,572 104,082 118,000 \$	\$ 2,691 \$ 3,168 \$ 4,000 \$ 4,000 \$ 85,000 \$	\$ 2,691 \$ 3,168 \$ 4,000 \$ 4,000 \$ 85,000 \$		

2.30

2007 Estimated Expenditures By Program

2.44

Total

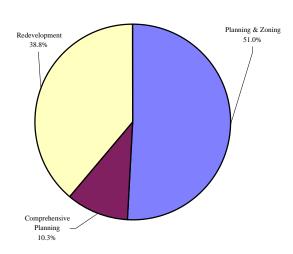


#### 2008 Adopted Expenditures By Program

2.25

2.37

2.25



## Department: Community Development Fund: General Fund

Expenditures By Category													
		2005		2006		2007		2007		2008			
Category		Actual		Actual		Budget		Estimated		Adopted			
Personal Services	\$	192,931	\$	173,116	\$	195,499	\$	195,499	\$	200,754			
Supplies		259		469		1,450		1,400		1,300			
Other Services & Charges		82,238		26,375		39,993		39,843		41,022			
Total	\$	275,428	\$	199,960	\$	236,942	\$	236,742	\$	243,076			

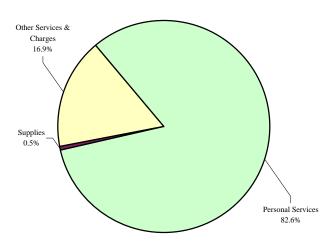
#### 2006 Estimated Expenditures By Category

Other Services & Charges 16.8%

Supplies 0.6%

Personal Services 82.6%

#### 2007 Adopted Expenditures By Category



Service Evaluation Criteria											
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	19.50 \$ 36.10	14.16 \$ 23.09	16.78 \$ 24.09	16.76 \$ 24.07	17.21 22.11					

Fund: General Fund Major Objective: Community Development

**Department:** Community Development **Program:** Planning & Zoning

Program Description

Develop and maintain policies regarding the City's land use plans .

- ~ Staff Liaison to the Planning Commission.
- ~ Site and comprehensive planning activities.
- ~ Interprets and enforces City's Zoning Code.
- ~ Represents City on regional planning activities.
- ~ Provide direction and customer service to citizens with regard to land zoning issues and uses.

				Expenditur	es				
Category		2005 Actual		2006 Actual	CB	2007 Budget		2007 Estimated	2008 Adopted
Personal Services Supplies Other Services & Charges	\$	96,480 100 79,118	\$	114,922 148 22,470	\$	83,559 600 35,045	\$	83,559 600 35,045	\$ 87,266 500 36,089
Total	\$	175,698	\$	137,540	\$	119,204	\$	119,204	\$ 123,855
			]	Related Reve	nue				
Planning Fees	\$	2,691	\$	3,168	\$	4,000	=	4,000	\$ 3,500
	]	Program Sta	ffing	in FTE's (Fu	ıll-tiı	me Equivale	nts)		
City Planner Development Secretary City Manager Overtime		0.58 0.67		0.40 0.45 0.02		0.50 0.48 0.02		0.50 0.48 0.02	0.50 0.48 0.02
Total		1.25		0.87		1.00	_	1.00	 1.00
		S	ervio	ce Evaluation	Crit	teria			
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	12.44 20.29	\$	9.74 13.98	\$	8.44 10.84	\$	8.44 10.84	\$ 8.77 10.56

Fund: General Fund Major Objective: Community Development

**Department:** Community Development **Program:** Comprehensive Planning

**Program Description** 

Account for activities associated with the development and maintenance of the City's Comprehensive Plan.

- ~ Develop and maintain the City's Comprehensive Plan for land use.
- ~ Fulfill the requirements of the Metropolitan Council (regional planning agency).
- ~ Provide open meetings with citizens when necessary to discuss the City's Plan.

Expenditures												
Category		2005 Actual		2006 Actual	1168	2007 Budget				2008 Adopted		
Personal Services Supplies Other Services & Charges	\$	80	\$		\$	25,312 800 300	\$	25,312 800 300	\$	23,910 800 300		
Total	\$	80	\$		\$	26,412	\$	26,412	\$	25,010		
Program Staffing in FTE's (Full-time Equivalents)												
Development Coordinator Development Secretary		- -				0.25 0.10		0.25 0.10		0.25 0.05		
Total		-	: ==	-		0.35	_	0.35	_	0.30		
		S	Servic	e Evaluatio	n Crit	eria						
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	0.01 0.01	\$		\$	1.87 2.40	\$	1.87 2.40	\$	1.77 0.22		

Fund: General Fund Major Objective: Community Development

Department: Community Development

**Program:** Redevelopment

**Program Description** 

The Redevelopment Program accounts for the general administrative and internal project support of the Robbinsdale Economic Development Authority.

#### Services

~ Provide administrative support for Robbinsdale Economic Development Authority (REDA) operations.

<sup>~</sup> Provide project support for REDA.

				Expenditur	es					
Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted
Personal Services Supplies	\$	96,371 159	\$	58,194 321	\$	86,628 50	\$	86,628	\$	89,578
Other Services & Charges		3,120		3,905		4,648		4,498		4,633
Total	\$	99,650	\$	62,420	\$	91,326	\$	91,126	\$	94,211
				Related Reve	nue					
REDA - TIF Support	\$	102,572	\$	104,082	\$	118,000	\$	85,000	\$	92,000
	]	Program Sta	ffin	g in FTE's (F	ıll-ti	ime Equivaler	ts)			
City Planner		0.43		0.40		0.25		0.25		0.25
Development Secretary		0.31		0.45		0.18		0.18		0.48
City Manager Assistant City Manager		0.33		0.39		0.36		0.36		0.24
Finance Director		0.05		0.06		0.06		0.06		0.06
Accountant		0.01		0.03						
Finance Clerk		0.02		0.03		0.03		0.03		0.02
City Engineer Housing Inspector		0.01		0.02						
Finance Secretary		0.02		0.03						
Overtime		0.01		0.02		0.02		0.02		0.02
Total		1.19	_	1.43	_	0.90	_	0.90	_	1.07
		S	ervi	ce Evaluation	Cri	iteria				
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	7.06 11.51	\$	4.42 6.35	\$	6.47 8.31	\$	6.45 8.29	\$	6.67 8.03

# **POLICE**

#### **Department Activities and Responsibilities**

The Police Department is located at 41010 Hubbard Avenue North. The Department is responsible for the Law Enforcement and Emergency Management activities of the City of Robbinsdale.

#### Mission

To promote a partnership of employees and community working together to create a better quality of life and to preserve the small-town atmosphere for Robbinsdale. Our vision of the Robbinsdale Police Department is of an organization that values its employees and the community we serve. We are committed to integrity, professionalism and dedicated to the compassion and respect of our citizens

#### **Department Objectives:**

Community Safety: Ensure the physical well-being, security of personal property and sense of safety among citizens, business, government, employees and visitors.

Creating Partnerships: Develop partnerships with youth, volunteers and neighborhoods to enhance the quality of life in Robbinsdale.

Customer Service: Provide exceptional customer service through interactive management with both internal and external customers.

Utilize Technology: Utilize technology to engage in enforcement activities and projects that will help reduce crime and assist employees in their responsibilities.

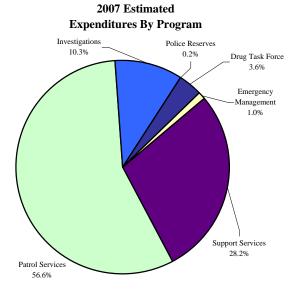
#### **Budget Highlights:**

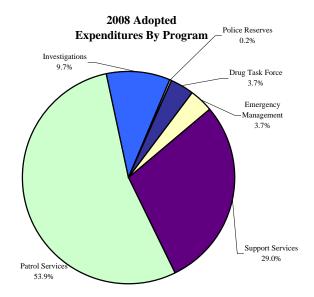
The 2008 Police Budget makes up 39.0% of the total General Fund Expenditures Budget. The 2008 Adopted Budget represents an increase of \$9,561 or 0.3% over the 2007 Adopted. The increase is related to several retirements resulting in reduced personnel services costs, Legislated employer pension increases, and increased vehicle maintenance and replacement costs.

Department: Police

Fund: General Fund

Expenditures By Program											
		2005		2006		2007		2007		2008	
Program		Actual		Actual		Budget		Estimated		Adopted	
Support Services	\$	752,280	\$	812,825	\$	852,249	\$	850,449	\$	900,945	
Patrol Services		1,520,694		1,633,353		1,707,934		1,706,484		1,676,044	
Investigations		275,713		289,203		315,352		310,452		300,886	
Police Reserves		3,777		4,198		5,400		5,100		5,300	
Drug Task Force		40,218		98,105		105,316		109,316		114,429	
<b>Emergency Management</b>		14,671		13,754		31,703		31,228		32,411	
Total	\$	2,607,353	\$	2,851,438	\$	3,017,954	\$	3,013,029	\$	3,030,015	
Related Revenue By Program											
		K	erate	i Revenue by	Pro	gram					
Patrol Services	\$	346,915	\$	254,055	\$	297,800	\$	270,540	\$	265,750	
Investigations		44,236		69,915		50,400		50,400		52,000	
Police Reserves		1,500		1,525		1,400		1,000		1,000	
Total	\$	392,651	\$	325,495	\$	349,600	\$	321,940	\$	318,750	
	S	taffing in FT	E's (]	Full-time Equ	uival	ents) By Prog	gran	1			
		11.10		44.04		11.00		44.00		44.70	
Support Services		11.18		11.34		11.32		11.32		11.52	
Patrol Services		16.55		17.63		16.57		16.57		16.51	
Investigations		2.96		3.12		3.12		3.12		3.11	
Drug Task Force		0.46		1.12		1.16		1.16		1.16	
Emergency Management		0.07		0.20		0.20		0.20		0.20	
Total		31.22		33.41		32.37		32.37		32.50	

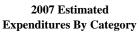




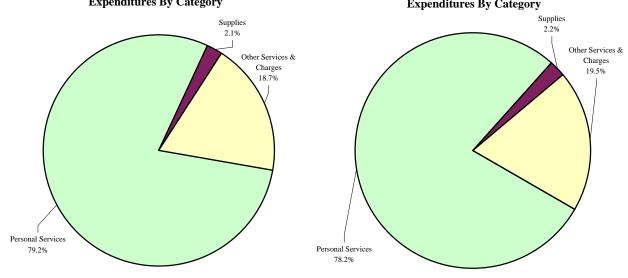
Department: Police

Fund: General Fund

	Expenditures By Category													
		2005		2006		2007		2007		2008				
Category		Actual		Actual		Budget		Estimated		Adopted				
Personal Services	\$	2,136,795	\$	2,315,291	\$	2,385,223	\$	2,385,223	\$	2,370,971				
Supplies		49,217		47,087		62,400		64,700		67,600				
Other Services & Charges		503,592		561,924		653,082		645,857		676,177				
Capital Outlay Amounts Charged to				10,764						500				
Other Funds		(82,251)		(83,628)		(82,751)		(82,751)		(85,234)				
Total	\$	2,607,353	\$	2,851,438	\$	3,017,954	\$	3,013,029	\$	3,030,015				



2008 Adopted Expenditures By Category



Service Evaluation Criteria											
Per Capita (2000 est. Pop.)	\$	184.62	\$	201.90	\$	213.69	\$	213.34	\$	214.54	
Per \$100,000 valuation		341.77		329.26		306.86		306.35		275.55	

Fund: General Fund Major Objective: Public Safety

Department: Police

**Program:** Police Support Services

Program Description

Provide for the administration and support of all Police Department activites.

- ~ Maintaining department files and records.
- ~ Compiling of statistical data and preparing reports.
- ~ Maintaining the property room and dead storage areas.
- ~ Providing front desk services to the public 24 hours a day.
- ~ Coordinating training and court appearences.

		2005		2006		2007		2007		2008
Category		Actual		Actual		Budget		Estimated		Adopted
				Expenditure	es					
Personal Services	\$	543,057	\$	558,492	\$	565,177	\$	565,177	\$	608,666
Supplies		24,524		23,453		30,400		30,400		31,900
Other Services & Charges Capital Outlay Amounts Charged to		266,950		305,894 8,614		339,423		337,623		345,112 500
Other Funds		(82,251)		(83,628)		(82,751)		(82,751)		(85,234)
Total	\$	752,280	\$	812,825	\$	852,249	\$	850,449	\$	900,945
	P	Program Sta	ffing	g in FTE's (Fu	ıll-tir	ne Equivalen	ts)	`		
Police Chief		0.97		0.80		0.80		0.80		0.80
Secretary		1.00		1.00		1.00		1.00		1.00
Police Clerks		6.64		5.66		5.52		5.52		5.52
Community Service Officers		2.21		3.50		3.70		3.70		3.70
Overtime		0.36		0.38		0.30		0.30		0.50
Total		11.18		11.34		11.32		11.32		11.52
		S	ervi	ce Evaluation	Crit	eria				
Per Capita (2000 est. Pop.)	\$	53.27	\$	57.55	\$	60.34	\$	60.22	\$	63.79
Per \$100,000 valuation	Ψ	86.87	Ψ	82.65	Ψ	77.50	Ψ	77.34	Ψ	76.81

Fund: General Fund

Major Objective: Public Safety

Department: Police

**Program:** Patrol Services

#### **Program Description**

Provide for the everyday services associated with maintaining the safety of the public.

- ~ Investigation of major and minor crimes at the scene of discovery.
- ~ Respond to medical emergencies.
- ~ Continual observation of the community to determine the need for police assistance.
- ~ Investigations of traffic accidents.
- ~ Enforcement of traffic laws and quell disturbances of the peace.

Catalogue	2005		2006 Actual		2007		2007	2008
Category	Actual				Budget		Estimated	Adopted
			Expenditur	es				
Personal Services Supplies Other Services & Charges Capital Outlay	\$ 1,312,813 22,204 185,677	\$	1,396,407 22,498 214,448	\$	1,416,699 23,500 267,735	\$	1,416,699 31,000 258,785	\$ 1,364,482 32,500 279,062
Total	\$ 1,520,694	\$	1,633,353	\$	1,707,934	\$	1,706,484	\$ 1,676,044
			Related Reve	nue				
Police Services Pawn Shop Fees Police Auction Police Towing Charges	\$ 7,237 8,527 1,516	\$	16,709 6,206	\$	1,600 9,000 1,200	\$	4,340 9,000 1,200	\$ 3,000 7,500 1,000
False Alarms Accident Reports Fines and Forfeitures	 3,850 1,944 323,841		2,595 620 227,925		3,500 1,500 281,000	· <u></u>	3,500 1,500 251,000	 2,600 650 251,000
Total	\$ 346,915	\$	254,055	\$	297,800	\$	270,540	\$ 265,750
	Program Sta	ffing	g in FTE's (Fu	ıll-ti	me Equivaler	nts)		
					-			
Captain Sergeants Patrol Officers Patrol Officers Overtime Sergeants Overtime	1.00 4.02 11.08 0.32 0.13		1.00 4.00 12.00 0.43 0.20		1.00 4.00 11.00 0.37 0.20		1.00 4.00 11.00 0.37 0.20	1.00 4.00 11.00 0.35 0.16
Total	 16.55	_	17.63		16.57	_	16.57	 16.51
	S	ervi	ce Evaluation	Crit	teria			
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$ 107.67 175.60	\$	115.65 166.08	\$	120.93 155.32	\$	120.83 155.19	\$ 118.67 142.88

Fund: General Fund Major Objective: Public Safety

Department: Police

**Program:** Investigations / Special Services

**Program Description** 

Provide for investigative services of both adult and juvenille cases and coordination of the Departments crime prevention program.

- ~ Investigate crimes as needed.
- ~ Recovery of stolen property.
- ~ Prepare cases for prosecution and the arrest of suspects.
- ~ Protection of dependant children who are victims of crimes.
- ~ Responsibility of handling juvenille who are both perpertrators and victims of crime.

		2005		2006		2007		2007		2008
Category		Actual		Actual		Budget		Estimated		Adopted
				Expenditur	es					
Personal Services	\$	232,759	\$	254,927	\$	275,201	\$	275,201	\$	263,632
Supplies		1,423		651	·	6,200		1,300		1,000
Other Services & Charges		41,531		31,475		33,951		33,951		36,254
Capital Outlay		,		2,150		,				, -
				,						
Total	\$	275,713	\$	289,203	\$	315,352	\$	310,452	\$	300,886
			]	Related Reve	nue					
Police Services										
School Liason Officer	\$	44,236	\$	32,435	\$	50,400	\$	47,660	\$	47,000
	_				=		· <del>-</del>		=	
		Program Sta	ffing	in FTE's (F	ıll-tii	me Equivaler	nts)			
						•	,			
Investigators		1.05		2.00		2.00		2.00		2.00
School Liason/ DARE Offic	er	0.87		1.00		1.00		1.00		1.00
Community Policing		0.97								
Overtime		0.07		0.12		0.12		0.12		0.11
Total		2.96		3.12		3.12		3.12		3.11
		S	ervi	ce Evaluation	Crit	teria				
Per Capita (2000 est. Pop.)	\$	19.52	\$	20.48	\$	22.33	\$	21.98	\$	21.30
Per \$100,000 valuation		31.84		29.41		28.68		28.23		2.69

Fund: General Fund

Major Objective: Public Safety

Department: Police

**Program:** Police Reserves

**Program Description** 

Provide funding for an auxillary organziation used to augment the regular police force as a back-up unit. Reserves are not licensed and do not carry handguns or the full power of arrest.

- ~ Provides patrol and security checks of the parking facilites within the City.
- ~ Provides security and traffic control for special events.
- ~ Enforcement of City Ordinances during Snow Emergencies.

Category	2005 Actual		2006 Actual		2007 Budget	2007 Estimated	2008 Adopted
			Expenditur	es			
Supplies Other Services & Charges	\$ 663 3,114	\$	485 3,713	\$	1,500 3,900	\$ 1,200 3,900	\$ 1,400 3,900
Total	\$ 3,777	\$	4,198	\$	5,400	\$ 5,100	\$ 5,300
			Related Reve	nue			
Donations	 1,500	\$	1,525	\$	1,400	\$ 1,000	\$ 1,000
	S	ervi	ice Evaluation	Cri	teria		
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$ 0.27 0.44	\$	0.30 0.43	\$	0.38 0.49	\$ 0.36 0.46	\$ 0.38 0.45

Fund: General Fund

Major Objective: Public Safety

Department: Police

**Program:** Drug Task Force

Program Description

Provide for costs associated with membership in the Northwest Metro Drug Enforcement Task Force. The Task Force is partially federally funded and focuses on crimes associated with narcotics violations.

<sup>~</sup> Task Force goals are to reduce the number of crimes committed by illicit drug abusers through arresting them for narcotics violations.

Catalana	2005 Category Actual			2006	2007		2007		2008					
Category		Actual		Actual	Actual Budget			Estimated		Adopted				
Expenditures														
Personal Services Other Services & Charges	\$	40,218	\$	98,105	\$	105,316	\$	105,316 4,000	\$	110,429 4,000				
Total	\$	40,218	\$	98,105	\$	105,316	\$	109,316	\$	114,429				
	I	Program Sta	ffing	g in FTE's (Fu	ıll-ti	me Equivaler	ıts)							
Police Officer Overtime		0.38 0.08		1.00 0.12		1.00 0.16		1.00 0.16		1.00 0.16				
Total		0.46		1.12		1.16		1.16		1.16				
		S	ervi	ce Evaluation	Crit	teria								
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	2.85 4.64	\$	6.95 9.98	\$	7.46 9.58	\$	7.74 9.94	\$	8.10 9.76				

<sup>~</sup> The City assigns one officer to participate with the task force.

Fund: General Fund Major Objective: Public Safety

Department: Police

Program: Emergency Management

#### **Program Description**

Provides a warning system to alert citizens of an approaching emergency, such as threatening weather or other catastrophic event. It is also for broadcasting emergency public information to residents before, during, and after the emergency. The program is administered by the City Manager; and her designee, the Chief of Police serves as Emergency Management Director.

- ~ Provides residents with a first alert emergency warning system.
- ~ Coordinates regional efforts with Hennepin County Division of Emergency Prepardeness.
- ~ Coordinates Emergency training for all City departments.
- ~ Educates residents on emergency preparedness.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted
				Expenditur	es					
Personal Services Supplies Other Services & Charges	\$	7,948 403 6,320	\$	7,360 6,394	\$	22,830 800 8,073	\$	22,830 800 7,598	\$	23,762 800 7,849
Total	\$	14,671	\$	13,754	\$	31,703	\$	31,228	\$	32,411
	]	Program Sta	ffing	g in FTE's (F	ıll-tii	me Equivaler	nts)			
Police Chief Secretary		0.07		0.20		0.20		0.20		0.20
Total		0.07	_	0.20		0.20	_	0.20	_	0.20
		S	ervi	ce Evaluation	Crit	teria				
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	1.04 1.69	\$	0.97 1.40	\$	2.24 2.88	\$	2.21 2.84	\$	2.29 2.76



## **READER'S NOTES:**

# **FIRE**

#### **Department Activities and Responsibilities**

The Fire Department is comprised of all paid on call firefighters. The Fire Department Officers are appointed by the City Manager (Fire Chief, Assistant Fire Chief, Fire Marshall, Fire Inspector, 2 Captains, and 2 Lieutenants). The Fire Department has one station located at 4101 Hubbard Avenue North. The Department is responsible for fire prevention, inspection, and suppression services to the City.

#### Mission

The Fire Department is committed to serving the citizens of Robbinsdale by protecting their lives and property through the provision of fire prevention and suppression services.

#### **Department Objectives**:

- A . Continues vigorous training for all firefighters.
- B. Increase the awareness level of citizens on the hazards of fire through education and communication.
- C. Continue maintenance and repair of all equipment to ensure compliance with National Standards.
- D. Increase safety inspections of commercial and apartment buildings.
- E. Continue placing firebox entry systems for businesses in the community.
- F. Hold the annual Fire Department Open House as a community service for education and relation purposes.
- G. Continue to support the National Night Out Program.

#### **Budget Highlights:**

The 2008 Fire Department Budget represents 7.9% of the overall General Fund Expenditure Budget. The 2008 Budget is increasing by 14.2% or \$76,730 compared to the 2007 Adopted. Fire call volume continues to remain steady, but the severity and property loss over the last three years has increased some. The increase is due to a supplment to the fire pension contribution, a raise in fire call pay for technicians with greater training, and increases in the building maintenance and improvement allocation.

Fund: General Major Objective: Public Safety

Department: Fire

**Program:** Fire Prevention / Suppression

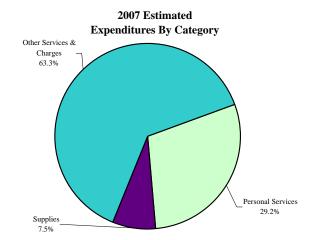
#### Program Description

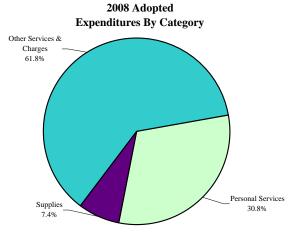
Account for all costs associated with maintaining a paid on call Fire Department.

- ~ Provide Fire Suppression coverage for the City.
- ~ Provide Fire Inspection services for businesses and multi-family units.
- ~ Provide on-going training for paid on call firefighters.
- ~ Provide support as required by Statute of the Fire Relief Association (Pension for firefighters).
- $\sim$  Educate the Community on fire prevention issues.

Expenditures													
	2005 2006 2007 2007 2008												
Category		Actual		Actual		Budget		Estimated		Adopted			
Personal Services	\$	140,342	\$	131,501	\$	155,846	\$	155,846	\$	190,153			
Supplies		41,147		31,368		40,000		40,000		45,600			
Other Services & Charges		314,157		312,391		344,900		337,700		381,724			
Total	\$	495,646	\$	475,260	\$	540,746	\$	533,546	\$	617,476			

Program Staffing (Paid on Call, FTE's not calculated)													
Fire Chief	1.00	1.00	1.00	1.00	1.00								
Assistant Chief	1.00	1.00	1.00	1.00	1.00								
Fire Marshall	1.00	1.00	1.00	1.00	1.00								
Fire Inspector	2.00	2.00	2.00	1.00	1.00								
Captain	2.00	2.00	4.00	4.00	4.00								
Fire Training Officer	2.00	2.00		1.00	1.00								
Firefighters	21.00	21.00	21.00	21.00	21.00								
Total	30.00	30.00	30.00	30.00	30.00								





Service Evaluation Criteria												
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	35.09 64.97	\$	33.65 54.88	\$	38.29 54.98	\$	37.78 54.25	\$	43.72 56.15		

# **RECREATION & PARKS**

#### **Department Activities and Responsibilities**

The Recreation & Parks Department is located at Robbinsdale City Hall. The Department is responsible for all recreation programming, Library Building operations, and oversees the City Band. Also, the Director of Administrative and Recreation Services is the staff liason with the Parks and Recreation Commission. Forestry administration and Parks Capital Improvement management has been shifted to Public Works

#### Mission

The Recreation Department strives to provide opportunities for residents to participate in a wide variety of leisure activities, which will produce self-fulfilling experiences consistent with the needs, interests, and abilities of all citizens.

#### **Department Objectives:**

**Recreation Objectives:** 

- A. Continue to provide a comprehensive program of recreation activities for all ages, sexes, and interests.
- B. Continue to develop more cooperative programs with neighboring cities.
- C. Continue to use electronic registration system that will allow access to program registration in a variety of ways (multiple locations, phone) and with a variety of payment options (credit card, debit card, etc..).
- D. Explore on-line registration options.

#### City Band Objectives:

A. Continue to maintain a visibility and a high level of participation.

#### Park Improvements Objectives:

- A. Define a sustainable plan for preserving the city's Park assets and recreational facilities
- B. Continue to work with the Parks & Recreation Commission to identify priorities for future Park Improvements.

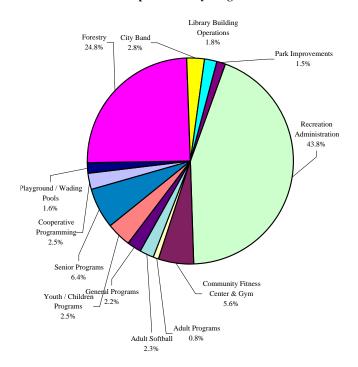
#### **Budget Highlights:**

The 2008 Recreation Budget represents 9.9% of the overall General Fund Expenditures Budget. The Recreation & Parks Department Budget is planned to decrease by 4.8% or \$38,803 in 2008. The decrease is related to the full consolidation of the Recreation & Parks Director with the Assistant City Manager position as discussed in the Administration Department. Additionally, the staff was restructured to replace one full-time supervisor position with a more flexible cadre of part-time staff.

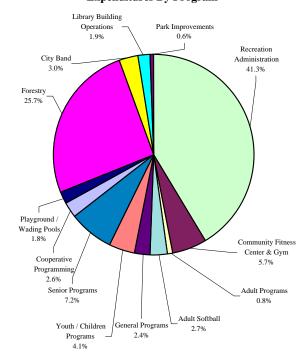
Department: Recreation & Parks Fund: General Fund

	Expe	nditu	res By Prog	ram			
	2005		2006		2007	2007	2008
Program	Actual		Actual		Budget	Estimated	Adopted
Recreation Administration	\$ 368,494	\$	384,374	\$	353,267	\$ 350,939	\$ 319,461
Community Fitness Center & Gym	38,796		45,675		44,788	45,088	44,488
Adult Programs	8,680		2,756		7,343	6,043	6,092
Adult Softball	11,201		15,827		20,618	18,318	20,928
General Programs	12,722		11,482		18,637	17,637	18,899
Youth / Children Programs	22,674		27,809		31,421	31,421	32,013
Senior Programs	79,015		66,406		53,218	51,268	55,913
Cooperative Programming	11,623		12,276		20,308	20,308	20,407
Gymnastics							
Playground / Wading Pools	14,869		9,964		13,519	13,119	13,864
Forestry	276,229		148,917		202,229	198,851	199,163
City Band	20,683		19,869		22,528	22,305	23,167
Library Building Operations	10,606		9,017		12,672	14,272	14,750
Park Improvements	 5,029		3,658		12,000	 11,850	 4,600
Total	\$ 880,621	\$	758,030	\$	812,548	\$ 801,419	\$ 773,745

#### 2007 Estimated Expenditures By Program



#### 2008 Adopted Expenditures By Program



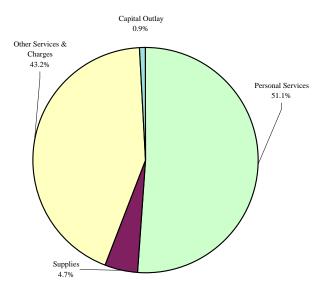
Department:	F	Recreatio	n &	Parks		Fund:	G	eneral Fu	nd	
		Relate	d Rev	enue By Pro	gran	n				
		2005		2006		2007		2007		2008
Program		Actual		Actual		Budget		Estimated		Adopted
Community Center Operations	\$	38,510	\$	27,729	\$	26,500	\$	29,500	\$	29,500
Adult Programs		16,247		15,073		12,000		12,000		15,000
Adult Softball		12,620		16,736		21,000		21,000		17,000
General Programs		325		348		500		500		500
Youth / Children Programs		15,855		18,985		18,000		18,000		18,000
Senior Programs		45,585		41,697		45,000		45,000		42,000
Cooperative Programming		20,546		16,364		20,000		20,000		17,000
Gymnastics										
Playground / Wading Pools		1,370		18,511		3,500		3,500		5,000
Library Building Operations		4,400		4,720		6,600		6,540		7,200
Total	\$	155,458	\$	160,163	\$	153,100	\$	156,040	\$	151,200
	Staffin	g in FTE's (	Full-t	ime Equival	ents)	By Program	1			
Recreation Administration		3.68		3.63		3.55		3.55		3.53
Community Center Operations		1.16		1.13		1.17		1.17		1.19
Adult Programs				0.29		0.08		0.08		0.08
Adult Softball		0.17		0.31		0.34		0.34		0.55
General Programs		0.24		0.53		0.36		0.36		0.36
Youth / Children Programs		0.53		0.92		0.86		0.86		0.86
Senior Programs		0.27		0.31						
Cooperative Programming		0.10		0.13		0.14		0.14		0.14
Gymnastics										
Playground / Wading Pools		0.86		1.10		0.55		0.55		0.55
Forestry		0.12		0.24						
City Band		0.15		0.13		0.17		0.17		0.15
Library Building Operations		0.04		0.08		0.04		0.04		0.02
Total		7.32		8.80		7.26		7.26		7.43

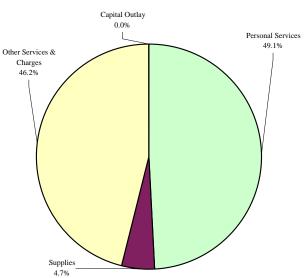
Department: Recreation & Parks Fund: General Fund

Expenditures By Category													
		2005		2006		2007		2007		2008			
Category		Actual		Actual		Budget		Estimated		Adopted			
Personal Services	\$	404,047	\$	441,041	\$	409,900	\$	409,900	\$	379,821			
Supplies		37,900		37,813		40,150		37,977		36,680			
Other Services & Charges		433,530		267,050		354,998		346,042		357,144			
Capital Outlay		5,144		12,126		7,500		7,500		100			
Transfers													
Total	\$	880,621	\$	758,030	\$	812,548	\$	801,419	\$	773,745			

#### 2007 Estimated Expenditures By Category

2008 Adopted Expenditures By Category





Service Evaluation Criteria												
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	62.35 115.43	\$	53.67 \$ 87.53	57.53 \$ 82.62	56.75 \$ 81.48	54.79 70.36					

Fund: General Fund Major Objective: Recreation & Cultural

Department: Recreation & ParksProgram: Recreation Administration

**Program Description** 

To provide for the planning and implementation of a comprehensive program of recreation activities for the residents of the City.

- ~ Provides for supervisory support for all programs.
- ~ Provide for ongoing training of employees as needed.
- ~ Provide for the overhead (includes Internal Service Fund Charges) to operate the Department.

		2005		2006		2007		2007	2008
Category		Actual		Actual		Budget		Estimated	Adopted
				Expenditure	es				
Personal Services	\$	290,656	\$	317,604	\$	281,322	\$	281,322	\$ 248,161
Supplies		10,637		11,034		11,000		11,200	11,050
Other Services & Charges		67,201		55,736		60,945		58,417	 60,250
Total	\$	368,494	\$	384,374	\$	353,267	\$	350,939	\$ 319,461
	I	Program Sta	ffing	g in FTE's (Fu	ıll-tir	me Equivaleı	nts)		
Dir of Admin & Rec Serv		0.95		1.00		0.50		0.50	0.40
Recreation Supervisors		2.01		2.00		2.50		2.50	2.25
Recreation Secretary		0.62		0.63		0.55		0.55	0.63
Recreation Clerk-PT		0.10					_		 0.25
Total		3.68	:=	3.63		3.55	_	3.55	3.53
		S	Servi	ce Evaluation	Crit	teria			
Per Capita (2000 est. Pop.)	\$	26.09	\$	27.22	\$	25.01	\$	24.85	\$ 22.62
Per \$100,000 valuation		48.30		39.08		32.13		31.91	27.23

Fund: General Fund Major Objective: Recreation & Cultural

**Department:** Recreation & Parks

**Program:** Community Fitness Center & Gyms

**Program Description** 

General Operations of the Community Fitness Center and Community Gyms for members and daily customers. The Community Fitness Center & Gyms are located at the Robbinsdale Area Learning Campus and leased from the Robbinsdale School District

- ~ Offers daily open gym facilities and exercise room for independent recreation .
- ~ Rental of rooms and gyms for a variety of group meetings.

		2005	-	2006		2007		2007		2008	
Category	Actual			Actual		Budget		Estimated		Adopted	
				Expenditure	es						
Personal Services	\$	35,672	\$	36,272	\$	38,288	\$	38,288	\$	39,288	
Supplies		1,264		269		2,000		2,300		500	
Other Services & Charges		1,860		1,897		4,500		4,500		4,600	
Total	\$	38,796	\$	45,675	\$	44,788	\$	45,088	\$	44,488	
			R	elated Rever	nue						
Memberships	\$	13,778	\$	8,892	\$	9,000	\$	11,000	\$	11,000	
Daily Fees		20,801		14,226		15,000		12,000		12,000	
Facility Rentals		3,931		4,611		2,500		6,500		6,500	
Total	\$	38,510	\$	27,729	\$	26,500	\$	29,500	\$	29,500	
	Pı	ogram Staf	fing i	n FTE's (Fu	ll-tin	ne Equivalen	ts)				
Recreation Director		0.01									
PT Recreation Supervisor		0.95				0.89		0.89		0.91	
Building Supervisor		0.20		1.13							
Seasonal Recreation Staff						0.28		0.28		0.28	
Total		1.16		1.13		1.17		1.17		1.19	
		Se	ervice	Evaluation	Crite	eria					
Per Capita (2000 est. Pop.)	\$	2.75	\$	3.23	\$	3.17	\$	3.19	\$	3.15	
Per \$100,000 valuation	7	4.48	7	4.64	7	4.07	7	4.10	7	3.79	

Fund: General Fund Major Objective: Recreation & Cultural

**Department:** Recreation & Parks **Program:** Adult Programs

Program Description

Provide a wide range of activities for both men and women. Adult Programs are structured so that fees cover all direct costs incurred.

#### Services

Current Programs Include:

- $\sim$  3 on 3 Basketball.
- ~ Adult Volleyball leagues.
- ~ Walk for Health.
- ~ Karate.
- ~ Out & About.
- ~ Jazzercise.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted		
Expenditures												
Personal Services Supplies Other Services & Charges Capital Outlay	\$	24 1,606 1,906 5,144	\$	113 775 1,868	\$	1,643 2,000 3,700	\$	1,643 700 3,700	\$	1,692 700 3,700		
Total	\$	8,680	\$	2,756	\$	7,343	\$	6,043	\$	6,092		
Program Fees	\$	16,247	\$	Related Reve	nue \$	12,000	\$	12,000	\$	15,000		
	Pr	ogram Sta	ffing	in FTE's (Fu	ıll-tir	ne Equivaler	ıts)					
Seasonal Recreation Staff			_	0.29		0.08	: <del></del>	0.08		0.08		
Service Evaluation Criteria												
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	0.61 1.00	\$	0.20 0.28	\$	0.52 0.67	\$	0.43 0.55	\$	0.43 0.52		

Fund: General Fund Major Objective: Recreation & Cultural

Department: Recreation & ParksProgram: Adult Softball

Program Description

Provide for the Adult Softball League. There are approximately 32 teams that participate on an annual basis.

- ~ Provide umpire services.
- ~ Provide registration and league scheduling.
- ~ Provides a recreation opportunity for adults.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted		
Expenditures												
Personal Services Supplies Other Services & Charges	\$	5,574 4,967 660	\$	6,451 8,726 650	\$	10,318 7,000 3,300	\$	10,318 7,000 1,000	\$	10,628 7,000 3,300		
Total	\$	11,201	\$	15,827	\$	20,618	\$	18,318	\$	20,928		
Related Revenue												
Program Fees	\$	12,620	\$	16,736	\$	21,000	\$	21,000	\$	17,000		
Program Staffing in FTE's (Full-time Equivalents)												
		- <b>g</b>		,		1						
Seasonal Recreation Staff		0.17		0.31		0.34	=	0.34		0.55		
Service Evaluation Criteria												
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	0.79 1.29	\$	1.12 1.61	\$	1.46 1.87	\$	1.30 1.67	\$	1.48 1.78		

Fund: General Fund Major Objective: Recreation & Cultural

**Department:** Recreation & Parks **Program:** General Programs

**Program Description** 

To provide recreation programs that have a broad appeal to persons of all ages.

- ~ Group trips for various family events throughout the Twin Cities Metropolitan Area.
- ~ Various holiday events (Easter Egg Hunt, Safe & Happy Haloween, etc ...).
- ~ Various other general interest programming.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted		
Expenditures												
Personal Services Supplies Other Services & Charges	\$	5,244 887 6,591	\$	4,397 544 6,541	\$	8,737 1,500 8,400	\$	8,737 1,000 7,900	\$	8,999 1,500 8,400		
Total	\$	12,722	\$	11,482	\$	18,637	\$	17,637	\$	18,899		
Related Revenue												
Program Fees	\$	325	\$	348	\$	500	\$	500	\$	500		
Program Staffing in FTE's (Full-time Equivalents)												
Seasonal Recreation Staff		0.24	_	0.53	_	0.36		0.36		0.36		
Service Evaluation Criteria												
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	0.90 1.47	\$	0.81 1.17	\$	1.32 1.69	\$	1.25 1.60	\$	1.34 1.61		

Fund: General Fund Major Objective: Recreation & Cultural

**Department:** Recreation & Parks **Program:** Youth \ Children Programs

**Program Description** 

Provides a wide range of recreation activities for boys and girls ages pre-school through teens.

- ~ Various Pre-school programming.
- ~ Various Arts & Craft, music, dance, and science classes.
- ~ Various athletic opportunities (t-ball, baseball, soccer, broomball, basketball, and wrestling).
- ~ Lessons for various athletic skills.
- ~ Programming for special populations.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted		
Expenditures												
Personal Services Supplies Other Services & Charges Capital Outlay	\$	10,946 8,512 3,216	\$	12,509 7,741 2,670 4,889	\$	21,421 6,500 3,500	\$	21,421 6,500 3,500	\$	21,313 7,000 3,700		
Total	\$	22,674	\$	27,809	\$	31,421	\$	31,421	\$	32,013		
Related Revenue												
Recreation Fees	\$	15,855	\$	18,985	\$	18,000	\$	18,000	\$	18,000		
Program Staffing in FTE's (Full-time Equivalents)												
Seasonal Recreation Staff		0.53	_	0.92		0.86	_	0.86	-	0.86		
Service Evaluation Criteria												
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	1.61 2.62	\$	1.97 2.83	\$	2.22 2.86	\$	2.22 2.86	\$	2.27 2.73		

Fund: General Fund Major Objective: Recreation & Cultural

Department: Recreation & ParksProgram: Senior Programs

**Program Description** 

Provide activities that have a broad appeal to older adults. The program is coordinated by a contract employee through Senior Community Services, which is a non-profit social services organization.

- ~ Friendly Robins Club.
- ~ Golden Agers Club.
- ~ Periodic outings to places of interest throughout the year.
- ~ Various topical interest programs and activities.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted			
		1100001				Buager				Truopicu			
Expenditures													
Personal Services	\$	7,097	\$	21,732	\$								
Supplies		3,444		3,120		2,100	\$	2,100	\$	2,100			
Other Services & Charges		68,474		41,554		51,118		49,168		53,813			
Total	\$	79,015	\$	66,406	\$	53,218	\$	51,268	\$	55,913			
Deleted Devenue													
Related Revenue													
Senior Program Fees	\$	45,585	\$	41,697	\$	45,000	\$	45,000	\$	42,000			
	P	rogram Sta	ffing	g in FTE's (Fu	ıll-tir	ne Equivaleı	nts)						
Senior Clerk (Part-time)		0.27		0.31									
Service Evaluation Criteria													
Per Capita (2000 est. Pop.)	\$	5.59	\$	4.70	\$	3.77	\$	3.63	\$	3.96			
Per \$100,000 valuation		9.12		7.67		4.84		4.66		4.77			

Fund: General Fund Major Objective: Recreation & Cultural

Department: Recreation & ParksProgram: Cooperative Programming

Program Description

Provide for the promotion of joint programs with the surrounding communities.

- ~ Just for Kids (After School Program).
- ~ Various events.
- ~ Joint sports leagues and sports camps offerings.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted		
				Expenditur	es							
Personal Services Supplies Other Services & Charges	\$	5,369 1,642 4,612	\$	7,637 719 3,920	\$	13,008 1,800 5,500	\$	13,008 1,800 5,500	\$	13,107 1,800 5,500		
Total	\$	11,623	\$	12,276	\$	20,308	\$	20,308	\$	20,407		
Related Revenue												
Program Fees	\$	20,546	\$	16,364	\$	20,000	\$	20,000	\$	17,000		
	P	rogram Sta	ffing	g in FTE's (Fu	ıll-tir	ne Equivaleı	nts)					
Seasonal Recreation Staff		0.10	: ==	0.13		0.14	=	0.14	: <del></del>	0.14		
Service Evaluation Criteria												
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	0.82 1.34	\$	0.87 1.25	\$	1.44 1.85	\$	1.44 1.85	\$	1.44 1.74		

Fund: General Fund Major Objective: Recreation & Cultural

Department: Recreation & ParksProgram: Playground \ Wading Pool

### **Program Description**

Provide for the operations of the playground program and wading pools during the summer. Playground programs operate out of Sanborn, Manor, Triangle, and Lee Parks. Wading pools are located at Manor and Triangle Parks.

- ~ Provide a supervised drop in center for youth.
- ~ Provide various activities for youth (Sports, Arts & Crafts, and Games).
- ~ Provide various special events throughout the summer.
- ~ Provide wading pools for families of young children.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted		
Expenditures												
Personal Services Supplies Other Services & Charges	\$	14,118 656 95	\$	8,703 1,147 114	\$	11,519 1,300 700	\$	11,519 1,300 300	\$	11,864 1,300 700		
Total	\$	14,869	\$	9,964	\$	13,519	\$	13,119	\$	13,864		
Related Revenue												
Program Fees	\$	1,370	\$	18,511	\$	3,500	\$	3,500	\$	5,000		
	]	Program Sta	ffing	g in FTE's (Fu	ıll-tir	ne Equivaler	ıts)					
Seasonal Recreation Staff		0.86		1.10		0.55		0.55	_	0.55		
Service Evaluation Criteria												
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	1.05 1.72	\$	0.71 1.01	\$	0.96 1.23	\$	0.93 1.19	\$	0.98 1.18		

Fund: General Fund Major Objective: Recreation & Cultural

Department: Recreation & Parks

**Program:** Forestry

Program Description

To provide for the City's shade tree management program. The City has an agreement with the City of Crystal for contracting the services of their Forester.

- ~ Shade tree hazardous and disease control (public and private trees).
- ~ Tree trimming.
- ~ Reforestation.
- ~ Weed inspections.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted
				Expenditur	es					
Personal Services Supplies Other Services & Charges	\$	7,517 762 267,950	\$	5,859 1,211 141,847	\$	1,650 200,579	\$	1,100 197,751	\$	600 198,563
Total	\$	276,229	\$	148,917	\$	202,229	\$	198,851	\$	199,163
	F	Program Sta	ffinş	g in FTE's (F	ıll-tir	me Equivaler	nts)			
Recreation Director Seasonal Forestry		0.12		0.24				-		
Total		0.12		0.24	_		_		_	
		S	ervi	ce Evaluation	Crit	teria				
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	19.56 31.90	\$	10.54 17.20	\$	14.32 18.39	\$	14.08 18.08	\$	14.10 16.98

Fund: General Fund Major Objective: Recreation & Cultural

Department: Recreation & Parks

Program: City Band

**Program Description** 

Provides for activities of the City Band, both marching and concert. The Robbinsdale City Band was officially organized in September of 1908, and has represented the City in numerous parades throughout the last century. The Robbinsdale City Band continues to hold a series of concerts throughout the summer at various bandshells around the Twin Cities Metropolitan Area.

- ~ Provide music activities for residents.
- ~ Provide musical entertainment for the region at large.
- ~ Represent the City in parades and other civic type functions.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted		
Expenditures												
Personal Services Supplies Other Services & Charges	\$	19,831 83 769	\$	19,313 27 529	\$	21,365 1,163	\$	21,365 27 913	\$	22,204 30 933		
Total	\$	20,683	\$	19,869	\$	22,528	\$	22,305	\$	23,167		
Program Staffing in FTE's (Full-time Equivalents)												
Recreation Director Public Works Pool Public Works Pool Overtime		0.10 0.02		0.06 0.02		0.09 0.02		0.09 0.02		0.09 0.01		
Seasonal Public Works Total		0.03		0.05		0.06		0.06		0.05		
Service Evaluation Criteria												
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	1.46 2.39	\$	1.41 2.02	\$	1.60 2.05	\$	1.58 2.03	\$	1.64 1.98		

Fund: General Fund Major Objective: Recreation & Cultural

**Department:** Recreation & Parks **Program:** Library Building Operations

Program Description

Provide for the operations of the Historic Library Building. The building houses a museum on Robbinsdale, an art gallery for local artists, and a non-profit organization that works with youth.

- ~ Operate and maintain the building.
- ~ Provide a museum on Robbinsdale's history for residents (sponsored by the Robbinsdale Historical Society).
- ~ Provide an avenue for local artists to display their work.
- ~ Lease space to non-profit organizations as a service to the community.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted	
				Expenditure	es						
Personal Services Supplies Other Services & Charges	\$	1,999 1,116 7,491	\$	451 227 8,339	\$	2,279 1,000 9,393	\$	2,279 800 11,193	\$	2,565 800 11,385	
Total	\$	10,606	\$	9,017	\$	12,672	\$	14,272	\$	14,750	
			R	Related Rever	nue						
Rentals - Teen Annex	\$	4,400	\$	4,720	\$	6,600	\$	6,540	\$	7,200	
	P	rogram Staf	fing	in FTE's (Fu	ll-tin	ne Equivalen	ts)				
Public Works Pool Public Works Pool Overtime Seasonal Public Works		0.04		0.07 0.01		0.04		0.04		0.02	
Total		0.04		0.08		0.04		0.04		0.02	
Service Evaluation Criteria											
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	0.75 1.22	\$	0.64 0.92	\$	0.90 1.15	\$	1.01 1.30	\$	1.04 1.26	

Fund: General Fund Major Objective: Recreation & Cultural

**Department:** Recreation & Parks **Program:** Park Improvements

**Program Description** 

Provides for the purchase and replacement of park equipment (picnic tables, park benches, and trash receptacles) and allocates funding from General Operatons for Park Improvements.

- ~ Provides for the purchase and replacement of various park equipment.
- ~ Provides funding for landcaping projects performed by Tree Trust Youth Services and the Diggers Garden Club.
- ~ Provides some funding for major park improvement projects.

Category	2005 Actual		2006 Actual		2007 Budget	2007 Estimated	2008 Adopted
			Expenditur	es			
Supplies Other Services & Charges Capital Outlay	\$ 2,324 2,705	\$	2,273 1,385	\$	2,300 2,200 7,500	\$ 2,150 2,200 7,500	\$ 2,300 2,300
Total	\$ 5,029	\$	3,658	\$	12,000	\$ 11,850	\$ 4,600
	S	ervi	ce Evaluation	Crit	eria		

Service Evaluation Criteria												
Per Capita (2000 est. Pop.)	\$	0.36 \$	0.26 \$	0.85 \$	0.84 \$	0.33						
Per \$100,000 valuation		0.58	0.37	1.09	1.08	0.39						



### **READER'S NOTES:**

# **ENGINEERING**

### **Department Activities and Responsibilities**

The Engineering Department is responsible for overseeing the following:

- A. Engineering Services, which involves project management and coordination of infrastructure projects within the City of Robbinsdale including projects at the private, city, county and state level; reviewing and assisting with public works and park activities when the cost of maintenance exceeds the cost of new. The department is also responsible for providing information and maps to other departments, residents, and other public and private agencies.
- B. Building Inspections, which is responsible for the administration of the State of Minnesota Building Code, and overseeing all permit applications required by the City.
- C. Rental Licensing, which is responsible for enforcing the housing maintenance code (that requires a systematic inspections of all rental property), and the licensing of all rental property within the City.
- D. Code Enforcement, which is responsible for enforcement of the nuisance and zoning codes to protect and improve the appearance of the neighborhoods throughout the City.

### Mission

It is the mission of the Engineering Department to provide cost effective and timely solutions for infrastructure projects and issues that arise, enforce compliance with State Building Code Standards, and prevent housing conditions that adversely affect the social well being and quality of life for residents within the City.

### **Department Objectives:**

The Engineering Department has established objectives to help us fulfill our responsibilities and support our mission. These objectives are:

- 1. Engineering design, surveying and inspection.
- 2. Project management and coordination.
- 3. Survey and maintain database of City infrastructure.
- 4. Update and maintain City maps.
- 5. Implement GIS software, mapping and spatial database.
- 6. Provide support services to other City Departments.
- 7. Enforce the building code through the issuance of permits and inspection of properties.
- 8. Enforce the rental licensing code through systematic inspection of property.
- 9. Enforce nuisance and zoning codes through periodic inspections of property, and in response to complaints.

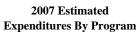
#### **Budget Highlights:**

Engineering makes up 8.8% of the 2008 General Fund Expenditures. This represents a 0.8% decrease over the 2007 Adopted. Direct capital improvement project costs incurred by Engineering Department staff will be reimbursed from capital programming funds. This is being reflected within the General Fund Revenues and Capital Improvement Program.

**Department:** Engineering

Fund: General Fund

		]	Expe	nditures By 1	Progr	ram			
		2005		2006		2007		2007	2008
Program		Actual		Actual		Budget		Estimated	Adopted
Engineering Services	\$	347,890	\$	331,978	\$	374,235	\$	373,685	\$ 383,005
Building Inspections		190,751		188,056		212,414		182,414	195,114
Rental Licensing		50,348		55,917		54,897		54,897	56,677
Code Enforcement		25,484		26,910		37,849		37,629	 39,038
Total	\$	614,473	\$	602,861	\$	679,395	\$	648,625	\$ 673,833
		Re	elated	l Revenue By	y <b>Pr</b> o	gram			
Engineering Services	\$	116,950	\$	174,973	\$	280,000	\$	222,050	\$ 274,000
<b>Building Inspections</b>		279,698		249,128		245,000		235,000	245,000
Rental Licensing		45,875		43,709		45,000		45,000	44,000
Code Enforcement									 20,000
Total	\$	442,523	\$	467,810	\$	570,000	\$	502,050	\$ 583,000
	St	affing in FT	E's (I	Full-time Eq	uival	ents) By Prog	gran	1	
Engineering Services		4.38		5.21		4.28		4.28	4.28
Building Inspections		1.59		1.51		1.50		1.50	1.50
Rental Licensing		0.58		0.54		0.54		0.54	0.53
Code Enforcement		0.42		0.38		0.50		0.50	 0.62
Total		6.97		7.64		6.82		6.82	6.93

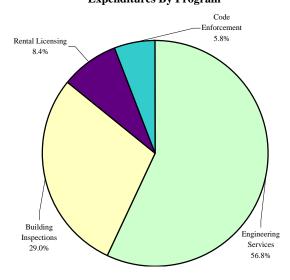


Rental Licensing
8.5%

Rental Licensing
8.5%

Engineering
Services
57.6%

### 2008 Adopted Expenditures By Program



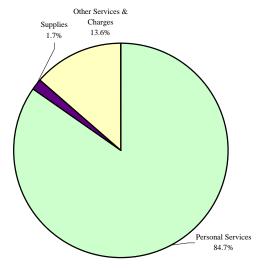
**Department:** Engineering

Fund: General Fund

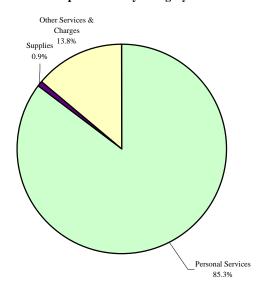
Expenditures By Category											
		2005		2006		2007		2007		2008	
Category		Actual		Actual		Budget		Estimated		Adopted	
Personal Services Supplies Other Services & Charges Capital Outlay	\$	532,355 4,691 150,499	\$	531,881 6,142 142,630	\$	549,186 11,650 188,137	\$	549,186 11,180 157,837	\$	575,021 5,835 164,643	
Amounts Charged to Other Funds		(73,072)		(77,792)		(69,578)		(69,578)		(71,665)	
Total	\$	614,473	\$	602,861	\$	679,395	\$	648,625	\$	673,833	

Service Evaluation Criteria											
Per Capita (2000 est. Pop.) \$ Per \$100,000 valuation	43.51 \$	42.69 \$	48.11 \$	45.93 \$	47.71						
	80.54	69.61	69.08	65.95	61.28						

2007 Estimated Expenditures By Category



### 2008 Adopted Expenditures By Category



Fund: General Fund Major Objective: Public Works

Department: Engineering

**Program:** Engineering Services

**Program Description** 

Provide management and coordination for the City's infrastructure projects, maintain City maps and project files, work with other agencies regarding infrastructure issues, and provide GIS mapping services.

- ~ Manage all facets of infrastructure projects (feasiblity reports, specification review, bidding, contracting, etc..).
- ~ Maintain all project files.
- ~ Develop and maintain maps of the City's infrastructure.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted
				Expenditur	es					
Personal Services Supplies Other Services & Charges Capital Outlay Amounts Charged to	\$	346,925 3,288 67,096	\$	344,376 4,991 56,936	\$	361,581 7,650 74,582	\$	361,581 7,400 74,282	\$	378,204 3,705 72,761
Other Funds		(69,419)		(74,325)		(69,578)		(69,578)		(71,665)
Total	\$	347,890	\$	331,978	\$	374,235	\$	373,685	\$	383,005
				Related Reve	nue					
Utility Inspection Fees Transfer from PIR Fund	\$	11,201 105,749	\$	5,600 169,373	\$	4,000 276,000	\$	4,000 218,050	\$	4,000 270,000
Total	\$	116,950	\$	174,973	\$	280,000	\$	222,050	\$	274,000
	I	Program Sta	ffin	g in FTE's (Fu	ıll-ti	me Equivalen	its)			
City Engineer Senior Engineering Tech Engineering Technicians Secretary Overtime		1.02 1.00 1.93 0.19 0.24		0.98 0.98 3.00 0.20 0.05		1.00 0.98 2.00 0.20 0.10		1.00 0.98 2.00 0.20 0.10	_	1.00 0.98 2.00 0.20 0.10
Total		4.38	_	5.21	_	4.28	_	4.28		4.28
		S	ervi	ce Evaluation	Cri	teria				
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	24.63 40.17	\$	23.51 33.75	\$	26.50 34.03	\$	26.46 33.98	\$	27.12 32.65

Fund: General Fund Major Objective: Public Safety

Department: EngineeringProgram: Building Inspections

Program Description

Provide for the Inspection of properties for compliance with City Ordinances and State Building Codes when permits are issued.

- ~ Customer service to residents desiring to improve their properties.
- ~ Inspections of projects that require a permit.
- ~ Review of plans prior to permit approval to ensure compliance with codes and ordinances.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted
				Expenditure	es					
Personal Services Supplies Other Services & Charges	\$	116,577 689 73,485	\$	119,738 644 67,674	\$	116,600 770 95,044	\$	116,600 770 65,044	\$	121,131 1,360 72,623
Total	\$	190,751	\$	188,056	\$	212,414	\$	182,414	\$	195,114
				Related Reve	nue					
Building Permits Heating & A/C Permits Plumbing Permits Plan Check Fees Total	\$	172,936 30,859 17,508 58,395 279,698	\$	153,630 32,956 18,102 44,440 249,128	\$	150,000 30,000 15,000 50,000	\$	140,000 30,000 15,000 50,000	\$	150,000 30,000 15,000 50,000
	I	Program Sta	ffin	g in FTE's (Fu	ıll-ti	me Equivaler	nts)			
Building Inspector Housing Inspector Secretary		1.04 0.05 0.50		1.00 0.05 0.46		0.99 0.05 0.46		0.99 0.05 0.46		0.99 0.05 0.46
Total		1.59	_	1.51	_	1.50	_	1.50	_	1.50
		S	ervi	ce Evaluation	Cri	teria				
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	13.51 22.03	\$	13.32 19.12	\$	15.04 0.23	\$	12.92 16.59	\$	13.82 16.63

Fund: General Fund

Major Objective: Community Development

Department: EngineeringProgram: Rental Licensing

Program Description

Provide for the licensing and systematic inspection of all rental property for the enforcement of the City's Housing Maintenance Code.

- ~ Inspection of all rental properties.
- ~ Licensing all rental properties within the City.
- ~ Working with rental property owners to resolve code violations.

		2005		2006		2007		2007	2008
Category		Actual		Actual		Budget		Estimated	Adopted
				Expenditur	es				
Personal Services	\$	43,049	\$	44,817	\$	43,784	\$	43,784	\$ 45,287
Supplies		379		321		450		450	400
Other Services & Charges		6,920		10,779		10,663		10,663	 10,990
Total	\$	50,348	\$	55,917	\$	54,897	\$	54,897	\$ 56,677
			j	Related Reve	nue				
Rental Housing Licenses	\$	45,875	\$	43,709	\$	45,000	\$	45,000	\$ 44,000
	P	rogram Sta	ffing	; in FTE's (Fu	ıll-tiı	me Equivaler	nts)		
Engineering Secretary		0.08		0.10		0.11		0.11	0.1
Housing Inspector		0.50		0.44		0.43		0.43	 0.43
Total		0.58	_	0.54		0.54	_	0.54	 0.53
		S	ervi	ce Evaluation	Crit	eria			
Per Capita (2000 est. Pop.)	\$	3.56	\$	3.96	\$	3.89	\$	3.89	\$ 4.01
Per \$100,000 valuation		5.81		5.69		4.99		4.99	4.83

Fund: General Fund

Department: Engineering

Program: Code Enforcement

Major Objective: Public Safety

**Program Description** 

The Code Enforcement Program serves to protect and improve the appearance and stability of the City's residential neighborhoods through the enforcement of the nuisance and zoning codes.

- ~ Respond to citizen complaints.
- ~ Periodic neighborhood inspections.
- ~ Working with property owners to achieve compliance.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted
				Expenditure	es					
Personal Services Supplies Other Services & Charges Amounts Charged to Other Funds	\$	25,804 335 2,998 (3,653)	\$	22,950 186 7,241 (3,467)	\$	27,221 2,780 7,848	\$	27,221 2,560 7,848	\$	30,399 370 8,269
Total	\$	25,484	\$	26,910	\$	37,849	\$	37,629	\$	39,038
			I	Related Reve	nue					
Transfer from Solid Waste Fund	\$		\$		\$		\$		\$	20,000
	P	rogram Sta	ffing	in FTE's (Fu	ıll-tir	ne Equivaler	nts)			
Housing Inspector Part-Time Inspector Engineering Secretary		0.33		0.28 0.10		0.28 0.12 0.10		0.28 0.12 0.10		0.28 0.24 0.10
Total		0.42		0.38		0.50	=	0.50	_	0.62
		S	ervic	e Evaluation	Crit	eria				
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	1.80 2.94	\$	1.91 2.74	\$	2.68 3.44	\$	2.66 3.42	\$	2.76 0.35



### **READER'S NOTES:**

# PUBLIC WORKS

### **Department Activities and Responsibilities**

The Public Works Department is located in the Central Garage at 4601 Toledo Ave N. The Department is responsible for all maintenance related to City Streets, City Parks, Central Garage (Internal Service Fund), and the Utility System (Enterprise Funds). The General Fund is divided into two divisions: Streets and Park Maintenance.

### **Mission**

To provide a cost effective, high level of service in maintaining the City's infrastructure (streets, parks, and utility systems) and Central Garage that serves all residents of Robbinsdale.

### **Department Objectives:**

The following are the objectives as they relate to the Streets and Parks Maintenance Divisions:

Park Maintenance Division:

- A. Continue to maintain the City's Parks in excellent condition for the residents.
- B. Continue to provide information on job activities for developing a cost associated with maintaining each park.
- C. Assist Recreation & Parks Department programs with set up and maintenance services as needed.
- D. Continue to help with the set up of Whiz Bang Days (The City's annual celebration in July).

#### Streets Division:

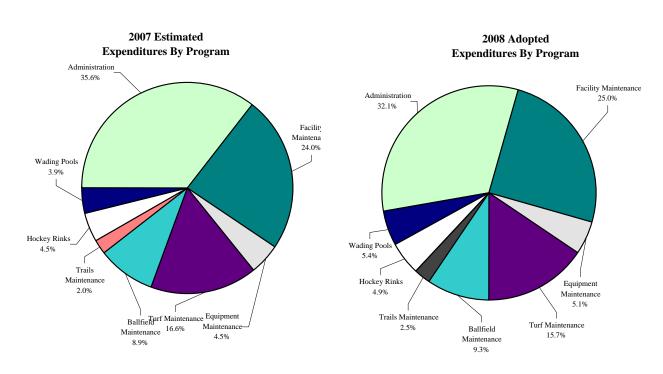
- A. Continue to sweep the streets and alleys as appropriate throughout the year.
- B. Provide for snowplowing and removal as needed.
- C. Continue to maintain the alleys, sidewalks, and streets in good working condition.
- D. Stripe the intersections and crosswalks annually.
- E. Prepare streets for any scheduled sealcoating or resurfacing project.

#### **Budget Highlights:**

The 2008 Public Works Department Budget (Streets and Parks Maintenance) represents 17.9% of the overall General Fund Budget. The 2008 Budget plans for an increase of \$14,662 or 1.1% due to increased costs. The Snow and Ice Control budget represents estimates based on history, but is subject to actual weather that occurs.

Department:	Pı	ıblic W	ork	S		Fund:	Ge	eneral Fu	nd	
Program		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted
Trogram			mond	litures By Pr	одио			Bottifiace		Tidopeta
		E.X	репо	ntures by FT	ogra	<u> </u>				
Parks Maintenance Division										
Administration	\$	179,261	\$	190,058	\$	184,368	\$	186,819	\$	167,571
Facility Maintenance		103,934		134,465		119,250		125,699		130,333
Equipment Maintenance		17,257		23,041		26,983		23,483		26,744
Turf Maintenance		69,137		89,176		91,673		87,108		81,681
Ballfield Maintenance		39,316		50,690		48,283		46,885		48,373
Trails Maintenance		9,080		11,271		10,641		10,541		12,936
Hockey Rinks		21,491		21,211		24,060		23,410		25,739
Wading Pools		34,026		16,087		23,064		20,714		28,252
Total Parks Maintenance		473,502		535,999		528,322		524,659		521,630
		Rela	ted I	Revenue By I	rogr	am				
Parks Ballfield Maintenance	\$	4,704	\$	5,309	\$	4,800	\$	4,800	\$	4,900

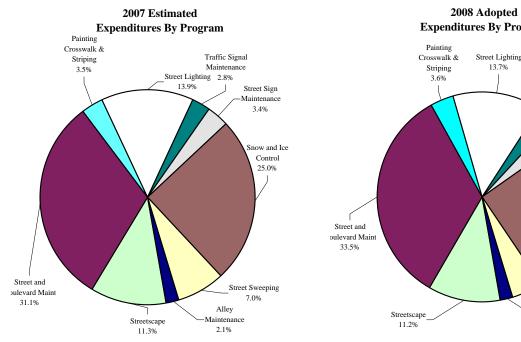
### **Parks Maintenance Division**

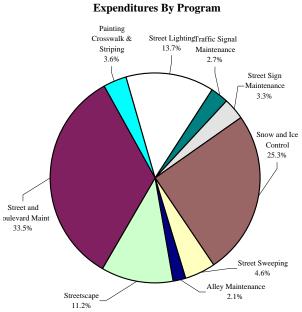


Service Evaluation Criteria (Parks Maintenance Division)												
Per Capita (2000 est. Pop.)	\$	33.53 \$	37.95 \$	37.41 \$	37.15 \$	36.93						
Per \$100,000 valuation		62.07	61.89	53.72	53.34	47.44						

Department:	Public Works					Fund:	G	eneral Fu		
Program		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted
		Ex	pend	litures By Pr	ogra	m				
Streets Division										
Administration	\$	139,455	\$	151,689	\$	154,610	\$	117,513	\$	157,135
Streetscape		41,771		56,987		77,673		77,273		79,733
Street and Boulevard Maint		124,386		158,859		211,510		211,710		239,457
Alley Maintenance		7,985		2,836		14,044		14,044		14,860
Painting Crosswalk & Striping		14,474		15,970		29,256		23,556		25,936
Traffic Signal Maintenance		23,161		18,776		19,160		19,160		19,647
Street Sign Maintenance		16,089		18,445		22,919		22,919		23,570
Street Lighting		74,217		88,097		96,921		94,921		97,674
Snow and Ice Control		100,968		107,990		172,154		170,154		180,934
Street Sweeping		81,684		86,372		51,999		47,999		32,654
Total Streets		624,190		706,021		850,246		799,249		871,600
Total Maintenance	\$	1,097,692	\$	1,242,020	\$	1,378,568	\$	1,323,908	\$	1,393,230

### **Streets Division**





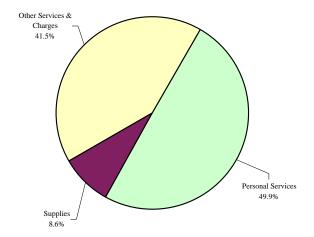
	Service Evaluation Criteria (Streets Division)											
Per Capita (2000 est. Pop.)	\$	44.20 \$	49.99 \$	60.20 \$	56.59 \$	61.71						
Per \$100,000 valuation		81.82	81.53	86.45	81.26	79.26						

Department:	Public Worl	ks	Fund:	General Fund	
	2005	2006	2007	2007	2008
Program	Actual	Actual	Budget	Estimated	Adopted
	Staffing in FTE's (F	Full-time Equival	ents) By Progra	am	
Parks Maintenance Division					
Administration	1.66	1.32	1.67	1.67	1.29
Facility Maintenance	0.79	0.60	0.84	0.84	0.77
Equipment Maintenance	0.10	0.20	0.22	0.22	0.22
Turf Maintenance	0.90	1.37	0.93	0.93	0.88
Ballfield Maintenance	0.79	0.82	0.67	0.67	0.63
Hockey Rinks	0.29	0.46	0.28	0.28	0.28
Wading Pools	0.30	0.17	0.18	0.18	0.24
Total Parks Maintenance	4.90	5.06	4.91	4.92	4.31
Streets Division					
Administration	1.12	1.00	1.18	1.18	1.14
Streetscape	0.22	0.49	0.37	0.37	0.38
Street and Boulevard Maint	1.59	1.95	1.88	1.88	1.88
Alley Maintenance	0.08	0.02	0.08	0.08	0.08
Painting Crosswalk & Striping	0.14	0.15	0.15	0.15	0.14
Traffic Signal Maintenance			0.01	0.01	0.01
Street Sign Maintenance	0.17	0.10	0.21	0.21	0.22
Snow and Ice Control	1.02	1.08	1.08	1.08	1.02
Street Sweeping	0.62	0.74	0.60	0.60	0.28
Total Streets	4.96	5.53	5.56	5.56	5.15
Total Maintenance	9.86	10.59	10.47	10.48	9.46

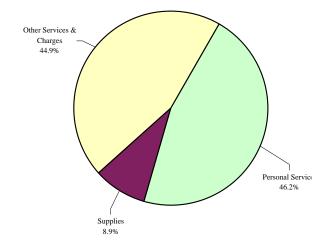
Service Evaluation Criteria (Combined)												
Per Capita (2000 est. Pop.)	\$	77.72	\$	87.94	\$	97.61	\$	93.74	\$	98.65		
Per \$100,000 valuation	·	143.88		143.42		140.17		134.61		126.70		

Department:	P	Public W	ork	S		Fund:	G	eneral Fu	ınd	
Program		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted
		Expendit	ures	By Category	(Co	mbined)				
Personal Services Supplies Other Services & Charges Capital Outlay	\$	611,466 78,635 407,591	\$	649,235 84,468 504,907 3,410	\$	656,119 122,775 599,674	\$	659,972 113,975 549,961	\$	643,852 124,005 625,373
Total	\$	1,097,692	\$	1,242,020	\$	1,378,568	\$	1,323,908	\$	1,393,230

### 2006 Estimated Expenditures By Category



### 2007 Adopted Expenditures By Category



Fund: General Fund

Major Objective: Recreation & Cultural

Department: Public Works

Program: Parks Administration

Program Description

To provide the administrative support for operating the Park Maintenance Division.

- ~ Provide for the supervision of Park Maintenance Operations.
- ~ Provide for ongoing training of employees as needed.
- ~ Provide for the overhead (Internal Service Fund Charges) to operate the Division.

·										
		2005		2006		2007		2007		2008
Category		Actual		Actual		Budget		Estimated		Adopted
				Expenditure	es					
Personal Services	\$	152,169	\$	164,438	\$	153,274	\$	156,725	\$	135,617
Supplies		2,681		1,704		3,000		2,950		3,200
Other Services & Charges		24,411		23,916		28,094		27,144		28,754
Total	\$	179,261	\$	190,058	\$	184,368	\$	186,819	\$	167,571
	Т	Dungmann Ctai	ffina	- ETEL (E.	11 4:	a Equivalan	<b>4</b> a)			
	F	rogram Sta	lling	in FTE's (Fu	11-UII	ie Equivaien	ts)			
Public Works Superintendent										
Public Works Pool		1.61		1.28		1.63		1.63		1.27
Public Works Pool Overtime		0.03				0.01		0.01		-
Seasonal Public Works		0.02		0.04		0.03		0.03		0.02
Total		1.66		1.32		1.67		1.67		1.29
		a	•	T 1 (1	<b>a</b>					
		S	ervic	e Evaluation	Crite	eria				
Per Capita (2000 est. Pop.)	\$	12.69	\$	13.46	\$	13.05	\$	13.23	\$	11.87
Per \$100,000 valuation	Ψ	20.70	Ψ	19.32	Ψ	16.77	Ψ	16.99	Ψ	14.29
		-0.70		17.02		20.77		20.77		227

Fund: General Fund

Major Objective: Recreation & Cultural

Department: Public Works

Program: Parks Facility Maintenance

Program Description

To keep all Park facilities in a safe and good working order.

- ~ Interior & Exterior maintenance of Park Buildings.
- ~ Snow & Ice Control around Park Buildings.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted			
				Expenditure	es								
Personal Services Supplies Other Services & Charges	\$	33,741 3,435 66,758	\$	52,587 3,179 78,699	\$	39,101 3,600 76,549	\$	39,101 2,200 84,398	\$	38,655 3,900 87,778			
Total	\$	103,934	\$	134,465	\$	119,250	\$	125,699	\$	130,333			
Program Staffing in FTE's (Full-time Equivalents)													
Public Works Pool Public Works Pool Overtime		0.56		0.55 0.01		0.60		0.60		0.54			
Seasonal Public Works		0.23		0.04		0.24		0.24		0.23			
Total		0.79		0.60	: ===	0.84	: <del></del>	0.84	=	0.77			
		Se	ervic	e Evaluation	Crite	eria							
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	7.36 12.00	\$	9.52 13.67	\$	8.44 10.84	\$	8.90 11.43	\$	9.23 11.11			

Fund: General Fund

Major Objective: Recreation & Cultural

Department: Public Works

Program: Parks Equipment Maintenance

Program Description

Provide the ongoing maintenance of equipment in the Parks.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated	2008 Adopted
				Expenditure	es				
Personal Services Supplies Other Services & Charges	\$	6,091 6,643 4,523	\$	10,219 6,586 6,236	\$	11,881 6,300 8,802	\$	11,881 4,150 7,452	\$ 12,506 5,800 8,438
Total	\$	17,257	\$	23,041	\$	26,983	\$	23,483	\$ 26,744
	Pı	rogram Staf	fing	in FTE's (Fu	ll-tin	ne Equivalen	ts)		
Public Works Pool Public Works Pool Overtime		0.10		0.20		0.19		0.19	0.19
Seasonal Public Works						0.03		0.03	 0.03
Total		0.10	===	0.20	: ===	0.22	: <b>_</b>	0.22	 0.22
		Se	ervic	e Evaluation	Crite	eria			
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	1.22 1.99	\$	1.63 2.34	\$	1.91 2.45	\$	1.66 2.14	\$ 1.89 2.28

<sup>~</sup> Maintenance of Equipment in the Parks ( Play structures, benches, trash receptacles and any other miscellaneous equipment that exists).

Fund: General Fund

Major Objective: Recreation & Cultural

Department: Public Works

**Program:** Parks Turf Maintenance

Program Description

To provide all areas of service relative to turf maintenance in the City's Parks.

- ~ Fertilizing.
- ~ Weed Control.
- ~ Aerating.
- ~ Mowing.
- ~ Irrigating.

		2005		2006		2007		2007	2008
Category		Actual		Actual		Budget		Estimated	Adopted
				Expenditure	S				
Personal Services	\$	36,838	\$	41,073	\$	41,718	\$	41,718	\$ 42,424
Supplies		3,042		3,891		5,700		3,200	5,000
Other Services & Charges		29,257		44,212		44,255		42,190	 34,257
Total	\$	69,137	\$	89,176	\$	91,673	\$	87,108	\$ 81,681
	Pr	ogram Staf	fing i	in FTE's (Fu	ll-tin	ne Equivalen	ts)		
Public Works Pool Public Works Pool Overtime		0.66		0.99		0.64		0.64	0.88
Seasonal Public Works		0.24		0.38		0.29		0.29	-
Total		0.90		1.37		0.93		0.93	 0.88
		Se	ervice	Evaluation	Crite	eria			
Per Capita (2000 est. Pop.)	\$	4.90	\$	6.31	\$	6.49	\$	6.17	\$ 5.78
Per \$100,000 valuation	,	7.98		9.07		8.34	,	7.92	6.96

Fund: General Fund

Major Objective: Recreation & Cultural

Department: Public Works

Program: Parks Ball Field Maintenance

Program Description

To maintain the ballfields in a condition suitable to facilitate baseball and softball teams in an organized and proffessional setting.

- ~ Turf Maintenance
- ~ Infield Maintenance
- ~ Chalking
- ~ Outfield Maintenance

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated	2008 Adopted
			]	Expenditure	es				
Personal Services Supplies Other Services & Charges Capital Outlay	\$	25,697 5,839 7,780	\$	31,500 7,349 8,431 3,410	\$	29,506 7,200 11,577	\$	29,908 6,200 10,777	\$ 29,194 7,500 11,679
Total	\$	39,316	\$	50,690	\$	48,283	\$	46,885	\$ 48,373
			R	elated Rever	nue				
Park Maintenance Fees	\$	4,704	\$	5,309	\$	4,800	\$	4,800	\$ 4,900
	P	rogram Staf	fing i	n FTE's (Fu	ll-tim	e Equivalen	ts)		
Public Works Pool Public Works Pool Overtime		0.60		0.43 0.01		0.43		0.43	0.41
Seasonal Public Works		0.19		0.38		0.24		0.24	0.22
Total		0.79		0.82		0.67	_	0.67	 0.63
		Se	ervice	Evaluation	Crite	ria			
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	2.78 4.54	\$	3.59 5.15	\$	3.42 4.39	\$	3.32 4.26	\$ 3.43 4.12

Fund: General Fund Major Objective: Recreation & Cultural

**Department:** Public Works

**Program:** Parks Trails Maintenance

Program Description

Accounts for costs associated with the maintenance of the City's park trail system.

- ~ Snow and ice control of park trails.
- ~ Patching of park trails.
- ~ Seal coating of park trails.

		2005		2006		2007		2007		2008
Category		Actual		Actual		Budget		Estimated		Adopted
				Expenditur	es					
Personal Services	\$	7,193	\$	1,433	\$	6,515	\$	6,515	\$	8,240
Supplies		223		1,300		1,800		1,700		2,300
Other Services & Charges		1,664		8,538		2,326		2,326		2,396
Total		9,080	\$	11,271	\$	10,641	\$	10,541	\$	12,936
	P	rogram Sta	ffing	g in FTE's (F	ıll-ti	me Equivaleı	nts)			
Public Works Pool		0.14		0.07		0.12		0.12		0.13
		~	•		~ .					
		S	ervi	ce Evaluation	Crit	teria				
Per Capita (2000 est. Pop.)		0.64	\$	0.80	\$	0.75	\$	0.75	\$	0.92
Per \$100,000 valuation		1.05		1.15	-	0.97		0.96	,	1.10

Fund: General Fund

Major Objective: Recreation & Cultural

**Department:** Public Works **Program:** Parks Hockey Rinks

Program Description

To provide all maintenance relative to the operation and maintenance of the City's hockey rinks.

- ~ Board Maintenance.
- ~ Ice Establishment.
- ~ Ice Maintenance.
- ~ Snow Removal.
- ~ Painting.

		2005		2006		2007		2007	2008
Category		Actual		Actual		Budget		Estimated	Adopted
				Expenditure	es				
Personal Services	\$	16,330	\$	14,319	\$	16,358	\$	16,358	\$ 18,301
Supplies		428		1,448		1,000		600	750
Other Services & Charges		4,733		5,444		6,702		6,452	6,688
Total	\$	21,491	\$	21,211	\$	24,060	\$	23,410	\$ 25,739
	P	rogram Stat	ffing i	in FTE's (Fu	ll-tin	ne Equivalen	ts)		
Public Works Pool		0.27		0.41		0.26		0.26	0.27
Public Works Pool Overtime		0.02		0.05		0.02		0.02	0.01
Total		0.29		0.46		0.28		0.28	 0.28
		S	ervice	e Evaluation	Crite	eria			
Per Capita (2000 est. Pop.)	\$	1.52	\$	1.50	\$	1.70	\$	1.66	\$ 1.82
Per \$100,000 valuation		2.48		2.16		2.19		2.13	2.19

Fund: General Fund Major Objective: Recreation & Cultural

**Department:** Public Works **Program:** Parks Wading Pools

**Program Description** 

To provide the maintaining of the City's wading pools, giving the community a place for summer time recreation.

- ~ Maintenance of the pools.
- ~ Maintence of the building and grounds.
- ~ Maintenance of the facilities and equipment.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted
			]	Expenditure	S					
Personal Services Supplies Other Services & Charges	\$	17,428 3,370 13,228	\$	8,424 2,550 5,113	\$	10,262 3,200 9,602	\$	10,262 2,600 7,852	\$	16,564 3,100 8,588
Total	\$	34,026	\$	16,087	\$	23,064	\$	20,714	\$	28,252
	Pr	ogram Staf	fing i	n FTE's (Ful	l-tim	e Equivalent	s)			
Public Works Pool Public Works Pool Overtime		0.28 0.02		0.15 0.02		0.17 0.01		0.17 0.01		0.24
Total		0.30		0.17		0.18	_	0.18	_	0.24
		Se	rvice	<b>Evaluation</b>	Crite	ria				
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	2.41 3.93	\$	1.14 1.64	\$	1.63 2.10	\$	1.47 1.88	\$	2.00 2.41

Fund: General Fund

Major Objective: Public Works

Department: Publi

: Public Works

**Program:** Streets Administration

**Program Description** 

To administer the day to day operating & maintenance needs required to provide all services related to streets.

- ~ Snow & Ice Control.
- ~ Traffic Signals, Street Signs, & Street Lighting.
- ~ Street Sweeping.
- ~ Streetscape.
- ~ Street, Boulevard, & Alley Maintenance.
- ~ Striping & Painting Crosswalks.
- ~ Storm Sewer Maintenance.

~ Storm Sewer Maintenance.									
		2005		2006		2007		2007	2008
Category		Actual		Actual		Budget		Estimated	Adopted
				Expenditure	es				
Personal Services	\$	103,380	\$	114,881	\$	110,063	\$	110,063	\$ 111,912
Supplies		1,396		1,163		4,050		4,050	4,050
Other Services & Charges		34,679		35,645		40,497		3,400	41,173
-				•				•	 ·
Total	\$	139,455	\$	151,689	\$	154,610	\$	117,513	\$ 157,135
	P	Program Stat	fing	in FTE's (Fu	ll-tin	ne Equivalen	ts)		
Public Works Superintendant									
Public Works Pool		1.11		1.00		1.17		1.17	1.14
Public Works Pool Overtime		0.01				0.01		0.01	
Seasonal Public Works									
T 1		1 10		1.00		1.10		1.10	1 1 4
Total		1.12	_	1.00		1.18	_	1.18	 1.14
		C	•	E 1 4:	<u> </u>	•			
		S	ervic	e Evaluation	Crite	eria			
Per Capita (2000 est. Pop.)	\$	9.87	\$	10.74	\$	10.95	\$	8.32	\$ 11.13
Per \$100,000 valuation		16.10		15.42		14.06	·	10.69	13.40

Fund: General Fund
Department: Public Works
Program: Streetscape

Major Objective: Public Works

Program Description

Providing maintenance and up keep along the streetscape areas.

- ~ Sign repair and replacement.
- ~ Cleaning of sidewalks.
- ~ Maintenance and repair of street lighting.
- ~ Removal of garbage along streetscape.
- ~ Maintenance of planters, Kiosk, and fountain.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated	2008 Adopted
				Expenditure	es .				
Personal Services Supplies Other Services & Charges	\$	10,953 9,516 21,302	\$	11,399 3,287 42,301	\$	17,634 15,000 45,039	\$	17,634 15,000 44,639	\$ 16,251 15,000 48,482
Total	\$	41,771	\$	56,987	\$	77,673	\$	77,273	\$ 79,733
	Pr	ogram Staf	fing i	n FTE's (Fu	ll-tin	ne Equivalen	ts)		
Public Works Pool Seasonal Public Works		0.21 0.01		0.43 0.06		0.28 0.09		0.28 0.09	 0.30
Total		0.22		0.49		0.37		0.37	 0.38
		Se	ervice	Evaluation	Crite	eria			
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	2.96 4.82	\$	4.04 5.79	\$	5.50 7.06	\$	5.47 7.03	\$ 5.65 6.80

Fund: General Fund Major Objective: Public Works

**Department:** Public Works

Program: Street and Boulevard Maintenance

**Program Description** 

Contains all work functions of preserving and maintaining the traveled surface of our street system.

- ~ Repair and patching of asphalt to worn or damaged sections of roadways.
- ~ Seal coat zone preparation.
- ~ Repair service cuts for water and sewer repairs.
- ~ Repair and replacement of curbing.

		2005		2006		2007		2007	2008
Category		Actual		Actual		Budget		Estimated	Adopted
				Expenditure	es				
Personal Services	\$	86,443	\$	87,357	\$	96,667	\$	96,667	\$ 103,939
Supplies		14,017		13,406		28,200		28,600	28,680
Other Services & Charges		23,926		58,096		86,643		86,443	 106,838
Total	\$	124,386	\$	158,859	\$	211,510	\$	211,710	\$ 239,457
	P	Program Staf	fing	in FTE's (Fu	ll-tin	ne Equivalen	ts)		
Public Works Pool		1.51		1.43		1.49		1.49	1.51
Public Works Pool Overtime		0.01				0.01		0.01	
Seasonal Public Works		0.07		0.52		0.38		0.38	 0.37
Total		1.59		1.95	=	1.88	: <u> </u>	1.88	 1.88
		Se	ervic	e Evaluation	Crite	eria			
Per Capita (2000 est. Pop.)	\$	8.81	\$	11.25	\$	14.98	\$	14.99	\$ 16.96
Per \$100,000 valuation		14.36		16.15		19.23		19.25	20.41

Fund: General Fund Major Objective: Public Works

**Department:** Public Works **Program:** Alley Maintenance

Program Description

Provide for costs to maintain a safe and driveable surface in city alleys.

### Services

~ Grading of dirt alley surfaces.

- ~ Building up of alley with materials, as needed, to maintain a smooth surface.
- ~ Repair of concrete alley sections as needed.

		2005		2006		2007		2007		2008
Category		Actual		Actual		Budget		Estimated		Adopted
				Expenditur	es					
Personal Services	\$	4,760	\$	909	\$	4,649	\$	4,649	\$	4,905
Supplies				186		400		400		400
Other Services & Charges		3,225		1,741		8,995		8,995		9,555
Total	\$	7,985	\$	2,836	\$	14,044	\$	14,044	\$	14,860
	Pı	rogram Sta	ffing i	n FTE's (F	ull-tii	ne Equivaler	nts)			
Public Works Pool		0.08		0.02		0.08		0.08		0.08
		S	ervice	Evaluation	Crit	teria				
Per Capita (2000 est. Pop.)	\$	0.57	\$	0.20	\$	0.99	\$	0.99	\$	1.05
Per \$100,000 valuation	Ψ	0.92	Ψ	0.20	Ψ	1.28	Ψ	1.28	Ψ	1.03

Fund: General Fund Major Objective: Public Works

Department: Public Works

Program: Painting Crosswalk & Striping

### **Program Description**

Provide for costs associated with striping of intersections and crosswalks in order to provide pedestrians a safe and controlled area to cross the street and assists in traffic control.

### Services

~ Repainting of existing crosswalks, center lines and traffic symbols.

~ Repainting city owned parking lots.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted
Category		Actual		Actual		Duaget		Estimated		Adopted
				Expenditur	es					
Personal Services	\$	7,125	\$	4,247	\$	7,777	\$	7,777	\$	8,158
Supplies		1,827		1,085		6,000		2,000		2,000
Other Services & Charges		5,522		10,638		15,479		13,779		15,778
Total	\$	14,474	\$	15,970	\$	29,256	\$	23,556	\$	25,936
	P	rogram Sta	ffing	g in FTE's (Fu	ıll-tir	ne Equivaler	nts)			
		<b></b>		, (		<b>1</b>				
Public Works Pool		0.14		0.15		0.15		0.15		0.14
Total		0.14	<u> </u>	0.15		0.15		0.15	· <del></del>	0.14
		S	ervi	ce Evaluation	Crit	eria				
Per Capita (2000 est. Pop.)	\$	1.02	\$	1.13	\$	2.07	\$	1.67	\$	1.84
Per \$100,000 valuation	Ψ	1.67	Ψ	1.62	Ψ	2.66	Ψ	2.14	Ψ	2.21

Fund: General Fund Major Objective: Public Works

Department: Public Works

**Program:** Traffic Signal Maintenance

Program Description

To provide and maintain traffic signals in working conditions for the safety of the public.

- ~ Relamping of fixtures.
- ~ Troubleshooting.
- ~ Coordinating repairs as needed with electrical contractors.

		2005		2006		2007		2007		2008
Category		Actual		Actual		Budget		Estimated		Adopted
				Expenditur	es					
Personal Services	\$	92	\$	650	\$	590	\$	590	\$	611
Supplies		18		5		25		25		25
Other Services & Charges		23,051		18,121		18,545		18,545		19,011
Total	\$	23,161	\$	18,776	\$	19,160	\$	19,160	\$	19,647
	I	Program Sta	ffing	in FTE's (F	ıll-tiı	me Equivaler	nts)			
Public Works Pool			: <del></del>		: <u></u>	0.01	_	0.01		0.01
		S	ervic	e Evaluation	Crit	teria				
D C '4 (2000 4 D )	¢.	1.64	Ф	1 22	¢.	1.26	ф	1.26	Ф	1.20
Per Capita (2000 est. Pop.)	\$	1.64	\$	1.33	\$	1.36	\$	1.36	\$	1.39
Per \$100,000 valuation		2.67		1.91		1.74		1.74		1.67

Fund: General Fund

Major Objective: Public Works

Department: Public Works

Program: Street Sign Maintenance

**Program Description** 

To provide maintenance and installation of all street signs to ensure all are in good condition.

- ~ Repair and replacement of signs.
- ~ Installation of new signs.
- ~ Removal of graffito on signs.

		2005		2006		2007		2007		2008
Category		Actual		Actual		Budget		Estimated		Adopted
						-				•
Expenditures										
Personal Services	\$	8,657	\$	7,044	\$	10,929	\$	10,929	\$	11,400
Supplies		5,952		7,360		6,000		6,000		6,000
Other Services & Charges		1,480		4,041		5,990		5,990		6,170
Total	\$	16,089	\$	18,445	\$	22,919	\$	22,919	\$	23,570
Program Staffing in FTE's (Full-time Equivalents)										
1 Togram Stating in F 12 8 (Fun-time Equivalents)										
Public Works Pool Public Works Pool Overtime		0.17		0.10		0.17		0.17		0.18
Seasonal Public Works						0.04		0.04		0.04
Total		0.17		0.10		0.21		0.21		0.22
Service Evaluation Criteria										
Per Capita (2000 est. Pop.)	\$	1.14	\$	1.31	\$	1.62	\$	1.62	\$	1.67
Per \$100,000 valuation		1.86	,	1.88	•	2.08		2.08		2.01

Fund: General Fund Major Objective: Public Works

**Department:** Public Works **Program:** Street Lighting

**Program Description** 

Provides street lights to enhance visability throughout the community.

		2005		2006		2007		2007		2008
Category		Actual		Actual		Budget		Estimated		Adopted
				Expenditur	es					
Personal Services	\$	101	\$	314	\$	641	\$	641	\$	664
Other Services & Charges		74,116		87,783		95,980		93,980		96,709
Total	\$	74,217	\$	88,097	\$	96,921	\$	94,921	\$	97,674
	]	Program Sta	ffing	g in FTE's (Fu	ıll-ti	me Equivaler	ıts)			
Public Works Pool						0.01		0.01		0.01
			_		_				_	
		S	ervi	ce Evaluation	Cri	teria				
Per Capita (2000 est. Pop.)	\$	5.26	\$	6.24	\$	6.86	\$	6.72	\$	6.92
Per \$100,000 valuation		8.57		8.96		8.81		8.63		8.33

<sup>~</sup> Service of street lighting is contracted out to the power company and electrical contractors.

<sup>~</sup> Notify contractors of outages.

Fund: General Fund

Major Objective: Public Works

Department: Public Works

**Program:** Snow and Ice Control

#### Program Description

To provide safe and manageable driving conditions on all city streets and alleys. To maintain city owned lots and walks keeping them free of snow and ice.

- ~ Plowing and snow removal of roads, alleys and city walks.
- ~ Using salt and sand to maintain safe driving conditions.
- ~ Removal of accumulated snow from previous snow falls.

	2005			2006		2007		2007	2008	
Category		Actual		Actual		Budget		Estimated	Adopted	
				Expenditure	es					
Personal Services	\$	62,270	\$	38,586	\$	66,293	\$	66,293	\$ 67,977	
Supplies		20,248		29,969		31,000		34,000	36,000	
Other Services & Charges		18,450		39,435		74,861		69,861	 76,957	
Total	\$	100,968	\$	107,990	\$	172,154	\$	170,154	\$ 180,934	
	P	rogram Staf	fing	in FTE's (Fu	ll-tim	ne Equivalen	ts)			
Public Works Pool		0.86		1.01		0.93		0.93	0.89	
Public Works Pool Overtime		0.16		0.07		0.15		0.15	 0.13	
Total		1.02		1.08		1.08	: <u></u>	1.08	 1.02	
		Se	ervic	e Evaluation	Crite	eria				
Per Capita (2000 est. Pop.)	\$	7.15	\$	7.65	\$	12.19	\$	12.05	\$ 12.81	
Per \$100,000 valuation		11.66		10.98		15.66		15.47	15.42	

Fund: General Fund Major Objective: Public Works

Department: Public Works
 Program: Street Sweeping

Program Description

To keep city streets and alleys clean and free of debris, and to assist in preservation of the ecology of the lakes and streams.

-		2005		2006		2007		2007		2008
		2003							2008	
Category		Actual		Actual		Budget		Estimated		Adopted
				Expenditur	es					
Personal Services	\$	32,198	\$	59,855	\$	32,261	\$	32,261	\$	16,534
Other Services & Charges		49,486		26,517		19,738		15,738		16,120
Total	\$	81,684	\$	86,372	\$	51,999	\$	47,999	\$	32,654
	F	Program Sta	ffing	in FTE's (Fu	ıll-tir	me Equivaleı	nts)			
Public Works Pool		0.62		0.74		0.60		0.60		0.20
Public Works Pool		0.62	_	0.74	_	0.60	-	0.60	=	0.28
		S	ervic	e Evaluation	Crit	teria				
				E L TUIUUIOI						
Per Capita (2000 est. Pop.)	\$	5.78	\$	6.12	\$	3.68	\$	3.40	\$	2.31
Per \$100,000 valuation		9.43		8.78		4.73		4.37		2.78

<sup>~</sup> Removal of dirt, leaves and debris from city streets and alleys.



## **READER'S NOTES:**

# **HUMAN SERVICES**

#### **Department Activities and Responsibilities**

This department involves the support of various non-profit and social service agencies that operate throughout the City. Currently the City is supporting Senior Transportation and Community Services Mediation.

#### Mission

To support programs and services which enrich the quality of life and health of all Robbinsdale residents, to show compassion for the citizens, and to preserve the diversity of Robbinsdale.

#### **Department Objectives:**

Continue working with various social service agencies to provide services to residents as needs arise.

#### **Budget Highlights:**

The 2008 Budget for Human Services represents less than 0.1% of the overall General Fund Expenditure Budget. This represents an increase from 2007 of \$2,000. The Human Services Program continues to fund Community Services Mediation, Five Cities Transportation contribution, and the HRC Art Contest.

Fund: General Fund Major Objective: Human Services

**Department:** Human Services **Program:** Human Services

Program Description

Provide funding for various non-profit and social service agencies that provide services within the City.

#### Services

~ Provide funding to Senior Social Services to help with the needs of the City's senior population.

~ Provide funding to various other social agencies based on request and evaluation.

Expenditures												
		2005		2006		2007		2007		2008		
Category		Actual		Actual Budget				Estimated		Adopted		
Other Services & Charges	\$	18,933	\$	19,133	\$	6,600	\$	6,600	\$	6,800		
		S	ervio	ce Evaluation	Crit	teria						
Per Capita (2000 est. Pop.)	\$	1.34	\$	1.35	\$	0.47	\$	0.47	\$	0.48		
Per \$100,000 valuation		2.19		1.95		0.60		0.60		0.58		

## SPECIAL REVENUE FUNDS

These funds are used to account for revenues derived from specific taxes or other earmarked revenue sources. They are usually required by the statute, charter provisions, or local ordinance to finance particular functions or activities of government.

#### D.A.R.E. Fund

Police Officers visit schools to educate young people on drug awareness. Most of the budgeted costs are wages and program supplies. The program, formerly within the General Fund police services division, is funded by donations. The State of Minnesota issued a mandate requiring donations for this program be earmarked for this program only.

#### **D.W.I. Forfeiture Fund**

The Minnesota Legislature passed a statute in 1992 relating to the forfeiture of motor vehicles used by persons who are driving while under the influence and have previously had their driving privileges canceled for alcohol related offenses. The Robbinsdale Police Department has aggressively pursued the seizure and forfeiture of these vehicles as allowed by state statute. M.S. 169.1217 articulates the rules and procedures for the forfeiture of these vehicles. Subdivision 8 of this statute defines how these vehicles or the funds obtained for their sale must be distributed. The vehicle can be sold or used for official use. If the vehicle is sold, the proceeds after expenses must be forwarded to the local treasury and must be used for DWI-related enforcement, training, and education.

#### **Senior Transportation Fund**

The Council established this fund in 1997 to account for the operations of the Five Cities Senior Transportation Program. This program is a joint venture with four other surrounding communities and receives its funding from Community Development Block Grant funds (CDBG), Federal Grants, city contributions, and private donations.

# COMPARATIVE ANALYSIS OF FUND BALANCE SPECIAL REVENUE FUNDS

Fund Type	 2005 Actual	 2006 Actual	 2007 Budget	 2007 Estimated	2008 Adopted
Fund Balance, January 1	\$ 88,147	\$ 109,272	\$ 110,826	\$ 110,826	\$ 97,368
Revenue					
Intergovernmental Fines & Forfeitures	76,050	64,151	67,485	67,485	67,485
Investment Earnings	1,875	3,090	2,035	2,035	2,035
Donations	13,764	566	19,600	19,600	19,600
Miscellaneous Transfers In	32,644	 46,651 5,775	 5,000	 5,000	 5,000
Total Revenue	124,333	 120,233	 94,120	94,120	 94,120
Total Available	 212,480	 229,505	 204,946	204,946	 191,488
Expenditures					
Personal Services	10,019	22,710	32,352	33,724	36,163
Supplies	2,454	6,560	6,950	6,950	7,050
Other Charges & Services	77,780	60,805	67,459	66,904	69,991
Capital Outlay Transfers Out	 12,955	 28,604			
Total Expenditures	 103,208	 118,679	 106,761	 107,578	 113,203
Fund Balance, December 31	\$ 109,272	\$ 110,826	\$ 98,185	\$ 97,368	\$ 78,285

#### 2008 BUDGET SUMMARY REVENUES AND EXPENDITURES BY FUND

Category	DARE		DWI Forefeiture	 Senior Fransportation		Total Budget
Fund Balance, January 1	\$ (643)		\$ 44,215	\$ \$ 53,796		97,368
<u>Revenue</u>						
Intergovernmental				67,485		67,485
Investment Earnings		35	1,000	1,000		2,035
Donations		600		19,000		19,600
Miscellaneous			5,000	 		5,000
Total Revenue		635	 6,000	 87,485		94,120
Total Available		(8)	50,215	141,281	_	191,488
<u>Expenditures</u>						
Personal Services				36,163		36,163
Supplies		1,100	5,050	900		7,050
Other Charges & Services			600	 69,391		69,991
Total Expenditures		1,100	 5,650	106,453		113,203
Fund Balance, December 31	\$	(1,108)	\$ 44,565	\$ 34,828	\$	78,285

Fund: D.A.R.E.
Fund Type: Special Revenue

	2005	2006	2007	2007	2008								
	Actual	Actual	Budget	Estimated	Adopted								
Revenues By Source													
Investment Earnings Donations Court Fines	\$ 41 500	\$ 32 560			\$ 35 600								
Total	541	598	635	635	635								
		Expenditures By	Category										
Supplies Other Services & Charges	\$ 1,658	\$ 1,864	4 \$ 1,100	\$ 1,100	\$ 1,100								
Total	1,658	1,864	1,100	1,100	1,100								
		Fund Equ	ıity										
Revenues over (under) Expenditures	(1,117)	(1,260	5) (465	(465)	(465)								
Fund Equity, January 1	2,205	1,088	(178	(178)	(643)								
Fund Equity, December 31	\$ 1,088	\$ (178	8) \$ (643	\$ (643)	\$ (1,108)								

Fund: D.W.I. Forfeiture Fund Type: Special Revenue

	2005		2006		2007	2007	2008	
	Actual		Actual		Budget		Estimated	Adopted
			<b>7</b> 0					
		Re	evenues By S	ource	,			
Investment Earnings	\$ 900	\$	1,606	\$	1,000	\$	1,000	\$ 1,000
Other Fees	 30,772		31,226		5,000	_	5,000	 5,000
Total	 31,672		32,832		6,000		6,000	 6,000
	J	Expe	nditures By (	Categ	ory			
~								
Supplies	\$ 170	\$	4,059	\$	5,050	\$	5,050	\$ 5,050
Other Services & Charges Transfers	2,227		475		600		600	600
Capital Outlay	 12,955		28,604					 
Total	 15,352		33,138		5,650		5,650	 5,650
			Fund Equit	ty				
Revenues over (under)								
Expenditures	 16,320		(306)		350	_	350	 350
Fund Equity, January 1	 27,851		44,171		43,865		43,865	 44,215
Fund Equity, December 31	\$ 44,171	\$	43,865	\$	44,215	\$	44,215	\$ 44,565

Fund: Senior Transportation

Fund Type: Special Revenue

	2005		2006		2007		2007		2008
	Actual		Actual		Budget		Estimated		Adopted
		Rev	enues By S	ource					
Investment Income Other Fees	\$ 934 1,872	\$	1,452 15,425	\$	1,000	\$	1,000	\$	1,000
Donations	13,264		10,120		19,000		19,000		19,000
Intergovernmental									
Federal Grants - Other	7,347		7,484		7,485		7,485		7,485
Federal Grants - CDBG:	50,668		39,304		36,000		36,000		36,000
Local Govt Payments Transfers In	18,035		17,363 5,775		24,000		24,000		24,000
			·						
Total	92,120	_	86,803		87,485		87,485		87,485
		Expend	litures By (	Categ	ory				
Personal Services	\$ 10,019	\$	22,710	\$	32,352	\$	33,724	\$	36,163
Supplies	626	Ψ	637	Ψ	800	Ψ	800	Ψ	900
Other Services & Charges	75,553	_	60,330		66,859		66,304		69,391
Total	86,198		83,677		100,011		100,828		106,453
			Fund Equit	ty					
D ( 1 )			_						
Revenues over (under) Expenditures	5,922		3,126		(12,526)	_	(13,343)		(18,968)
Fund Equity, January 1	58,091		64,013		67,139	_	67,139		53,796
Fund Equity, December 31	\$ 64,013	\$	67,139	\$	54,613	\$	53,796	\$	34,828
	Staffing	in FTI	E's (Full-tin	ne Eq	quivalents)				
Senior Coordinator					0.50		0.50		0.50
Recreation Secretary Senior Clerk (Part-time)	0.03 0.32		0.05 0.31		0.30		0.04		0.03
Total	0.35		0.36		0.54		0.54		0.53

# DEBT SERVICE FUNDS

The City has two Debt Service Funds that are continuous and account for the City's Governmental debt activity.

#### **General Debt Service Fund**

Established to provide for the repayment of principal and interest on obligations backed by the full faith and credit of the City, other than those accounted for in enterprise funds.

#### **Non Bonded Debt Service Fund**

This Fund was established to account for programs related to City Code and emergency issues on private property. The programs are funded through special assessments or charges for services and exist to promote the safety and welfare of the citizens.

# GENERAL DEBT SERVICE

To provide for the repayment of principal and interest on obligations backed by the full faith and credit of the City, other than those accounted for in enterprise funds.

#### **Presentation**

The General Debt Service Fund includes the following:

- > Summary of the General Debt Service Fund (The City currently reports all their debt service in one fund)
- Program summary pages for each debt issue
- > Computation of Legal Debt Margin
- > Statement of Direct and Overlapping Debt
- ➤ Schedule of Long Term Debt Issues Payable

#### **General Obligation Building Bonds**

In 1992, the City issued \$2,300,000 in general obligation bonds for the new Police and Fire Building. In 1999, the City entered into a crossover refunding agreement to refund the 1992 bonds. The crossover refunding date was February 1, 2002.

#### **General Obligation Street Improvement & Reconstruction Bonds**

#### 2002 Street Improvement Bonds

In 2002, the City issued \$1,230,000 in general obligation street improvement bonds for the reconstruction of approximately 10 blocks of city streets within the Fourth Ward. Approximately 25% of the bonds are funded through special assessments, with the remainder being funded through an annual tax levy for the life of the bonds.

#### 2006 Street Reconstruction Bonds

In 2006, the City issued \$1,535,000 in general obligation street reconstruction bonds for the County Road 81 Project and various local street projects. The bonds will be funded through an annual tax levy over the next ten years.

#### **General Obligation Capital Equipment Notes**

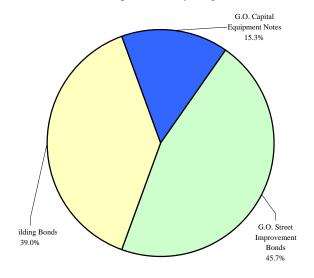
There are currently no outstanding Capital Equipment Notes.

Fund: General Debt Service

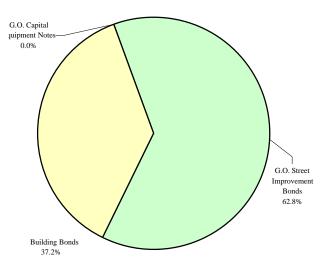
Fund Type: Debt Service

Program		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted		
Revenues and Other Sources by Program												
G.O. Capital Equipment Notes G.O. Street Improvement Bonds General Obligation	\$	86,668 137,130	\$	87,476 183,005	\$	330,869	\$	332,919	\$	342,008		
Building Bonds		203,395		215,117		210,223		210,223		209,119		
Total		427,193		485,598		541,092		543,142		551,127		
		Exp	pend	itures By Pro	ogra	m						
G.O. Capital Equipment Notes G.O. Street Improvement Bonds General Obligation	\$	80,156 157,889	\$	77,946 166,112	\$	75,000 225,400	\$	75,000 224,375	\$	313,474		
Building Bonds		186,474		186,642		191,329		191,329		185,766		
Total		424,519		430,700		491,729		490,704		499,240		
		Fu	nd E	quity By Pro	grar	n						
G.O. Capital Equipment Notes G.O. Street Improvement Bonds General Obligation		99,109 167,627		108,639 184,520		33,639 289,989		33,639 293,064		33,639 321,598		
Building Bonds		397,319		425,794		444,688		444,688		468,041		
Fund Equity, December 31	\$	664,055	\$	718,953	\$	768,316	\$	771,391	\$	823,278		

#### 2007 Estimated Expenditures By Program



#### 2008 Adopted Expenditures By Program



Fund: General Debt Service

Fund Type: Debt Service

		2005		2006		2007		2007		2008
Program		Actual		Actual		Budget		Estimated		Adopted
			Reve	nues By Sou	rce					
Property Tax Levy	\$	196,787	\$	390,467	\$	490,092	\$	492,242	\$	507,727
Special Assessments	Ψ	32,968	Ψ	40,309	Ψ	30,000	Ψ	30,000	Ψ	29,800
Intergovernmental						8,000		8,000		
Interest		9,600		25,793		13,000		12,900		13,600
Transfers In		187,838								
Total		427,193		485,598		541,092		543,142		551,127
		Exi	oendi	tures By Ca	tegor	·v				
					8	J				
Debt Service:										
Principal	\$	320,000	\$	325,000	\$	265,000	\$	260,000	\$	365,000
Interest and		102.010		102.405		1.50.000		151001		122 240
fiscal charges		102,819		103,407		150,029		154,204		132,340
Other Charges Transfers Out		1,700		2,293		1,700		1,500		1,900
Transfers Out						75,000		75,000		
Total		424,519		430,700		491,729		490,704		499,240
			F	und Equity						
				ana zquitj						
Revenues over (under)				<b>-</b> 4.000		10.0.0		<b>72</b> 120		
Expenditures		2,674		54,898		49,363		52,438		51,887
Fund Equity, January 1		661,381		664,055		718,953		718,953		771,391
		,		,						
Fund Equity, December 31	\$	664,055	\$	718,953	\$	768,316	\$	771,391	\$	823,278
		Ser	vice E	Evaluation C	riter	ia				
District Decision	Φ.	12.62	Φ.	27.65	Φ.	24.50	Φ.	24.65	Φ.	25.05
Debt Levy Per Capita	\$	13.93	\$	27.65	\$	34.70	\$	34.85	\$	35.95
Debt Levy Per \$100,000										
Valuation	\$	22.72	\$	39.70	\$	44.57	\$	44.76	\$	43.28

Fund: Debt Service Major Objective: Debt Service

**Program:** General Obligation (G.O.) Capital Equipment Notes

#### Program Description

To account for the all of the City's debt related to the issuance of General Obligation Capital Equipment Notes. The debt is being funded through various Ad Valorem Property Tax Levies.

<sup>~</sup> Service the debt on the 2003 Capital Equipment Notes issued for the purchase of police equipment (Ends in 2006)

		2005 Actual		2006		2007		2007		2008				
				Actual	~	Budget		Estimated		Adopted				
		Rev	ven	ue and Other	Sou	rces								
Debt Service Levy Intergovernmental			\$	82,510										
Interest Revenue Operating Transfers In	\$	1,668 85,000	_	4,966			_							
Total		86,668	_	87,476			_							
Expenditures														
Debt Service: Principal Interest & Fiscal Charges Other Charges Operating Transfers Out	\$	75,000 4,875 281	\$	75,000 2,438 508	\$	75,000	\$	75,000						
Total		80 156		77 946		· · · · · · · · · · · · · · · · · · ·	_							
1000	Total 80,156 77,946 75,000 75,000 Fund Equity													
				Fund Equity										
Revenues over (under) Expenditures		6,512	_	9,530		(75,000)	_	(75,000)						
Fund Equity, January 1		92,597	_	99,109		108,639	_	108,639	\$	33,639				
Fund Equity, December 31	\$	99,109	\$	108,639	\$	33,639	\$	33,639	\$	33,639				
		Cam		e Evaluation (	٧٩									
		Ser	VIC	e Evaluation C	riu	eria								
City-Wide Market Value	\$ ##	########	\$	983,501,700	\$	1,099,627,000	\$	1,099,627,000	\$	1,143,004,400				
Property Tax Rate (Ad-Valorem)	**			2.234%										
Debt Levy Per Capita	\$		\$	5.84	\$		\$		\$					
Debt Levy Per \$100,000 Valuation	\$		\$	8.39	\$		\$		\$					

<sup>\*\* -</sup> Levy was cancelled and paid by General Fund in 2005.

*Fund:* Debt Service *Major Objective:* Debt Service *Program:* General Obligation Street Improvement & Reconstruction Bonds

#### Program Description

To account for the all of the City's debt related to the issuance of General Obligation Street Improvement Bonds. The debt is being funded through special assessments to affected properties and Ad Valorem property tax levies.

- ~ Service the debt on the 2002 Street Improvement Bonds.
- ~ Service the debt on the 2006 Street Reconstruction Bonds.

		2005		2006		2007	2007			2008
		Actual		Actual		Budget		Estimated		Adopted
		Re	ven	ue and Other	Sou	rces				
Debt Service Levy Special Assessments Intergovernmental	\$	32,968	\$	106,676 40,309	\$	287,869 30,000 8,000	\$	290,019 30,000 8,000	\$	307,108 29,800
Interest Revenue Debt Proceeds Operating Transfers In		1,324 102,838		6,991 29,029		5,000		4,900		5,100
Total		137,130	_	183,005		330,869	_	332,919	_	342,008
				Expenditures						
Debt Service:				•						
Principal Interest & Fiscal Charges Other Charges	\$	115,000 42,584 305	\$	115,000 50,744 368	\$	120,000 104,900 500	\$	115,000 109,075 300	\$	220,000 92,974 500
Total	_	157,889		166,112		225,400		224,375		313,474
				<b>Fund Equity</b>						
Revenues over (under) Expenditures		(20,759)	_	16,893	_	105,469		108,544		28,534
Fund Equity, January 1		188,386		167,627		184,520		184,520		293,064
Fund Equity, December 31	\$	167,627	\$	184,520	\$	289,989	\$	293,064	\$	321,598
		Sei	vic	e Evaluation (	Crit	eria				
City-Wide Market Value	\$	866,006,200	\$	983,501,700	\$	1,099,627,700	\$	1,099,627,700	\$	1,173,004,000
Property Tax Rate (Ad-Valorem)		1.774%		**		0.910%		0.910%		2.536%
Debt Levy Per Capita	_		\$	7.55	\$	20.38	\$	20.54	\$	21.75
Debt Levy Per \$100,000 Valuation			\$	10.85	\$	26.18	\$	26.37	\$	26.18

<sup>\*\* -</sup> Levy was cancelled and paid by General Fund in 2005.

Fund: Debt Service Major Objective: Debt Service

**Program:** General Obligation Building Bonds

#### **Program Description**

To service the debt for the General Obligation Building Bonds of 1992 and the General Obligation Building Refunding Bonds of 1999. The bonds were issued in 1992 to build the Police and Fire Station located at 4101 Hubbard Avenue North. The Bonds were then refunded in 1999 with a crossover refunding bond. The crossover date occurred in February of 2002. Initial Bond Issue in 1992 was approved by majority vote as a market value based property tax levy.

#### Services

To account for and pay obligations related to debt issuance used to build the Police and Fire Station.

		2005 Actual		2006 Actual	al Budg			2007 Estimated		2008 Adopted		
			I	Revenue and O	the	r Sources						
Debt Service Levy Interest Revenue	\$	196,787 6,608	\$	201,281 13,836	\$	202,223 8,000	\$	202,223 8,000	\$	200,619 8,500		
Total	_	203,395	_	215,117		210,223		210,223		209,119		
Expenditures           Debt Service:         Principal         \$ 130,000 \$ 135,000 \$ 145,000 \$ 145,000 \$ 145,000 \$ 145,000 \$ 145,000 \$ 145,000 \$ 145,129												
Principal Interest & Fiscal Charges	\$	55,360	\$	50,225	\$	45,129	\$	45,129	\$	145,000 39,366 1,400		
Total		186,474		186,642		191,329		191,329		185,766		
				Fund E	quit	y						
` ,		16,921		28,475		18,894		18,894		23,353		
Fund Equity, January 1		380,398		397,319		425,794		425,794		444,688		
Fund Equity, December 31	\$	397,319	\$	425,794	\$	444,688	\$	444,688	\$	468,041		
			S	Service Evalua	tion	Criteria						
Population Market Value Tax Rate Median Value Homestead City-Wide Taxable - Market Value	\$	14,123 0.02587% 150,300 866,006,200	\$	14,123 0.02279% 177,200 983,501,700	\$	14,123 0.02064% 186,000 1,099,627,700	\$	14,123 0.02064% 186,000 1,099,627,700	\$	14,123 0.01793% 200,000 1,173,004,400		
Debt Levy per Capita	\$	13.93	\$	14.25	\$	14.32	\$	14.32	\$	14.21		
Debt Service Market Value	÷				T	- · · · · ·	т.		-			
	\$	38.88	\$	40.38	\$	38.39	\$	38.39	\$	35.86		
Debt Expenditures Per \$100.	,000 <u>\$</u>	Valuation 21.53	\$	18.98	\$	17.40	\$	17.40	\$	15.84		

#### Computation of Legal Debt Margin December 31, 2006

Estimated Market Value	\$ 983,521,700
Bond Debt Limit - 2.0% of Market Value	19,670,434
Amount of Debt applicable to Debt Limit	 1,951,047
Legal Debt Margin, December 31, 2004	\$ 17,719,387
Bonded Debt Not Included in Debt Limit:	
General Obligation Housing Bonds	4,730,000
General Obligation Street Improvement Bonds	875,000
General Obligation Utility Revenue Bonds & Notes	7,043,000
Robbinsdale Economic Development Authority Tax Increment Financing Bonds	730,000
Robbinsdale Economic Development Authority Taxable Temporary Tax Increment Bonds	 5,320,000
Total debt not included in debt limit	\$ 18,698,000

 $Latest\ reliable\ available\ figures.$ 

## COMPUTATION OF DIRECT AND OVERLAPPING BOND DEBT December 31, 2006

Governmental Unit	_	Gross Debt		Sinking Fund		Net Debt	Pe	City ercentage	 Share Amount
Direct Debt: City of Robbinsdale	\$	8,720,000	\$	1,237,761	\$	7,482,239		100 %	\$ 7,482,239
Robbinsdale ISD 281	·	242,080,000	·	12,544,337	•	229,535,663		12	27,544,280
Hennepin County		446,550,000		1,439,870		445,110,130		0.81	3,605,392
Suburban Hennepin Regional Park District		69,975,000		6,075,504		63,899,496		1.07	683,725
Henneping Regional RR Authority		45,865,000		299,954		45,565,046		0.81	369,077
Metropolitan Council (1), (2)		169,100,000		26,602,314		142,497,686		0.36	512,992
Total Direct and Overlapping De	bt								\$ 40,197,704

#### Notes:

<sup>(1)</sup> Excludes G.O. Airport Bonds supported from airport user fees and rental.

<sup>(2)</sup> Excludes Metropolitan issued G.O. Sewer Bonds.

## Schedule of Long-Term Debt Issues Payable December 31, 2007

	Interest	Principal	Interest	
Year	Rate	Amount	Amount	Total
	Gener	al Obligation Buildin	g Bonds	
Public Safety Buildi	ing Refunding Bonds of 19	99		
2008	4.00%	145,000	38,966	183,966
2009	4.10%	155,000	32,888	187,888
2010	4.15%	160,000	26,390	186,390
2011	4.25%	170,000	19,458	189,458
2012	4.35%	175,000	12,039	187,039
2013	4.45%	185,000	4,116	189,116
Total Gene	eral Obligation			
Building		\$ 990,000	\$ 133,857	\$ 1,123,857
!	General Obligation S	treet Improvement &	Reconstruction Bond	<u>ls</u>
Street Improvement	Bonds of 2002			
2008	3.90%	120,000	29,680	149,680
2009	4.10%	120,000	24,880	144,880
2010	4.20%	125,000	19,795	144,795
2011	4.30%	125,000	14,483	139,483
2012	4.40%	130,000	8,936	138,936
2013	4.50%	135,000	3,037	138,037
Total Gene	eral Obligation			
	mprovement Bonds	\$ 755,000	\$ 100,811	\$ 855,811
Street Reconstruction	on Bonds of 2006			
2008	4.00%	100,000	62,394	162,394
2009	4.00%	135,000	57,694	192,694
2010	4.00%	140,000	52,194	192,194
2011	4.00%	145,000	46,494	191,494
2012	4.25%	155,000	40,300	195,300
2013	4.25%	160,000	33,606	193,606
2014	4.25%	165,000	26,700	191,700
2015	4.25%	170,000	19,581	189,581
2016	4.38%	180,000	12,031	192,031
2017	4.38%	185,000	4,047	189,047
Total Gene	eral Obligation			
	nprovement Bonds	\$ 1,535,000	\$ 355,041	\$ 1,890,041

# NON-BONDED DEBT SERVICE

This fund was established to account for the programs funded by Special Assessments to comply with City Code and emergency issues related to private property, which promotes the safety and welfare of the citizens.

#### **Presentation**

The Non-Bonded Debt Service Fund includes the following:

- ➤ Summary of the Non-Bonded Debt Service Fund
- Program summary pages for each program

#### **Programs**

- ➤ Emergency Sewer & Water
- > Forced Tree Removal
- Nuisance Abatements

#### **Process**

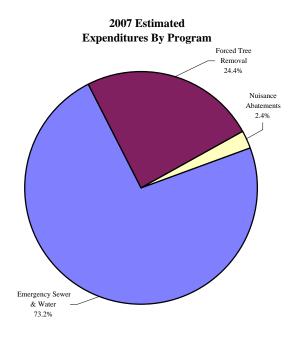
Each program is designed to aid a property owner in resolving problems regarding private utility services and City Code issues or violations. The City, either through a request by the property owner or an abatement authorized by the City Council related to a City Code order or violation pays a vendor to complete the work required. The cost plus any administrative fees are then assessed to the property. In accordance with the Special Assessment Policy, the Emergency Sewer & Water Program may be assessed up to 10 years, Forced Tree Removal may be assessed up to 3 years, and Nuisance Abatements are to be assessed all in one year. The standard special assessment interest rate is considered to be 8% for these programs. The City Council may at its discretion adjust the term and / or interest rate for each situation.

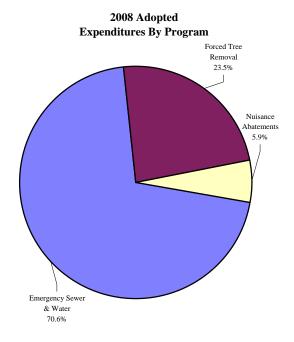
These programs are to operate as a revolving loan fund through the use of Special Assessments. Any funding deficits will be covered by the utility funds (Emergency Sewer & Water) or the General Fund.

Fund: Non-Bonded Debt Service

Fund Type: Debt Service

	2005		2006		2007	2007	2008
Program	Actual		Actual		Budget	Estimated	Adopted
	Revenues a	nd C	Other Sources	s by l	Program		
Emergency Sewer & Water	\$ 75,127	\$	80,770	\$	70,000	\$ 70,000	\$ 70,000
Forced Tree Removal	28,152		30,961		40,000	33,000	35,000
Nuisance Abatements	 12,540		18,253		3,700	 7,500	 6,500
Total	 115,819		129,984		113,700	 110,500	 111,500
	Ex	pendi	itures By Pro	gran	n		
Emergency Sewer & Water	\$ 103,945	\$	61,439	\$	60,000	\$ 60,000	\$ 60,000
Forced Tree Removal	37,801		20,210		20,000	20,000	20,000
Nuisance Abatements	 965		5,510		5,000	 2,000	 5,000
Total	 142,711		87,159		85,000	 82,000	 85,000
	Fu	nd E	quity By Pro	gran	1		
Emergency Sewer & Water	(121,580)		(102,249)		(92,249)	(92,249)	(82,249)
Forced Tree Removal	(52,453)		(41,702)		(21,702)	(28,702)	(32,247) $(13,702)$
Nuisance Abatements	 77,107		89,850		88,550	 95,350	 96,850
Fund Equity, December 31	\$ (96,926)	\$	(54,101)	\$	(25,401)	\$ (25,601)	\$ 899





Fund: Non-Bonded Debt Service

Fund Type: Debt Service

Program	2005 Actual		2006 Actual		2007 Budget	2007 Estimated	2008 Adopted
							•
	Revenues	and (	Other Source	s By	Source		
Special Assessments Charges for Services	\$ 72,559 43,260	\$	93,296 36688	\$	68,200 45,500	\$ 72,000 38,500	\$ 67,500 44,000
Total	 115,819		129,984		113,700	110,500	 111,500
	Expenditur	es an	d Other Uses	By	Category		
Debt Service: Services to Property Operating Transfers Out	\$ 142,711	\$	87159	\$	85,000	\$ 82,000	\$ 85,000
Total	 142,711		87,159		85,000	82,000	 85,000
		F	und Equity				
Revenues over (under) Expenditures	(26,892)		42,825		28,700	28,500	26,500
Fund Equity, January 1	 (70,034)		(96,926)		(54,101)	 (54,101)	 (25,601)
Fund Equity, December 31	\$ (96,926)	\$	(54,101)	\$	(25,401)	\$ (25,601)	\$ 899

Fund: Non-Bonded Debt Service Major Objective: Debt Service

Department: Engineering

**Program:** Emergency Sewer & Water Improvements

Program Description

Account for costs associated with Emergency Sewer & Water issues on Private Property that are collected through Special Assessments on the property. Moved from the Permanent Improvement Revolving Fund in 2003.

<sup>~</sup> Provide a program to allow affected property owners a way to resolve their emergency sewer and water issues.

	2005	2006	2007	2007	2008
Category	Actual	Actual	Budget	Estimated	Adopted
	Progran	n Funding Opera	ting Statement		
Revenue & Other Financing	Sources				
Special Assessments	\$ 46,426	\$ 52,164	\$ 45,000	\$ 45,000	\$ 43,000
Charges for Services	28,701	28,606	25,000	25,000	27,000
Total	75,127	80,770	70,000	70,000	70,000
Expenditures & Other Uses					
Debt Service: Services to Property Operating Transfers To: General Fund	103,945	61,439	60,000	60,000	60,000
Total	103,945	61,439	60,000	60,000	60,000
<u>Designated Fund Balance</u> Change in Fund Balance	(28,818)	19,331	10,000	10,000	10,000
Fund Balance, January 1	(92,762)	(121,580)	(102,249)	(102,249)	(92,249)
Fund Balance, December 31	\$ (121,580)	\$ (102,249)	\$ (92,249)	\$ (92,249)	\$ (82,249)

<sup>~</sup> Maintain necessary and immediate sewer and water services for emergencies associated with private property.

Fund: Non-Bonded Debt Service Fund Major Objective: Debt Service

**Department:** Recreation & Parks **Program:** Forced Tree Removal

Program Description

Account for costs associated with the removal of diseased trees from private property per City and State regulations. Costs are to be recouped through direct payment from property owners or through special assessments levied against the property. Fund moved from the Permanent Improvement Revolving Fund in 2003.

<sup>~</sup> Provide a program to allow affected property owners a way to resolve their diseased tree issues.

	2005		2006		2007		2007	2008
Category	Actual	4	Actual	Budget		Estimated		Adopted
	Progran	n Fundi	ng Operat	ing S	tatement			
Revenue & Other Financing	Sources							
Special Assessments	\$ 13,719	\$	23,549	\$	20,000	\$	23,000	\$ 20,000
Charges for Services	14,433		7,412		20,000		10,000	 15,000
Total	28,152		30,961		40,000		33,000	35,000
<b>Expenditures &amp; Other Uses</b>								
Debt Service:								
Services to Property	37,801		20,210		20,000		20,000	20,000
<b>Designated Fund Balance</b>								
Change in Fund Balance	(9,649)		10,751		20,000		13,000	15,000
Fund Balance, January 1	(42,804)		(52,453)		(41,702)		(41,702)	(28,702)
Fund Balance, December 31	\$ (52,453)	\$	(41,702)	\$	(21,702)	\$	(28,702)	\$ (13,702)

<sup>~</sup> Preservation of trees throughout the City by controlling the spread of disease.

Fund: Non-Bonded Debt Service Fund Major Objective: Debt Service

**Department:** Engineering

**Program:** Nuisance Abatements

**Program Description** 

Account for abatements due to various City Code Violations as defined in the City Charter. Moved from the Permanent Improvement Revolving Fund in 2003.

#### Services

~ Maintain clean and safe neighborhoods throughout the City.

<sup>~</sup> Provide a program to allow affected property owners a way to resolve their code violation issues.

		2005		2006		2007		2007	2008
Category		Actual		Actual		Budget		Estimated	Adopted
		Progran	n Fui	nding Opera	ting S	Statement			
Revenue & Other Financing	g Sour	rces							
Special Assessments	\$	12,414	\$	17,583	\$	3,200	\$	4,000	\$ 4,500
Charges for Services		126		670		500		3,500	 2,000
Total Operating Transfers									
Total		12,540		18,253		3,700		7,500	 6,500
<b>Expenditures &amp; Other Uses</b>									
Debt Service:									
Services to Property		965		5,510		5,000		2,000	 5,000
<b>Designated Fund Balance</b>									
Change in Fund Balance		11,575		12,743		(1,300)		5,500	 1,500
Fund Balance, January 1		65,532		77,107		89,850		89,850	 95,350
Fund Balance, December 31	\$	77,107	\$	89,850	\$	88,550	\$	95,350	\$ 96,850

# CAPITAL PROJECT FUNDS

The City has two Capital Project Funds that are continuous and account for the entire City's capital activity.

#### **Capital Improvement Fund**

Established to account for construction and/or improvements financed by other City funds, Federal and State grants, or contributions made by other organizations.

The Capital Improvement Fund is funded by grants from government or other organizations, and transfers from other funds. The fund includes the following programs:

- ➤ Cable Grant Program
- ➤ Government Buildings
- > Parks Improvements
- > Capital Equipment

#### **Permanent Improvement Revolving Fund (PIR)**

The PIR Fund was established under Section 315 of The City Code to finance and account for the construction, maintenance, and repair of street and related infrastructure. The funds allocated to the City as Municipal State Aid for road construction is accounted for in this fund. Under the City Code, all excess resources are to be allocated to the traffic and transportation program.



## **READER'S NOTES:**

# CAPITAL IMPROVEMENT

The Capital Improvement Fund is funded by grants from government or other organizations, and transfers from other funds. The fund includes the following programs:

- ➤ Cable Grant Program
- ➤ Government Buildings
- Parks Improvements
- > Capital Equipment

Descriptions of each of these programs are presented on the program summary pages in this section.

#### **Presentation**

The activities of the Fund are presented in the following manner:

- Overall Fund Statement of Revenues, Expenditures, and Changes in Fund Balance by Category and Program.
- ➤ Program summary for each program listed above. The program summary includes a description of the program, a program fund operating statement, and a project summary. Descriptions of each project can be found in the Capital Improvement Plan document, which is published separately.

Fund: Capital Improvement

Fund Type: Capital Projects

	2005	20		2007	2007	2008
Category	Actual	Ac	tual	Budget	Estimated	Adopted
State	ement of Revenues	s, Expendi	tures and C	Changes in Fur	nd Balance	
Revenues						
Intergovernmental Donations & Gifts	\$ 8,467	\$ 25	52,908 \$	84,375 55,000	\$ 80,000	
Investment Income	29,060	5	57,455	39,000	40,900	\$ 33,300
Other Income	25,575	2	26,927	20,000	20,000	20,000
Total	63,102	33	37,290	198,375	140,900	53,300
Other Financing Sources						
Transfers from Other Funds	158,000	13	35,700	50,000	50,000	50,000
Total Revenue & Other Financing Sources	221,102	47	72,990	248,375	190,900	103,300
•	221,102		2,,,,,	210,373	170,700	103,300
Expenditures Other Charges & Services Capital Equipment and	4,345	6	58,339	5,400	5,200	5,400
Improvements	299,521	60	)2,549	272,725	284,250	699,850
Total	303,866	67	70,888	278,125	289,450	705,250
Other Financing Uses						
Transfers to Other Funds	7,759	1	12,636	16,000	8,000	10,000
Total	7,759	1	12,636	16,000	8,000	10,000
Total Expenditures &						
Other Uses	311,625	68	33,524	294,125	297,450	715,250
<b>Designated Fund Balance</b> Change in Fund Balance	(90,523)	(21	10,534)	(45,750)	(106,550)	(611,950)
Fund Balance, January 1	1,414,485	1,32	23,962	1,113,428	1,113,428	1,006,878
Fund Balance, December 31	\$ 1,323,962	`	13,428 \$	1,067,678	\$ 1,006,878	\$ 394,928

Fund: Capital Improvement

Fund Type: Capital Projects

	2005		2006		2007		2007		2008
Category	Actual		Actual		Budget		Estimated		Adopted
g, ,		74							
Statement o	of Revenues, Exp	endit	tures and Cha	ange	s in Fund Bal	ance	By Program	Į.	
Revenues& Other Financing	Sources								
Cable Grant Program	\$ 22,613	\$	26,089	\$	22,000	\$	21,900	\$	21,800
Government Buildings	109,466		93,610		2,000		5,000		2,000
Parks Improvements	89,023		353,291		224,375		164,000		79,500
Total	221,102	_	472,990		248,375		190,900		103,300
<b>Expenditures &amp; Other Fina</b>	ncing Uses								
Cable Grant Program	2,869		1,667		2,850		2,850		107,850
Government Buildings	786		810		6,000		133,400		77,500
Parks Improvements	307,970		681,047		285,275		161,200		529,900
Total	311,625	_	683,524		294,125		297,450		715,250
Designated Fund Balance									
Change in Fund Balance	(90,523)		(210,534)		(45,750)		(106,550)		(611,950)
Fund Balance, January 1	1,414,485		1,323,962		1,113,428		1,113,428		1,006,878
Fund Balalnce, December 31	\$ 1,323,962	\$	1,113,428	\$	1,067,678	\$	1,006,878	\$	394,928

*Fund:* Capital Improvements

Major Objective: Capital Improvements

**Department:** Administration **Program:** Cable Grant

Program Description

As part of the City's involvement in the Northwest Cable TV area franchise, a cable grant of \$10,000 per year is being given to member cities for the purpose of on-going improvements to their audio and video production of City Council Meetings and other government programming for cable television.

<sup>~</sup> Provide audio / video equipment to the City for use in communicating its policies and actions to the citizens.

Category	2005 Actual			2006 Actual	2007 Budget			2007 Estimated		2008 Adopted
	]	Progran	n Fun	ding Opera	ting S	Statement				
Revenue	-	2 0 8 2 44 2		ang opera	~					
Other Revenue:										
Cable Grant	\$	20,785	\$	21,527	\$	20,000	\$	20,000	\$	20,000
Investment Income		1,828		4,562		2,000		1,900		1,800
Total Revenue		22,613		26,089		22,000		21,900		21,800
Expenditures Capital Equipment and										
Improvements		2,869		1,667		2,850		2,850		107,850
Designated Fund Balance										
Change in Fund Balance		19,744		24,422		19,150		19,050		(86,050)
Fund Balance, January 1		65,700		85,444		109,866		109,866		128,916
Fund Balance, December 31	\$	85,444	\$	109,866	\$	129,016	\$	128,916	\$	42,866
			Sum	mary of Pro	jects					
				,	<b>.</b>					
Small Equipment Needs	a 11		\$	2,561	\$	2,500	\$	1,200	\$	2,500
Video System Replacement - O Service Charges	Council \$	213		308		325		325		105,000 350
	<del></del>			200						220
Total		213	\$	2,869	\$	2,825	\$	1,525	\$	107,850

*Fund:* Capital Improvements

Major Objective: Capital Improvements

Department: Engineering

**Program:** Government Building Improvements

Program Description

To account for improvement projects related to government owned facilities, other than parks, that are not part of an internal service or enterprise operation.

<sup>~</sup> Maintain and improve City owned facilities needed for the delivery of services to citizens.

Category			2005		2006		2007	2007			2008	
Investment Income	Category		Actual		Actual		Budget		Estimated		Proposed	
Investment Income			Progran	n Fui	nding Opera	ting S	Statement					
Investment Income	Revenue & Other Financing	5 Som	rces									
Central Services Fund Storm Sewer Fund   100,000   8,000   8,000	Investment Income Operating transfers from:			\$	7,910	\$	2,000	\$	5,000	\$	2,000	
Total         109,466         93,610         2,000         5,000         2,000           Expenditures & Other Uses         Capital Equipment and Improvements         247         133,400         77,500           Operating Transfers to: General Fund         539         810         6,000         133,400         77,500           Total         786         810         6,000         133,400         77,500           Designated Fund Balance Change in Fund Balance         108,680         92,800         (4,000)         (128,400)         (75,500)           Fund Balance, January 1         62,457         171,137         263,937         263,937         135,537           Fund Balance, December 31         \$ 171,137         \$ 263,937         \$ 259,937         \$ 135,537         60,037           Summary of Projects           Category         Actual         Actual         Budget         Estimated         Proposed           Historic Library Building           Structural Repair to Entry         \$ 20,000         \$ 20,000         \$ 20,000           Ciry Hall Building         \$ 133,000         57,500           Parking lots resurfacing         \$ 133,000         57,500           Other Sites         \$ 247         400	Central Services Fund											
Expenditures & Other Uses         Capital Equipment and Improvements         247         133,400         77,500           Operating Transfers to: General Fund         539         810         6,000         133,400         77,500           Total         786         810         6,000         133,400         77,500           Designated Fund Balance         108,680         92,800         (4,000)         (128,400)         (75,500)           Fund Balance, January 1         62,457         171,137         263,937         263,937         263,937         135,537           Fund Balance, December 31         171,137         263,937         259,937         135,537         60,037           ** Experimental Building Structural Repair to Entry         2005         2006         2007         2007         2008         Proposed           ** Library Building Structural Repair to Entry         \$ 20,000         \$ 20,000         \$ 20,000         \$ 20,000         \$ 20,000         \$ 57,500           ** City Hall Building Parking lots resurfacing Backup Generator         \$ 247         \$ 20,000         \$ 57,500         \$ 57,500         \$ 57,500         \$ 57,500         \$ 57,500         \$ 57,500         \$ 57,500         \$ 57,500         \$ 57,500         \$ 57,500         \$ 57,500         \$ 57,500 <td>Total operating transfers</td> <td></td> <td>108,000</td> <td></td> <td>85,700</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Total operating transfers		108,000		85,700							
Capital Equipment and Improvements         247         133,400         77,500           Operating Transfers to: General Fund         539         810         6,000         133,400         77,500           Total         786         810         6,000         133,400         77,500           Designated Fund Balance Change in Fund Balance         108,680         92,800         (4,000)         (128,400)         (75,500)           Fund Balance, January 1         62,457         171,137         263,937         263,937         263,937         135,537           Fund Balance, December 31         171,137         263,937         259,937         135,537         600,037           Fund Balance, December 31         2005         2006         2007         2007         2008           Category         Actual         Actual         Budget         Estimated         Proposed           Historic Library Building           Structural Repair to Entry         \$ 20,000         \$ 20,000         \$ 20,000           Ciry Hall Building         \$ 133,000         \$ 57,500           Backup Generator         57,500           Other Sites         \$ 247         400         \$ 400	Total		109,466		93,610		2,000		5,000		2,000	
Total         786         810         6,000         133,400         77,500           Designated Fund Balance Change in Fund Balance         108,680         92,800         (4,000)         (128,400)         (75,500)           Fund Balance, January 1         62,457         171,137         263,937         263,937         263,937         135,537           Summary of Projects           Summary of Projects           Category         Actual         Actual         Budget         Estimated         Proposed           Historic Library Building Structural Repair to Entry         \$ 20,000         \$ 20,000         \$ 20,000           City Hall Building Parking lots resurfacing Backup Generator         \$ 133,000         \$ 57,500           Other Sites Miscellaneous items         \$ 247         400	Capital Equipment and Improvements Operating Transfers to:								133,400		77,500	
Designated Fund Balance         108,680         92,800         (4,000)         (128,400)         (75,500)           Fund Balance, January 1         62,457         171,137         263,937         263,937         135,537           Fund Balance, December 31         \$ 171,137         \$ 263,937         \$ 259,937         \$ 135,537         \$ 60,037           Summary of Projects           Category         Actual         Actual         Budget         Estimated         Proposed           Historic Library Building           Structural Repair to Entry         \$ 20,000         \$ 20,000         \$ 20,000           City Hall Building         \$ 133,000         \$ 57,500           Parking lots resurfacing         \$ 133,000         57,500           Other Sites         \$ 247         400         400	General Fund		539		810	. —	6,000	_				
Change in Fund Balance         108,680         92,800         (4,000)         (128,400)         (75,500)           Fund Balance, January 1         62,457         171,137         263,937         263,937         135,537           Fund Balance, December 31         \$ 171,137         263,937         \$ 259,937         \$ 135,537         60,037           Summary of Projects           2005         2006         2007         2007         2008           Category         Actual         Actual         Budget         Estimated         Proposed           Historic Library Building         Structural Repair to Entry         \$ 20,000         \$ 20,000         \$ 20,000           City Hall Building         \$ 133,000         \$ 57,500         57,500           Other Sites         \$ 247         400         400	Total		786		810		6,000		133,400		77,500	
Fund Balance, December 31         \$ 171,137         \$ 263,937         \$ 259,937         \$ 135,537         \$ 60,037           Summary of Projects           2005         2006         2007         2007         2008           Category         Actual         Actual         Budget         Estimated         Proposed           Historic Library Building         \$ 20,000         \$ 20,000         \$ 20,000           Structural Repair to Entry         \$ 20,000         \$ 20,000         \$ 20,000           City Hall Building         \$ 133,000         \$ 57,500         57,500           Other Sites         Miscellaneous items         \$ 247         400         400			108,680		92,800		(4,000)		(128,400)		(75,500)	
Summary of Projects  2005 2006 2007 2007 2008  Category Actual Budget Estimated Proposed  Historic Library Building Structural Repair to Entry \$20,000 \$20,000  City Hall Building Parking lots resurfacing Backup Generator \$133,000  Other Sites Miscellaneous items \$247 400	Fund Balance, January 1		62,457		171,137		263,937		263,937		135,537	
Category2005 Actual2006 Actual2007 Budget2007 Estimated2008 ProposedHistoric Library Building Structural Repair to Entry\$ 20,000\$ 20,000City Hall Building Parking lots resurfacing Backup Generator\$ 133,00057,500Other Sites Miscellaneous items\$ 247400	Fund Balance, December 31	\$	171,137	\$	263,937	\$	259,937	\$	135,537	\$	60,037	
Category2005 Actual2006 Actual2007 Budget2007 Estimated2008 ProposedHistoric Library Building Structural Repair to Entry\$ 20,000\$ 20,000City Hall Building Parking lots resurfacing Backup Generator\$ 133,00057,500Other Sites Miscellaneous items\$ 247400				Sun	nmary of Pro	niects	<u> </u>					
CategoryActualActualBudgetEstimatedProposedHistoric Library Building Structural Repair to Entry\$ 20,000\$ 20,000City Hall Building Parking lots resurfacing Backup Generator\$ 133,00057,500Other Sites Miscellaneous items\$ 247400			2005	Jul	•	geen			2007		2008	
Structural Repair to Entry \$ 20,000 \$ 20,000  City Hall Building Parking lots resurfacing Backup Generator \$ 133,000  Other Sites Miscellaneous items \$ 247 \$ 400	Category											
Parking lots resurfacing Backup Generator  Stress Miscellaneous items  \$ 133,000 57,500  400	•					\$	20,000			\$	20,000	
Miscellaneous items \$ 247 400	Parking lots resurfacing							\$	133,000		57,500	
Total <u>\$ 247</u> <u>\$ \$ 20,000</u> <u>\$ 133,400</u> <u>\$ 77,500</u>		\$	247						400			
	Total	\$	247	\$		\$	20,000	\$	133,400	\$	77,500	

Fund: Capital Improvements

Major Objective: Capital Improvements

**Department:** Recreation & Parks **Program:** Park Improvements

Program Description

Account for project funding of all improvements for the City's park system.

#### Services

~ Account for improvement projects for the City parks.

<sup>~</sup> Provide a central location for carrying out the Capital Improvement Plan relating to park improvements.

Category	2005 Actual			2006 Actual		2007 Budget		2007 Estimated		2008 Adopted	
Program Funding Operating Statement											
Revenue & Other Financing Sou	irces										
Intergovernmental: State Grants & Aids Other local grants	\$ 8,4	67_	\$	252,908	\$	84,375	\$	80,000			
Total Intergovernmental	8,4	67		252,908		84,375		80,000			
Donations & Gifts Investment Income Other Income Operating transfers from:	25,7 4,7	90		44,983 5,400		55,000 35,000		34,000	\$	29,500	
Liquor Operations Fund Equipment Replacement	50,0	00		50,000		50,000		50,000		50,000	
Total Operating Transfers	50,0	00		50,000		50,000		50,000		50,000	
Total	89,0	23		353,291		224,375		164,000		79,500	
Expenditures & Other Uses Other Services & Charges Capital Equipment and	4,3			68,339		5,400		5,200		5,400	
Improvements Operating Transfers to: CIF Government Building Prog				600,882		269,875		148,000		514,500	
General Fund	7,2	20		11,826		10,000		8,000		10,000	
Total	307,9	70		681,047		285,275		161,200		529,900	
<u>Designated Fund Balance</u> Change in Fund Balance	(218,9	47)		(327,756)		(60,900)		2,800		(450,400)	
Fund Balance, January 1	1,286,3	28		1,067,381	_	739,625		739,625		742,425	
Fund Balance, December 31	\$ 1,067,3	81	\$	739,625	\$	678,725	\$	742,425	\$	292,025	

	2005			2007 Estimated	2008 Adopted				
	Actual			Actual		Duaget		Estimated	Adopted
	Summa	y of	f Pro	jects - Park l	[mpr	ovements			
Graeser Park Improvements									\$ 20,000
Lakeview Terrace Park:									
Scoreboards					\$	14,000			
Trail repair and resurface			\$	13,406					
Resurface Parking Lots									50,000
Shelter Building Roof							\$	7,000	
Pump House Roof									5,000
Warming house/Pavilion									20,000
Sanborn Park:									
<b>Ballfield Irrigation System</b>	\$ 4,7	90							
Humphrey Park Bridge	92,0	62							
Resurface Tennis Courts									22,500
Com Senior Act Center Survey						10,000		10,000	
South Halifax Park Improvements	23,8	78		14,460		479,000			
Lee Park Roof / Soffit Repair	5,2	.00							
Hollingsworth Park Improvements				3,554		246,775		131,000	
RALC Community Gyms	200,0	00		264,985					
44th Ave - Pocket Park									5,000
Manor Park - Reshingle Roof						7,500			
Sohacki Park Bridge						90,000			
Sohacki Park Road Improvement									40,000
Manor Park Splash Park									330,000
Kelly Park Improvements									10,000
Fitness Center Equip Replacement									 12,000
Total	\$ 325,9	30	\$	296,405	\$	847,275	\$	148,000	\$ 514,500



## **READER'S NOTES:**

# PERMANENT IMPROVEMENT REVOLVING FUND

Special assessments, State Aid Highway Funds, Franchise Fees, and some Conduit Bond Fees, are used to finance the Permanent Improvement Revolving Fund. The fund is used to manage the City's Traffic & Transportation Program, which includes:

- > Street Reconstruction
- > Street Overlay & Sealcoat
- > Other Infrastructure
- ➤ Alley Overlay & Reconstruction
- ➤ Sidewalk Reconstruction

#### **Presentation**

The activities of the Fund are presented in the following manner:

- ➤ Overall Fund Statement of Revenues, Expenditures, and Changes in Fund Balance by Category and Program.
- ➤ Program summary for the Traffic & Transportation Program, which includes a summary of each project being all or partially funded by this Fund. Descriptions of each project can be found in the Capital Improvement Plan document, which is published separately.

Fund: Permanent Improvement Revolving Fund

Fund Type: Capital Projects

	2005		2006		2007		2007		2008
Category	Actual		Actual		Budget		Estimated		Proposed
Statemer	nt of Revenue	s, Ex	penditures a	nd C	Changes in Fu	nd I	Balance		
Revenues									
Special Assessments	\$ 209,539	\$	387,954	\$	220,000	\$	220,000	\$	275,000
Intergovernmental	190,190	7	1,466,992	_	261,000	7	261,000	_	89,465
Charges for Services	394,429		213,373		10,000		8,750		10,500
Franchise Fees	291,658		308,887		267,200		267,200		334,000
Investment Income	142,713		310,391		155,000		155,000		150,000
Total	1,228,529		2,687,597		913,200		911,950		858,965
Other Financing Sources									
Proceeds from the sale of									
Bonds			1,521,952						
Transfers from	4 = 0 0 0 0		. =		4.70.000				4 = 0 000
Other Funds	150,000		150,000		150,000		150,000		150,000
<b>Total Other Financing Sources</b>	150,000		1,671,952		150,000		150,000		150,000
Total Revenue & Other									
Financing Sources	1,378,529		4,359,549		1,063,200		1,061,950		1,008,965
Expenditures									
Other Services & Charges	35,324		163,913		30,000		28,000		30,000
Capital Equipment and									
Improvements	996,831		3,111,221		2,718,054		2,603,495		2,533,470
Total	1,032,155		3,275,134	. <u> </u>	2,748,054		2,631,495		2,563,470
Other Financing Uses									
Transfers to									
Other Funds	91,040		101,780		541,000		159,600		166,000
Total Expenditures &									
Other Uses	1,123,195		3,376,914		3,289,054		2,791,095		2,729,470
Designated Fund Balance									
Change in Fund Balance	255,334		982,635		(2,225,854)		(1,729,145)		(1,720,505)
Fund Balance, January 1	5,859,380		6,114,714		7,097,349		7,097,349		5,368,204
Fund Balance, December 31	\$ 6,114,714	\$	7,097,349	\$	4,871,495	\$	5,368,204	\$	3,647,699

Fund: Permanent Improvement Revolving Major Objective: Capital Improvements

**Department:** Engineering

**Program:** Traffic & Transportation Program

Program Description

Account for street reconstruction projects and carry out the City's street reconstruction program as presented in the Capital Improvement Program.

- ~ Maintain the City's streets in good working condition for public safety and community access services.
- ~ Provide a central location for carrying out the Capital Improvement Plan relating to street reconstruction.

	2005	2006		2007	2007	2008	
Category	Actual	Actual		Budget	Estimated	Proposed	d
	Program Fu	anding Opera	ing Sta	tement			
Revenue & Other Financing Source	e <u>s</u>						
Special Assessments	\$ 209,539	\$ 387,9	54 \$	220,000	\$ 220,000	\$ 275,00	00
Intergovernmental:							
State Grants & Aids	190,190	1,466,9	92	261,000	261,000	89,46	65
Total Intergovernmental	190,190	1,466,9	92	261,000	261,000	89,46	65
Donations & Gifts							
Charges for Services:							
Street Repair Fees		6,8		7,500	5,000	7,50	00
IDRB Bond Fees	394,429	185,9	50				
Sale of maps and documents		2,4	00	2,500	3,750	3,00	00
Franchise Fees	291,658	308,8	87	267,200	267,200	334,00	00
Investment Income	142,713	310,3	91	155,000	155,000	150,00	00
Other Income		18,1	81				
Proceeds from the							
Sale of Bonds		1,521,9	52				
Operating transfers from:							
General Fund							
Solid Waste Fund	150,000	150,0	00	150,000	150,000	150,00	00
<b>Total Operating Transfers</b>	150,000	150,0	00	150,000	150,000	150,00	00
Total	1,378,529	4,359,5	49	1,063,200	1,061,950	1,008,96	65
Expenditures & Other Uses							
Other Charges and Services	35,324	163,9	13	30,000	28,000	30,00	00
Capital Equipment and							
Improvements	996,831	3,111,2	21	2,718,054	2,603,495	2,533,47	70
Operating Transfers To:							
General Fund	91,040	101,7	80	166,000	159,600	166,00	00
Central Garage Fund				375,000			
Total	1,123,195	3,376,9	14	3,289,054	2,791,095	2,729,47	70
Designated Fund Balance							
Change in Fund Balance	255,334	982,6	35	(2,225,854)	(1,729,145)	(1,720,50	05)
Fund Balance, January 1	5,859,380	6,114,7	14	7,097,349	7,097,349	5,368,20	04
Fund Balance, December 31	\$ 6,114,714	\$ 7,097,3	49 \$	4,871,495	\$ 5,368,204	\$ 3,647,69	99

Summary of Projects												
	Proj	2005		2006		2007		2007		2008		
Project	No.	Actual		Actual	Budget			Estimated		Proposed		
Lakeview Avenue												
Hwy 100 Cost Participation												
2002 Street Reconstruction												
Small Works Program	397 \$	5,031	\$	8,341	\$	20,000	\$	5,800	\$	20,000		
Road Resheeting Program	398	9,627	_	104,396	_	175,000	_	175,000	_	150,000		
Alley Paving Program	301	,,,_,		6,779		15,000				15,000		
Alley - Beard/Chowen/SL	302	60,548		-,		,				,		
Alley - Scott to Toledo	303	500								64,000		
Alley - Toledo to Unity	304	500				40,450				40,950		
Sidewalk Repl Program	399	2 0 0		6,901		10,000				10,000		
27th / France reconstruction	305	621,963		235,093		,				,		
Adair Ave (Joint w/ Crystal)	307	133,724		40,962								
38th Ave - Regent to RR	308	6,123		,								
Vera Cruz - City Limits to 39th		38,707		16,357								
Toledo Ave Reconstruction	314	12,438		492,345								
47th Ave - CR 81 to Wbdwy	319	,		- ,						123,660		
Regent Ave - 41st to 42nd.	321					161,000		160,093		-,		
Co. Rd 81 Cost Participation	322	39,732		1,586,244		844,369		840,000		20,000		
Vera Cruz - 39th to 41st Ave	323	2,598		549,766		,		18,521		-,		
Abbott/Beard 40th - 43rd	325	_,_,		2 12 ,1 2 2				,		1,307,640		
44th Ave - Scott to Vera Cruz	327									-,,		
York Ave - 40th - 43rd	328							4,081		405,750		
Pavement Rehab - Wbdwy	326							.,001		100,000		
Noble Ave Pavement Rehab	331					100,000		100,000		100,000		
Sidewalk - 36th/ Reg to TH100		8,621				100,000		100,000				
Tree Removal - W Bdwy	333	56,101								40,000		
45th - Quail to Orchard	334	, -				419,680		400,000		-,		
40th - Adair to Unity	340					,,,,,,,		,				
26 1/2, Mcnair, Parkview	341					932,555		900,000				
France - Lowry to Oakdale	344					,		,				
47th Ave - CR81 to Orchard	351									126,210		
Safe Routes to School	355									5,000		
EVP Detector - W Brd/France	356									8,000		
Regent Ave - Sidewalk 36 - 39	361									55,000		
Miscellaneous Items		618		64,037						42,260		
Total	\$	996,831	\$	3,111,221	\$	2,718,054	\$	2,603,495	\$	2,533,470		

# ENTERPRISE FUNDS

Enterprise funds are established to account for the finance of self-supporting activities of governmental units, which render goods or services to the general public on a user charge basis. Records are maintained on the accrual basis of accounting.

#### Presentation

Each Fund is presented with the following:

- A fund title page outlining its activities, mission, initiatives, and budget highlights.
- A fund summary that includes an operating statement, non-expensed cash outlay section, cash availability section, expenses by program (if more than one program), staffing in FTE's, service valuation criteria, and graphs.
- A program summary (if needed).

The Non-expensed Cash Outlay represents those items acquired or improvements made that are capitalized and shown as part of fixed assets.

The cash availability section shows the funds level of cash available for operations and improvements. It is designed as a management tool for the determination of future initiatives and rate structures.

#### Services to Property

#### Water Utility Fund

The fund was established by the City Charter, Chapter 11, to account for the water system owned and operated by the City.

#### **Sanitary Sewer Utility Fund**

The fund was established by the City Charter, Chapter 11, to account for the sanitary sewer system. The City is provided services, for a fee based on usage, by the Metropolitan Council. The City is responsible for all lateral lines, while the Metropolitan Council is responsible for all trunk lines and the treatment and disposal of wastewater.

#### **Storm Sewer Utility Fund**

The City Council established this fund under provisions of the utility ordinance, to account for revenue collected and expenditures made to maintain the City's storm drainage system.

#### **Solid Waste Management Fund**

The City Council established the fund under provisions of the utility ordinance, to account for revenue collected and expenditures made to provide garbage removal and recycling on a citywide basis.

#### **Other Services**

#### **Municipal Liquor Fund**

Minnesota Statute allows municipalities to operate an off-sale liquor establishment to control the sale of alcohol to minors. The City entered this business to control this substance and to provide a source of revenue to the General Fund. Beginning in 2002, profits from the Municipal Liquor Fund will be used to fund Park Improvements.

#### **Deputy Registrar Fund**

The City Council established this fund in 1991 to segregate this self-supporting activity to assure that it was profitable and to provide a source of revenue to the General Fund. The City has a contractual agreement with Hennepin County and the Minnesota Department of Transportation to provide this service. The City collects a fee for each transaction processed.

## COMPARATIVE OPERATING STATEMENTS ENTERPRISE FUNDS

Fund Type	2005 Actual	2006 Actual	2007 Budget	2007 Estimated	2008 Adopted
Operating Revenues:					
Charges for Services	\$ 6,286,398	\$ 6,597,179	\$ 6,718,300	\$ 6,602,288	\$ 6,697,800
Operating Expenses  Cost of Sales  Personal Services  Supplies  Other Charges & Services  Depreciation	1,502,803 788,627 97,796 2,870,746 404,283	1,521,726 784,286 72,144 2,977,263 422,572	1,582,300 825,271 128,550 3,104,743 414,975	1,533,500 841,417 99,840 3,092,830 407,159	1,536,200 863,539 119,700 3,085,081 414,100
Total Operating Expenses	5,664,255	5,777,991	6,055,839	5,974,746	6,018,621
Operating Income	622,143	819,188	662,461	627,542	679,179
Nonoperating Revenues Intergovernmental Investment Earnings Total Nonoperating Revenues	36,177 171,586 207,763	35,973 347,130 383,103	35,000 200,700 235,700	35,000 206,300 241,300	35,000 201,800 236,800
Nonoperating Expenses Loss on Sale of Assets Interest and Fiscal Charges	126,384	229,142	199,565	199,915	252,983
Total Nonoperating Expenses	126,384	229,142	199,565	199,915	252,983
Net Income before Operating Transfers Transfers From Other Funds	703,522	973,149	698,596	668,927	662,996
Transfers To Other Funds	(278,574)	(258,406)	(296,900)	(296,900)	(244,400)
Net Income	424,948	714,743	401,696	372,027	418,596
Net Assets Beginning of Year	11,349,838	11,774,786	12,489,529	12,489,529	12,861,556
End of Year	\$ 11,774,786	\$ 12,489,529	\$ 12,891,225	\$ 12,861,556	\$ 13,280,153
Non-Expensed Cash Outlay * Capital Improvements Capital Equipment Bond and Note Principal Payments	\$ 1,754,498 20,962 247,843	\$ 2,954,288 1,917 430,000	\$ 2,682,474 427,000	\$ 2,378,610 427,000	\$ 1,930,480 5,000 750,000
Total Non-Expensed Cash Outlay	\$ 2,023,303	\$ 3,386,205	\$ 3,109,474	\$ 2,805,610	\$ 2,685,480
Cash Availability Beginning Cash Balance Cash Receipts Cash Disbursements Ending Cash Balance	\$ 6,262,652 8,123,665 (7,757,962) \$ 6,628,355	\$ 6,628,355 10,434,343 (9,422,570) \$ 7,640,128	\$ 7,640,128 6,954,000 (9,246,803) \$ 5,347,325	\$ 7,640,128 6,843,588 (8,870,012) \$ 5,613,704	\$ 5,613,704 6,934,600 (8,787,384) \$ 3,760,921
Č		. ,			

<sup>\* -</sup> Items represented in this category are reflected in the balance sheet per proprietary accounting rules established by the Governmental Accounting Standards Board.

# 2008 BUDGET SUMMARY OPERATING STATEMENT BY FUND

Category	Water		Sanitary Sewer		Storm Sewer		Solid Waste	Municipal olid Waste Liquor			Deputy Registrar	
Operating Revenues												
Charges for Service \$	1,243,300	\$	1,353,500	\$	437,400	\$	1,259,100	\$	2,070,000	\$	334,500	\$
Operating Expenses  Cost of Goods Sold  Personal Services  Supplies  Other Services & Charge  Depreciation	182,099 80,550 531,653 225,000		120,951 13,900 1,069,511 114,500		30,214 6,500 101,058 26,500		4,500 1,140,470		1,536,200 283,578 12,250 170,077 45,600		246,697 2,000 72,312 2,500	
Total Operating Expenses	1,019,302		1,318,862		164,272		1,144,970		2,047,705		323,509	
Operating Income	223,998		34,638		273,128		114,130		22,295		10,991	_
Nonoperating Revenues Intergovernmental Investment Earnings	41,000		73,500		30,000		35,000 48,500		7,800		1,000	_
Total Nonoperating Reve	41,000	_	73,500		30,000		83,500		7,800		1,000	_
Nonoperating Expenses Interest and Fiscal Charge	86,307		76,447		90,229							_
Net Income before Operating Transfers	178,691		31,691		212,899		197,630		30,095		11,991	_
Transfers From Other Funds			(18,000)		(6,400)		(170,000)		(50,000)			_
Net Income (Loss)	178,691		13,691		206,499		27,630		(19,905)		11,991	_
Net Assets Beginning of Year End of Year \$	3,869,146 4,047,837	<u> </u>	4,253,088 4,266,779	<u> </u>	2,300,096 2,506,595	<u> </u>	1,773,355 1,800,985	<u> </u>	591,148 571,243	\$	74,723 86,714	<del></del>
Line of Tear	1,017,037	Ψ	1,200,777	Ψ	2,300,333	Ψ	1,000,703	Ψ	371,213	Ψ	00,711	Ψ
Non-Expensed Cash Out Capital Improvements \$ Capital Equipment Bond and Note Principal	921,600 3,000	\$	508,790 2,000	\$	488,090				12,000			\$
Payments	275,000		239,000		236,000			_				_
Total Non-Expensed Cash Outlay \$	1,199,600	\$	749,790	\$	724,090	\$		\$	12,000	\$		\$
Cash Availability Beginning Cash Balanc\$ Cash Receipts Cash Disbursements	1,236,572 1,284,300 (2,080,209)	\$	1,802,973 1,427,000 (2,048,599)	\$	814,981 467,400 (958,491)	\$	1,545,454 1,342,600 (1,314,970)	\$	159,894 2,077,800 (2,064,105)	\$	53,830 335,500 (321,009)	\$
Ending Cash Balan\$	440,663	\$	1,181,374	\$	323,890	\$	1,573,084	\$	173,589	\$	68,321	Ф

<sup>\* -</sup> Items represented in this category are reflected in the balance sheet per proprietary accounting rules established by the Governmental Accounting Standards Board.

# SERVICES TO PROPERTY

Services to property include the operations of the following funds:

- ➤ Water Utility
- > Sanitary Sewer Utility
- > Storm Sewer Utility
- ➤ Solid Waste Utility

Information regarding each of these utility operations is found in the fund summaries following this section.

## **<u>Utility Billing Information</u>**

The City bills all residents monthly for Services to the Property (Utility Services). Utility Rates are reviewed annually each December, and may be increased through City Council action. For 2008, a rate increase was approved for fees associated with Water (5% on water usage), Sanitary Sewer (5%), Storm Sewer (10%), and Solid Waste (2%). The following is a schedule of rates that are charged to all residents:

#### **2008 Utility Rates**

	Non-Recycling	Recycling
Service	Rates	Rates **
Water (monthly basic fee)	\$3.31	\$3.31
Water (per 1000 gallons used)	\$2.02	\$2.02
Sewer (monthly basic fee)	\$4.77	\$4.77
Sewer * (per 1000 gallons used)	\$2.78	\$2.78
Storm Drainage (residential)	\$4.35	\$4.35
Garbage (32 gallon, incl. Taxes)	\$23.19	\$19.19
Garbage (64 gallon, incl. Taxes)	\$25.81	\$21.81
Garbage (96 gallon, incl. Taxes)	\$28.61	\$24.61

<sup>\*</sup> Residential sewer usage charge is based on average winter water consumption.

<sup>\*\*</sup> Residents receive a \$4 per month credit on their monthly bill for recycling.

#### **Low-Income Program**

The City does provide reduced rates, for those who qualify, based on income. The low-income program offers three levels of reduced rates (20%, 35%, and 50%). The reduced rate is applied to all services on the bill, but is subject to only the first 10,000 gallons of water for water and sewer usage. The income-qualifying schedule is based on the poverty guidelines established by the U.S. Department of Health and Human Services.

#### **Water Utility**

The water portion of the utility reflects the amount of water used. Meters are read monthly by an automated radio read system. The radio read system was installed in 1997, and provides the City with accurate readings, allowing for proper charging of all customers. Large-scale battery replacement is planned for 2008.

#### **Sanitary Sewer Utility**

The sewer charges consist of the monthly basic fee plus the usage based charge, which is based on the average winter water consumption (January, February, and March). The usage-based charge is updated every April to the current year's average winter water consumption.

#### **Storm Sewer Utility**

The Storm Sewer Utility charges are based on a per-acre charge (for 2008 it is \$28.93 per acre). Residential rates are figured on a .15-acre per parcel, while commercial is charged based on an acreage calculation.

#### **Solid Waste Utility**

All residents are required to use the City's solid waste service. Weekly collection includes garbage and yard waste (April – November). Recycling is picked up on a bi-weekly basis. Each residence may select the size of garbage container they need for weekly garbage collection and whether or not to participate in the recycling program. Three standard sizes of garbage containers are available (32, 64, or 96 gallon). One container is provided for each residential unit unless over 96 gallons of garbage collection is requested. Disposal of Appliances and Furniture items require the attachment of Solid Waste Stickers (which cost \$1.00 each)

#### **Solid Waste Utility (continued)**

Sticker Requirements are as follows:

1 Sticker: Bag box bundle or item under 60 pounds which is

beyond what garbage cart will hold

5 Stickers: Non-appliance items (small furniture, twin or full

mattress, twin or full box spring, window, door or sink)

10 Stickers: Non-appliance items (large furniture – sofa / loveseat,

recliner, console TV, queen or king mattress, queen or

king box spring, water softener, bathtub)

35 Stickers: Appliances (stove, washer, dryer, dishwasher, water

heater, microwave, dehumidifier, furnace, and trash

compactor, window A/C, refrigerator, freezer)

#### Multi-Family Recycling Program

The City requires all apartments to provide recycling services to their renters. The Apartment Owners may contract with a service of their choice or use the City's Multi-Family Recycling Program. Participants in this program are billed at the rate of \$2.33 per unit each month.

#### Recycling Drop-off Center

The City also offers a recycling drop-off center at the Central Garage Facility. Items accepted here include cardboard and scrap metal.



## **READER'S NOTES:**

# WATER UTILITY

#### **Fund Activities and Responsibilities**

The Water Utility Fund is responsible for maintaining the City's Water System. Costs associated with the operations are recovered from customers by billing them for the service. The Water Utility Operations are divided into four programs; Administration, Distribution System Operations, Well and Plant Maintenance and Operations, and Capital Improvements.

#### Mission

To provide quality water to all utility customers at a reasonable cost and conducting all operations in a safe and efficient manner.

#### **Fund Initiatives:**

- A. Continue to maintain the City's water system in good conditon.
- B. Review and replace water mains and lines in conjunction with street reconstruction programs.
- C. Continue to bill based on water usage for a reasonable fee to provide funds for operating and capital improvements.
- D. Continue to educate the customer on water conservation issues as it relates to their personal usage.

#### **Budget Highlights:**

For 2008, the Water Utility is projected to have a net income of \$178,691 before transfers. Water rates for 2008 were approved to increase by 5% for the usage charge and the monthly water surcharge to help fund needed improvements. Capital improvements totaling \$924,600 are planned for 2008 (see CIP for details). The capital improvements are planned to be funded through the use of current cash reserves, which are expected to decrease by 64% in 2008.

Fund: Water Utility
Fund Type: Enterprise

	2005		2006		2007	2007		2008
	Actual		Actual		Budget	Estimated		Adopted
		Opera	ting Statemer	nt				
Operating Revenues:			<u> </u>					
Water Usage Charge	\$ 684,887	\$	804,921	\$	735,000	\$ 752,000	\$	789,600
Water Service Charge	98,416		232,421		222,000	223,000		224,000
Capital Surcharge	101,974		156,232		135,000	145,000		145,000
Penalties & Interest	22,727		23,649		26,000	27,000		27,000
Water Standby Charge	52,075		52,075		54,600	52,000		52,000
Other	7,921		14,775		6,000	 5,700		5,700
Total Operating Revenues	968,000		1,284,073		1,178,600	 1,204,700		1,243,300
<b>Operating Expenses</b>								
Personal Services	163,142		175,414		167,465	181,790		182,099
Supplies	66,193		52,635		98,200	65,900		80,550
Other Services & Charges	385,583		425,388		537,486	458,047		531,653
Depreciation	230,388		226,418		220,000	 220,000	_	225,000
Total Operating Expenses	845,306		879,855		1,023,151	 925,737		1,019,302
Operating Income (Loss)	122,694		404,218		155,449	 278,963	_	223,998
Nonoperating Revenues Investment Earnings	42,466		68,407		40,000	 40,000	_	41,000
Nonoperating Expenses Interest and Fiscal Charges	52,110		86,323		71,985	 71,985		86,307
Net Income (loss) before Operating Transfers	113,050		386,302		123,464	 246,978		178,691
Transfers To Other Funds	(24,262	)	(16,719)		(73,400)	 (73,400)		
Net Income	88,788		369,583		50,064	173,578		178,691
Net Assets								
Beginning of Year	3,237,197		3,325,985		3,695,568	 3,695,568		3,869,146
End of Year	\$ 3,325,985	\$	3,695,568	\$	3,745,632	\$ 3,869,146	\$	4,047,837
Non-Expensed Cash Outlay *								
Capital Improvements	\$ 814,176	\$	819,696	\$	707,278	\$ 680,508	\$	921,600
Capital Equipment	3,227		1,917					3,000
Principal Payments on Debt	101,779		177,750		178,650	 178,650		275,000
Total	\$ 919,182	\$	999,363	\$	885,928	\$ 859,158	\$	1,199,600
Cash Availability								
Beginning Cash Balance	\$ 1,129,161	\$	1,434,541	\$	1,702,152	\$ 1,702,152	\$	1,236,572
Cash Receipts	1,677,575		2,318,060		1,218,600	1,244,700		1,284,300
Cash Disbursements	(1,372,195	)	(2,050,449)		(1,834,464)	(1,710,280)		(2,080,209)

<sup>\* -</sup> Items represented in this category are reflected in the balalnce sheet per proprietary accounting rules established by the Governmental Accounting Standards Board.

Fund: Water Utility
Fund Type: Enterprise

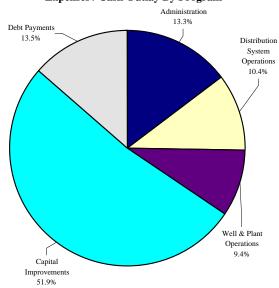
		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted
		E,	mong	es By Progra	m					
				•						
Administration	\$	251,958	\$	251,775	\$	263,132	\$	274,948	\$	277,833
Distribution System		180,032		200,628		233,963		192,613		223,039
Operations Well & Plant Operations		174,813		,		191,056		174,176		193,431
Well & Plant Operations Capital Improvements		,		187,272		335,000		284,000		325,000
Capital Improvements		238,503		240,180		333,000		204,000		323,000
Total	\$	845,306	\$	879,855	\$	1,023,151	\$	925,737	\$	1,019,302
	Staffin	g in FTE's (	Full-	time Equiva	lents	) By Progran	n			
Administration		0.65		0.52		0.73		0.73		0.72
Distribution System										
Operations		1.10		1.12		1.16		1.16		0.72
Well & Plant Operations		0.64		1.34		0.63		0.63		0.63

2.98

2.39

#### 2007 Estimated Expenses / Cash Outlay By Program

Total

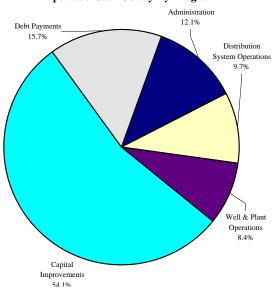


#### 2008 Adopted Expenses / Cash Outlay By Program

2.52

2.07

2.52



Service Evaluation Criteria (Operating Expenses Plus Non Expensed -Cash Outlay)											
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	124.94 203.75	\$	133.06 191.07	\$	135.18 173.61	\$	126.38 162.32	\$	157.11 189.16	

Data per unit (thousand gallons) pumped

Water pumped (units)	503,510	520,000	500,000	500,000	500,000
Revenues	1.92	2.47	2.36	2.41	2.49
Operating Expenses	1.68	1.69	2.05	1.85	2.04
Non-Expensed Cash Outlay	1.83	1.92	1.77	1.72	2.40
Difference	(1.58)	(1.14)	(1.46)	(1.16)	(1.95)

Fund: Water Utility Major Objective: Services to Property

Department: Public Works & Finance

**Department:** Public Works & Finance **Program:** Water Administration

**Program Description** 

Provide the administrative support for all Water Utility Operations. This includes all billing and direct service of utility customers.

Services

~ Monthly billing of all customers.

Per \$100,000 valuation

~ Monthly reading of all meters within the City (Radio Read System was installed in 1997).

29.09

- ~ Ongoing service of customers experiencing meter and / or meter read problems.
- ~ Ongoing education of water conservation to the customers.

		2005		2006		2007		2007		2008	
Category		Actual		Actual		Budget		Estimated		Adopted	
				Expenses							
Personal Services	\$	59,678	\$	66,806	\$	61,059	\$	72,634	\$	64,779	
Supplies	·	2,421	·	3,855		2,950		2,700		3,150	
Other Services & Charges		189,859		181,114		199,123		199,614		209,904	
Ç		· · · · · · · · · · · · · · · · · · ·				·	-	,			
Total	\$	251,958	\$	251,775	\$	263,132	\$	274,948	\$	277,833	
Program Staffing in FTE's (Full-time Equivalents)											
Public Works Superintendent											
Public Works Secretary		0.04		0.03		0.04		0.04		0.04	
Public Works Pool		0.61		0.49		0.69		0.69		0.68	
Public Works Pool Overtime											
Total		0.65		0.52		0.73		0.73		0.72	
Service Evaluation Criteria											
Per Capita (2000 est. Pop.)	\$	17.84	\$	17.83	\$	18.63	\$	19.47	\$	19.67	
1 \ 1 '											

25.60

23.93

25.00

23.69

Fund: Water Utility

Major Objective: Services to Property

**Department:** Public Works

**Program:** Distribution System Operations

**Program Description** 

Provide for the operations and maintenance related to the distribution system (water mains and lines).

<sup>~</sup> Repair and maintenance of water mains and lines when needed.

		2005		2006		2007		2007	2008
Category		Actual		Actual		Budget		Estimated	Adopted
				Expenses					
Personal Services	\$	62,988	\$	70,353	\$	67,296	\$	69,796	\$ 71,414
Supplies		32,193		27,977		52,250		31,400	38,000
Other Services & Charges		84,851		102,298		114,417		91,417	 113,625
Total	\$	180,032	\$	200,628	\$	233,963	\$	192,613	\$ 223,039
	D <sub>1</sub>	rogram Staf	ffing i	n FTF's (Fu	ll_tin	ne Equivalen	ite)		
	1.	i ogi am Stai	iiiig i	mries (ru	111-1111	ic Equivalen	163)		
Public Works Secretary		0.09		0.08		0.09		0.09	0.04
Public Works Pool		0.98		0.98		1.05		1.05	0.68
Public Works Pool Overtime		0.03		0.06		0.02	_	0.02	
Total		1.10	· <del></del>	1.12		1.16	: <u>-</u>	1.16	 0.72
		Se	ervice	Evaluation	Crite	eria			
Per Capita (2000 est. Pop.)	\$	12.75	\$	14.21	\$	16.57	\$	13.64	\$ 15.79
Per \$100,000 valuation	•	20.79		20.40		21.28	·	17.52	19.01

Fund: Water Utility Major Objective: Services to Property

Department: Public Works

**Program:** Well & Plant Operations & Maintenance

Program Description

Provides for the operations and maintenance of the City's three water plants, five wells, and four water storage facilities.

- ~ Continually maintain plant equipment to ensure water availability.
- ~ Periodically test water quality to ensure compliance with State and Federal Regulations and for the safety of the residents.
- ~ Maintain wells to ensure proper water flow and quality.
- ~ Maintain water storage facilities (two towers and two ground storage tanks).
- ~ Maintain the 352 Fire Hydrants located throughout the City.

		2005		2006		2007		2007		2008
Category		Actual		Actual		Budget		Estimated	Adopted	
				Expenses						
Personal Services	\$	40,476	\$	38,255	\$	39,110	\$	39,360	\$	45,906
Supplies		31,579		20,803		43,000		31,800		39,400
Other Services & Charges		102,758		128,214		108,946		103,016		108,125
Total	\$	174,813	\$	187,272	\$	191,056	\$	174,176	\$	193,431
	Pı	rogram Staf	fing i	in FTE's (Fu	ll-tin	ne Equivalen	its)			
Public Works Pool		0.63		1.05		0.60		0.60		0.63
Public Works Pool Overtime		0.01		0.03		0.03		0.03		
Seasonal Public Works				0.26			_			
Total		0.64		1.34		0.63	=	0.63		0.63
		Se	ervice	<b>Evaluation</b>	Crite	eria				
Per Capita (2000 est. Pop.)	\$	12.38	\$	13.26	\$	13.53	\$	12.33	\$	13.70
Per \$100,000 valuation		20.19		19.04		17.37		15.84	·	16.49

Fund: Water Utility Major Objective: Services to Property

Department: Public Works & Engineering
Program: Capital Improvements

Program Description

Provide for the infrastructure needs of the Water Utility Operation. Includes the addition and replacement of water mains and lines, and the upgrade and additions of treatment plants and wells.

- ~ Provide funding for specialized studies to improve water delivery.
- ~ Provide funding for major improvements to wells.
- ~ Provide funding for replacement of water lines and mains related to street improvements.

Category	Project No.	2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted
Category	110.	Hetuai	Ex	penses		Duaget		Littilated		Adopted
Personal Services										
Supplies Supplies										
Other Services & Charges		8,115	\$	13,762		115,000		64,000	\$	100,000
Depreciation	\$	230,388	Ψ	226,418	\$	220,000	\$	220,000	Ψ	225,000
Debt Service	Ψ	52,110		86,323	Ψ	71,985	Ψ	71,985		86,307
	Φ.		Φ.		Φ.		Φ.		Φ.	
Total	\$	290,613	\$	326,503	\$	406,985	\$	355,985	\$	411,307
		Capit	tal Ir	nprovements	S					
Water Treatment Plants										
Plant # 2 - generator	526				\$	20,000				
Plant #3 - generator	527								\$	50,000
Water Plantt equipment	599									26,500
Storage Tanks										
Repaint GST #1	509 \$	197,595						3,800		
Wells										
Well # 5 Upgrade	508					25,000				
Well # 2 Upgrade	525									25,000
Distribution System										
Valve Replacement Program	504	6,834				15,000				15,000
38th / Perry Reconstruction	308	1,094								
Regent Ave - 41st to 42nd	516	3,091								40,000
Repair Valve Plant #2	517									40,000
Water Meter Battery Rplcmnt	519	240.552		4.402						200,000
27th / France Reconstruction	305	340,553		4,482						
Adair Ave Reconstruction	307	207,433								
Vera Cruz Ave Reconstruction	310	49,235		151000				20.000		
Toledo Ave - 43rd to 45 1/2 Ave				154,292				20,000		12.200
47th Ave Recnstr CR81 to WBd										43,200
Regent Ave Reconstruction	321							3,600		
Co Road 81	322	8,341		473,205		389,908		389,908		
Vera Cruz - 39th to 41st Ave	323			187,717				26,200		
Abbott/Beard 40-43rd Recnstr	325									304,400
York Ave Recon-40th to 43rd	328									140,500
45th Ave - Quail to Orchard	334					79,120		79,000		
40th Ave - Adair to Unity	340									
26 1/2 - McNair to Abbott	341					153,250		158,000		
37th Ave Loop Connection	518					25,000				5,000
Replace backup generator- P&I	131									52,000
Plant #2 backup generator										20,000
Capital Equipment										
Other Equipment	_	3,227		1,917						3,000
Total	\$	817,403	\$	821,613	\$	707,278	\$	680,508	\$	924,600
S	Service Eva	aluation Crite	ria (	Includes Cap	pital	Improvemen	its)			
Per Capita (2000 est. Pop.)	\$	78.45	\$	81.29	\$	78.90	\$	73.39	\$	94.59
Per \$100,000 valuation		127.95		Page 235		101.33		94.26		113.89



## **READER'S NOTES:**

# SANITARY SEWER UTILITY

#### **Fund Activities and Responsibilities**

The Sanitary Sewer Fund is responsible for maintaining the City's Sanitary Sewer System. Costs associated with this operation are recovered from customers by billing them for the service. The Sanitary Sewer Operations are divided into four programs: Administration, Sewer Maintenance, Lift Station Maintenance, and Capital Improvements.

#### Mission

To provide a safe and efficient service for the disposal of wastewater through the Sanitary Sewer System.

#### **Fund Initiatives:**

- A. Continue to maintain the City's Sanitary Sewer system in good working conditon
- B. Review and replace sewer lines in conjunction with street reconstruction programs.
- C. Continue to bill based on winter water usage for a reasonable fee to provide funds for operating and capital improvements.
- D. Maintain and upgrade lift stations as needed.

#### **Budget Highlights:**

For 2008, the Sanitary Sewer Utility is expected to have a net income of \$13,691. Rates have been approved to increase by 5% for 2008 to continue to fund needed capital improvements. Cash availability remains healthy, with a 34% decrease in cash reserves anticipated for 2008. Capital Improvements totaling \$749,790 are planned for 2008 (see CIP for details). Overall the Sanitary Sewer Utility Fund remains the healthiest of the utility funds.

Fund:

**Sanitary Sewer Utility** 

Fund Type:

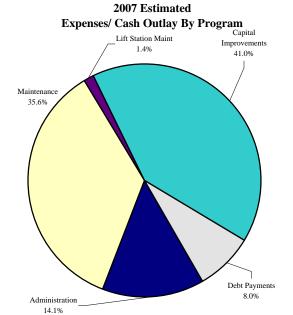
Enterprise

	2005		2006		2007		2007	2008
	Actual		Actual	_	Budget		Estimated	Adopted
Operating Revenues:	O	pera	ting Statemer	<u>it</u>				
Metro Sewer Charge Sanitary Sewer Service (Flat) Penalties & Interest Other	\$ 1,032,357 295,542 33,638 62,483	\$	1,009,412 332,248 22,667 15,144	\$	1,075,000 340,000 30,000 5,000	\$	895,000 355,000 34,600 5,000	\$ 939,750 372,750 36,000 5,000
Total Operating Revenues	 1,424,020		1,379,471		1,450,000		1,289,600	 1,353,500
Operating Expenses Personal Services Supplies Other Services & Charges Depreciation	 95,378 7,415 1,021,839 100,390		100,614 3,760 1,083,753 114,660		111,972 8,550 1,041,762 109,000		112,062 10,050 1,038,557 109,000	120,951 13,900 1,069,511 114,500
Total Operating Expenses	 1,225,022		1,302,787		1,271,284		1,269,669	1,318,862
Operating Income (Loss)	 198,998		76,684		178,716		19,931	34,638
Nonoperating Revenues Investment Earnings	 53,313		112,891		73,500		78,500	73,500
Nonoperating Expenses Interest and Fiscal Charges	 33,766		66,828		58,113		58,463	76,447
Net Income (loss) before Operating Transfers	218,545		122,747		194,103		39,968	31,691
Transfers From Other Funds Transfers To Other Funds	(13,211)		(13,868)		(17,100)		(17,100)	(18,000)
Net Income (Loss)	205,334		108,879		177,003		22,868	13,691
Net Assets Beginning of Year	 3,916,007		4,121,341		4,230,220		4,230,220	4,253,088
End of Year	\$ 4,121,341	\$	4,230,220	\$	4,407,223	\$	4,253,088	\$ 4,266,779
Non-Expensed Cash Outlay * Capital Improvements Capital Equipment	\$ 406,543	\$	936,399	\$	888,626	\$	821,850	\$ 508,790 2,000
Bond and Note Principal Payments	 116,209	_	117,050		122,830	_	122,830	 239,000
Total	\$ 522,752	\$	1,053,449	\$	1,011,456	\$	944,680	\$ 749,790
Cash Availablity Beginning Cash Balance Cash Receipts Cash Disbursements	\$ 2,409,447 1,449,716 (1,876,698)	\$	1,982,465 2,775,446 (2,142,126)	\$	2,615,785 1,523,500 (2,248,953)	\$	2,615,785 1,368,100 (2,180,912)	\$ 1,802,973 1,427,000 (2,048,599)
Ending Cash Balance	\$ 1,982,465	\$	2,615,785	\$	1,890,332	\$	1,802,973	\$ 1,181,374

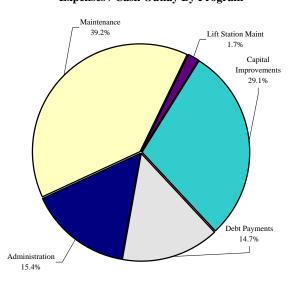
<sup>\* -</sup> Items represented in this category are reflected in the balance sheet per proprietary accounting rules established by the Governmental Accounting Standards Board.

Fund: Sanitary Sewer Utility
Fund Type: Enterprise

Fund I	ype: E	Enterprise							
		2005		2006		2007		2007	2008
		Actual		Actual		Budget		Estimated	Adopted
		Ex	xpens	ses By Progra	ım				
Administration	\$	306,560	\$	335,987	\$	319,798	\$	319,633	\$ 329,095
Sewer Maintenance &									
Operations		792,872		823,156		811,376		809,176	839,492
Lift Station Maintenance &									
Operations		25,200		28,661		31,110		31,860	35,775
Capital Improvements		100,390		114,983		109,000		109,000	 114,500
Total	\$	1,225,022	\$	1,302,787	\$	1,271,284	\$	1,269,669	\$ 1,318,862
	Staffi	ng in FTE's (	(Full-	-time Equiva	lents	) By Program	1		
Administration		0.60		0.56		0.77		0.77	0.76
Maintenance & Operations		0.73		0.73		0.71		0.71	0.85
Lift Station Maintenance &									
Operations		0.21		0.32		0.24		0.24	 0.23
Total		1.54		1.61		1.72		1.72	1.84



#### 2008 Adopted Expenses / Cash Outlay By Program



Service Evaluation Criteria (Operating Expenses Plus Non Expensed -Cash Outlay)												
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	123.75 201.82	\$	166.84 239.58	\$	161.63 207.59	\$	156.79 S 201.37	\$	146.47 176.36		

Fund: Sanitary Sewer Utility Major Objective: Services to Property

**Department:** Public Works & Engineering **Program:** Sanitary Sewer Administration

Program Description

Provide the administrative support for all Sanitary Sewer Operations. This includes all billing and direct service of utility customers.

- ~ Monthly billing of all customers.
- ~ Ongoing service of customers experiencing minor sewer problems.
- ~ Sump Pump inspection program (to ensure that sump pumps are not hooked up to the Sanitary Sewer System).

	2005		2006		2007		2007	2008
Category	Actual	Actual		Budget		Estimated	Adopted	
			Expenses	5				
Personal Services	\$ 41,820	\$	79,629	\$	55,472	\$	55,562	\$ 57,807
Supplies	1,947		1,652		2,850		2,700	2,900
Other Services & Charges	 262,793		254,706		261,476		261,371	 268,388
Total	\$ 306,560	\$	335,987	\$	319,798	\$	319,633	\$ 329,095
	Program Sta	affing	in FTE's (F	ull-ti	me Equivale	nts)		
Housing Inspector	0.08		0.24		0.24		0.24	0.24
Engineering Secretary	0.13		0.14		0.14		0.14	0.14

	1 rogram Statting	mries (run-un	ne Equivalents)		
Housing Inspector	0.08	0.24	0.24	0.24	0.24
Engineering Secretary	0.13	0.14	0.14	0.14	0.14
Senior Engineering Tech	0.01	0.02	0.02	0.02	0.02
Public Works Superintendant					
Public Works Pool	0.38	0.16	0.37	0.37	0.36
Public Works Pool Overtime	-				
	-	- · ·		-	
Total	0.60	0.56	0.77	0.77	0.76

Service Evaluation Criteria												
Per Capita (2000 est. Pop.) \$ Per \$100,000 valuation	21.71 \$	23.79 \$	22.64 \$	22.63 \$	23.30							
	35.40	34.16	29.08	29.07	28.06							

Fund: Sanitary Sewer Utility Major Objective: Services to Property

**Department:** Public Works & Engineering **Program:** Sanitary Sewer Maintenance

**Program Description** 

Provides for the maintenance of all the City's sewer lines, and for the payments to the Metropolitan Council for the treatment and disposal of all wastewater coming from the City.

- ~ Maintain all City sewer lines, and repair as needed.
- ~ Work with Metropolitan Council regarding any wastewater issues involving the trunk lines or interceptors.

		2005		2006		2007		2007		2008		
Category		Actual		Actual		Budget		Estimated		Adopted		
				Expenses								
Personal Services	\$	40,633	\$	14,006	\$	41,922	\$	41,922	\$	47,806		
Supplies		3,236	·	1,197	·	3,200		5,100	·	6,700		
Other Services & Charges		749,003		819,474		766,254		762,154		784,986		
S		,		0-2,111				, , , , , , , ,				
Total	\$	792,872	\$	834,677	\$	811,376	\$	809,176	\$	839,492		
Program Staffing in FTE's (Full-time Equivalents)												
Public Works Pool		0.70		0.71		0.68		0.68		0.85		
Public Works Pool Overtime	e	0.03		0.02		0.03		0.03		-		
Total		0.73		0.73		0.71		0.71		0.85		
		S	ervic	e Evaluation	Crit	teria						
Per Capita (2000 est. Pop.)	\$	56.14	\$	59.10	\$	57.45	\$	57.29	\$	59.44		
Per \$100,000 valuation		91.56		84.87		73.79		73.59		71.57		

Fund: Sanitary Sewer Utility Major Objective: Services to Property

Department: Public Works & Engineering

**Program:** Lift Station Operations & Maintenance

Program Description

Provide for the maintenance and operations of the eleven sanitary sewer lift stations throughout the City.

	2005		2006		2007		2007		2008				
	Actual		Actual		Budget		Estimated		Adopted				
			Expenses										
\$	12,925	\$	6.979	\$	14.578	\$	14.578	\$	15,338				
_	,	_	*	_		-	,	-	4,300				
	<i>'</i>		-		,		,		16,137				
	10,043	-	20,771		14,032		13,032		10,137				
\$	25,200	\$	28,661	\$	31,110	\$	31,860	\$	35,775				
-													
Program Staffing in FTE's (Full-time Equivalents)													
	0.20		0.29		0.23		0.23		0.22				
•	0.01		0.03		0.01		0.01		0.01				
	0.21		0.32		0.24		0.24		0.23				
	S	ervio	ce Evaluation	Crit	teria								
\$	1.78	\$	2.03	\$	2.20	\$	2.26	\$	2.53				
	F	\$ 12,925 2,232 10,043 \$ 25,200 Program Sta 0.20 0.01 0.21	Service	Actual   Expenses	Actual   Expenses     \$ 12,925	Actual   Budget	Service Evaluation Criteria   Budget	Service Evaluation Criteria   Budget   Estimated	Service Evaluation Criteria   Budget   Estimated				

<sup>~</sup> Maintain all lift stations in excellent operable condition.

Fund: Sanitary Sewer Utility Major Objective: Services to Property

**Department:** Public Works & Engineering **Program:** Capital Improvements

**Program Description** 

Provide for the infrastructure needs of the Sanitary Sewer Operation. Includes the addition and replacement of sewer lines, and the addition and upgrade of lift stations.

- ~ Provide funding for specialized studies to improve sanitary sewer service.
- ~ Provide funding for major improvements to lift stations.
- ~ Provide funding for replacement of sewer lines related to street improvements.

Expenses												
	Project	2005		2006		2007		2007		2008		
Category	No.	Actual		Actual		Budget		Estimated		Adopted		
Other Services & Charges	\$			323								
Depreciation		100,390	\$	114,660	\$	109,000	\$	109,000	\$	114,500		
Debt Service		33,766		66,828		58,113		58,463		76,447		
Total	\$	134,156	\$	181,811	\$	167,113	\$	167,463	\$	190,947		

	Capital Improvements												
Lift Station													
Lift No. 4 (North) Rehab	605				\$	100,000							
Lift No. 2 (Crystal Lake)Rehab	601 \$	44,732	\$										
Lift No. 2 (Toledo)Rehab										100,000			
Collection System:													
Manhole rehabilitation	607					15,000	\$	15,000		15,000			
38th Ave Reconstruction	308	2,583											
Regent Ave-41st to 42nd	516	23,508											
Adair Ave Reconstruction	307	112,661											
Vera Cruz Ave Reconstruction	310	60,757											
27th /France Reconstruction	305	153,961		15,777									
Toledo Ave - 43rd to 45 1/2	314			132,848				3,500					
47th Ave Recnstr CR81 to WBdw	319									48,640			
Co. Road 81	322	8,341		587,503		484,151		485,000					
Vera Cruz - 39th to 41st Ave	323			197,071									
Abbott/Beard 40-43rd Recnstr	325									219,400			
York Ave Recon-40th to 43rd	328									125,750			
45th - Quail to Orchard	334			1,310		169,000		169,000					
26 1/2 - McNair to Abbott	341			1,890		120,475		149,350					
Capital Equipment										2,000			
Total	\$	406,543	\$	936,399	\$	888,626	\$	821,850	\$	510,790			
1 Utai	<u> </u>	400,343	Ф	930,399	Ф	000,020	Ф	021,030	Ф	310,75			

	Service Evaluation	n Criteria	(Inc	ludes Capita	ıl Im	provements)		
Per Capita (2000 est. Pop.)	\$	38.28	\$	79.18	\$	74.75	\$ 70.05 \$	49.69
Per \$100,000 valuation		62.44		113.70		96.01	89.97	59.82



## **READER'S NOTES:**

# STORM SEWER UTILITY

#### **Fund Activities and Responsibilities**

The Storm Sewer Fund is responsible for maintaining the City's Storm Sewer System. Costs associated with this operation are recovered from customers by billing them for the service. The Storm Sewer Operations are divided into three programs: Administration, Maintenance, and Capital Improvements.

#### **Mission**

To provide a safe and efficient service for the disposal of water run-off through the Storm Sewer System.

#### **Fund Initiatives**:

- A. Continue to maintain the City's Storm Sewer system in good working conditon
- B. Review and replace storm sewer lines in conjunction with the Capital Improvement Plan.
- C. Continue to bill based on acerage for a reasonable fee to provide funds for operating and capital improvements.
- D. Maintain and upgrade lift stations as needed.
- E. Continue to review the Stormwater flow of the Sunset Basin area and recommend needed improvements.
- F.Continue evaulating BMP's in relation to the implementation of NPDES.

#### **Budget Highlights:**

For 2008, the Storm Sewer Utility is expected to have a net income of \$206,499. Fees for 2008 have been approved to increase by 10%. Capital Improvements for 2008 are budgeted at \$724,090 through the Capital Improvement Plan. The improvements are planned to be funded through cash reserves, which will decrease by 60%. Details of the improvements can be found within the City's Capital Improvement Document.

Fund: Storm Sewer Utility
Fund Type: Enterprise

	Ol	pera	ting Statemer	nt			
	2005		2006		2007	2007	2008
	Actual		Actual		Budget	Estimated	Adopted
Operating Revenues: Storm Sewer Charges Penalties & Interest Other	\$ 391,478 7,871 1,210	\$	428,693 6,360 985	\$	426,000 7,600	\$ 426,000 7,600	\$ 430,000 7,400
Total Operating Revenues	400,559		436,038		433,600	 433,600	 437,400
Operating Expenses Personal Services Supplies Other Services & Charges Depreciation	24,391 2,958 84,007 23,286		11,229 1,114 93,509 30,318		27,385 5,600 95,944 35,000	31,947 6,070 174,913 28,559	30,214 6,500 101,058 26,500
Total Operating Expenses	 134,642		136,170		163,929	 241,489	 164,272
Operating Income	265,917		299,868		269,671	 192,111	273,128
Nonoperating Revenues Investment Earnings	32,530		79,354		30,000	 30,000	 30,000
Nonoperating Expenses Interest and fiscal charges	 40,508		75,991		69,467	 69,467	90,229
Net Income before Operating Transfers	 257,939		303,231		230,204	 152,644	212,899
Transfers From Other Funds Transfers To Other Funds	(41,101)		(27,819)		(6,400)	 (6,400)	(6,400)
Net Income (Loss)	 216,838		275,412		223,804	 146,244	206,499
Net Assets Beginning of Year	 1,661,602		1,878,440		2,153,852	 2,153,852	 2,300,096
End of Year	\$ 1,878,440	\$	2,153,852	\$	2,377,656	\$ 2,300,096	\$ 2,506,595
Non-Expensed Cash Outlay * Capital Improvements Capital Equipment	\$ 532,659	\$	1,194,296	\$	1,086,570	\$ 872,696	\$ 488,090
Bond and Note Principal Payments	 29,855		135,200		125,520	 125,520	 236,000
Total	\$ 562,514	\$	1,329,496	\$	1,212,090	\$ 998,216	\$ 724,090
Cash Availability Beginning Cash Balance Cash Receipts Cash Disbursements	\$ 882,323 1,420,663 (886,656)	\$	1,416,330 1,763,666 (1,541,602)	\$	1,638,394 463,600 (1,416,886)	\$ 1,638,394 463,600 (1,287,013)	\$ 814,981 467,400 (958,491)
Ending Cash Balance	\$ 1,416,331	\$	1,638,394	\$	685,108	\$ 814,981	\$ 323,890

<sup>\* -</sup> Items represented in this category are reflected in the balalnce sheet per proprietary accounting rules established by the Governmental Accounting Standards Board.

Fund: Storm Sewer Utility

Fund Type: Enterprise

	Operating Expenses By Program												
		2005		2006		2007		2007		2008			
		Actual		Actual		Budget		Estimated		Adopted			
Administration	\$	71,227	\$	72,245	\$	85,389	\$	90,421	\$	90,245			
Maintenance		32,912		30,007		43,540		43,590		47,527			
Capital Improvements		30,503		33,918		35,000		107,478		26,500			
Total	\$	134,642	\$	136,170	\$	163,929	\$	241,489	\$	164,272			

	Staffing in FTE's	(Full-time Equiv	alents)		
Public Works Pool Public Works Pool Overtime	0.43 0.01	0.30	0.49 0.01	0.49 0.01	0.44
Seasonal Public Works				,	0.14
Total	0.44	0.30	0.50	0.50	0.58

2007 Estimated Expenses / Cash Outlay By Program

Administration 6.9%

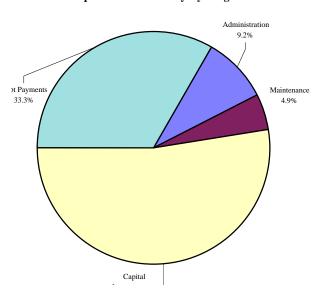
Debt Payments

14.9%

Capital Improvements

74.9%

#### 2008 Adopted Expenses / Cash Outlay By Program



Service Evalu	ıation Cri	teria (Ope	rating	Expenses F	Plus N	on Expense	d -Ca	sh Outlay)	
Per Capita (2000 est. Pop.)	\$	47.25	\$	94.21	\$	88.54	\$	78.89	\$ 46.19
Per \$100,000 valuation		77.05		135.28		113.72		101.32	55.61

Fund: Storm Sewer Utility Major Objective: Services to Property

**Department:** Public Works & Engineering **Program:** Storm Sewer Administration

**Program Description** 

Provide the administrative support for all Sanitary Sewer Operations. This includes all billing and direct service of utility customers.

#### Services

~ Monthly billing of all customers.

~ Ongoing service of customers experiencing minor storm water problems.

		2005		2006		2007		2007		2008
Category		Actual	Actual A			Budget	Estimated			Adopted
				Expenses						
Personal Services		353	\$	1,075			\$	4,562		
Supplies	\$	516		627	\$	600		1,070	\$	1,000
Other Services & Charges		70,358		70,543		84,789		84,789		89,245
Total	\$	71,227	\$	72,245	\$	85,389	\$	90,421	\$	90,245
		S	ervio	ce Evaluation	Cri	teria				
Par Capita (2000 act. Pap.)	\$	5.04	\$	5.12	\$	6.05	\$	6.40	\$	6.39
Per Capita (2000 est. Pop.) Per \$100,000 valuation	Ф	8.22	Ф	7.35	Ф	7.77	Ф	8.22	Ф	7.69
rei \$100,000 valuation		0.22		1.55		1.11		0.22		7.09

Fund: Storm Sewer Utility Major Objective: Services to Property

**Department:** Public Works & Engineering **Program:** Storm Sewer Maintenance

**Program Description** 

Provides for the maintenance of all the City's storm sewer lines, catch basins, and storm sewer lift stations. The City has two storm sewer lift stations.

- ~ Maintain all City storm sewer lines, and repair as needed.
- ~ Maintain the Storm Sewer Lift Stations.

Category		2005 Actual	2006 Actual	2007 Budget		2007 Estimated	2008 Adopted		
- maga j				Expenditur	es				
Personal Services Supplies Other Services & Charges	\$	23,908 2,333 6,671	\$	9,954 1,465 18,588	\$	27,385 5,000 11,155	\$	27,385 5,000 11,205	\$ 30,214 5,500 11,813
Total	\$	32,912	\$	30,007	\$	43,540	\$	43,590	\$ 47,527
	P	Program Sta	ffing	in FTE's (F	ull-ti	me Equivale	nts)		

	Program Sta	ffing in FTE's (Fu	ıll-time Equivale	nts)	
	110g1w22 20w		v =-q		
Public Works Pool	0.43	0.30	0.49	0.49	0.44
Public Works Pool Overtime	0.01		0.01	0.01	-
Seasonal Public Works					0.14
Total	0.44	0.30	0.50	0.50	0.58
•				-	
	S	ervice Evaluation	Criteria		
Per Capita (2000 est. Pop.)	\$ 2.33	\$ 2.12	\$ 3.08	\$ 3.09	\$ 3.37
Per \$100,000 valuation	3.80	3.05	3.96	3.96	4.05

Fund: Storm Sewer Utility Major Objective: Services to Property

Department:Public Works & EngineeringProgram:Capital Improvements

Program Description

Provide for the infrastructure needs of the Storm Sewer Operations. Includes the addition and replacement of storm sewer, catch basins, and the addition and upgrade of lift stations.

#### Services

- ~ Provide funding for specialized studies to improve storm sewer service.
- ~ Provide funding for major improvements to lift stations.

Per Capita (2000 est. Pop.)

Per \$100,000 valuation

\$

41.96 \$

68.42

84.33 \$

108.31

182gel 250

74.32 \$

95.45

42.83

51.56

~ Provide funding for replacement of storm sewer lines related to street improvements.

	Project	2005		2006		2007		2007		2008
Category	No.	Actual		Actual		Budget		Estimated		Adopted
		]	Expe	nditures						
Personal Services	\$	130	\$	200						
Supplies	•	109	-	(978)						
Other Services & Charges		6,978		4,378				78,919		
Depreciation		23,286		30,318	\$	35,000	\$	28,559	\$	26,500
Debt Service		29,375		75,991		69,467		69,467		90,229
Total	\$	59,878	\$	109,909	\$	104,467	\$	176,945	\$	116,729
		G .								
		Capi	tal In	nprovements	5					
<u>Lift Stations</u>										
List No. 11 (Crystal Lake)	709				\$					
Lift No. 12 Rehab	703			33,652			\$			
Collection System										
Installation of Grit Chambers	700					10,000		10,000	\$	10,000
Catch Basin Replacement	702					10,000		10,000		10,000
So. Halifax Park GPT's	203 \$									
38th Ave. Reconstruct	308									
Drainage Lot Acquistions										
Crystal Lake Water Quality										
Treatments - Phase I	701					100,000				50,000
France Ave Catchment	705									170,000
City Hall - Pond Water Quality	706	15,500	\$	886						
Robin Ave & 45th Drainage	707									
Grimes Ave Pond - 4364	708									
Sochacki Park - Rice Lake O/ F	714	11,811		2,988						
City Hall Parking Lots - Resurf	i 107									
Alley - Toledo & Unity	304					50,050				50,050
27th / France Reconstruction	305	465,293		24,572						
Adair Reconstruction	307	40,055								
Toledo Ave - 43rd to 45 1/2	314	,		159,458				14,391		
Regent - 41st to 42nd	321			,		62,000		74,102		
Co. Road 81	322			541,111		445,900		333,204		
Vera Cruz - 39th to 41st Ave	323			428,556		ŕ		35,844		
Abbott/Beard 40th - 43rd	325			,				,		139,750
44th - Scott to Vera Cruz	327									,
York Ave /40th to 43rd	328									23,000
45th - Quail to Orchard	334					27,200		63,435		,
40th - Adair to Unity	340					, , , ,		,		
26 1/2 - McNair to Abbott	341					331,720		331,720		
47th Ave - CR 81 to Parkway	351					,0		,0		34,290
36th & Beard Pipe to LVT	715			3,073		49,700				J ., <b>_</b>
Capital Equipment				-,		2,1.00				1,000
Total	\$	532,659	\$	1,194,296	\$	1,086,570	\$	872,696	\$	488,090
	<del>-</del>	,	· <del>-</del>	,, 2	É	,	· <u> </u>	,-,-	<u></u>	,->0
S	ervice Eval	nation Crite	ria (	Includes Cap	ital	Improveme	nts)			

# SOLID WASTE UTILITY

# Fund Activities and Responsibilities

The Solid Waste Utility Fund is responsible for the following services; garbage and recycling collection for all residential properties (includes duplexes, tri-plexes and 4-plexes) and City owned buildings (City Hall, Police & Fire Station, Central Garage, and Liquor Store), recycling collection for apartments, yard-waste pickup for all residential properties, and maintaining the recycling drop-off center at located at the Central Garage Facility. All services are contracted through a citywide agreement with Waste Management and billed to customers on their utility bill.

## **Mission**

To provide garbage, recycling, and compost collection service to all customers in a timely and efficient manner, and to maintain the cleanliness of the City.

### **Fund Initiatives:**

- A. Continue to work with Waste Management ensuring that all customers are being served.
- B. Promote and encourage recycling and composting throughout the City by offering a credit on the utility bill.
- C. Work in conjunction with the Code Enforcement Program in order to clean up garbage houses as they are discovered.
- D. Bill customers based on level of service desired (size of can).

#### **Budget Highlights:**

The City has an agreement with Waste Management to collect all residential garbage and recycling within the City. There is a new agreement with Waste Management following a bid process conducted in 2007 - it expires in 2012. Under the terms of the contract, waste charges are expected to decrease somewhat, but the City will be responsible for new charges related to cart replacment. The Solid Waste Utility is expected to have a net income before operating transfers of \$197,630 for 2008. Cash availability remains healthy, and a 2% rate increase was approved for 2008. For 2008, the fund will transfer \$150,000 to the Permanent Improvement Revovling Fund to help with the funding of street reconstruction program (this is being done annually) and \$20,000 to the General Fund to help offset code enforcement costs of garbage related items. The intergovernmental revenue, which is a recycling grant from the State, is expected to be about the same as in 2008. It is uncertain if this revenue will continue in future years. If the grant revenue is eliminated, the City may consider reducing the recycling credit it currently gives residents for participating in the program.

Fund: Solid Waste Utility
Fund Type: Enterprise

Operating Statement										
		2005	_	2006		2007		2007		2008
		Actual		Actual		Budget		Estimated		Adopted
<b>Operating Revenues:</b>										
Garbage - Taxable	\$	865,964	\$	892,939	\$	908,000	\$	917,000	\$	935,000
Garbage - Nontaxable		234,214		246,133		243,000		257,000		262,000
Multi-family Recycling		4,086		4,034		4,100		8,000		8,200
Penalties		24,708		17,051		19,000		24,000		24,400
Garbage Stickers		29,279		27,229		27,000		24,300		24,000
Interest on Special Assmnts		4,774		4,504		4,500		4,500		4,500
Other		13,377		1,503		1,000		1,000		1,000
<b>Total Operating Revenues</b>		1,176,402		1,193,393		1,206,600		1,235,800		1,259,100
<b>Operating Expenses</b>										
Personal Services										
Supplies		1,268		1,126		1,700		4,300		4,500
Other Services & Charges		1,120,490		1,145,806		1,183,024	_	1,183,024		1,140,470
<b>Total Operating Expenses</b>		1,121,758		1,146,932		1,184,724		1,187,324		1,144,970
Operating Income (Loss)		54,644		46,461		21,876		48,476		114,130
Nonoperating Revenues										
Intergovernmental Revenue		36,177		35,973		35,000		35,000		35,000
Investment Earnings		38,218		77,814		48,400		48,400		48,500
Total Nonoperating Revenues		74,395		113,787		83,400		83,400		83,500
Net Income before										
Operating Transfers		129,039		160,248		105,276		131,876		197,630
Transfers To Other Funds		(150,000)		(150,000)		(150,000)		(150,000)		(170,000)
Net Income (Loss)		(20,961)		10,248		(44,724)		(18,124)		27,630
, ,		( 1,1 1 )				( ). /	_	( - , , ,		
Net Assets  Beginning of Year		1,802,192		1,781,231		1,791,479		1,791,479		1,773,355
	_		_		_		_		_	
End of Year	\$	1,781,231	\$	1,791,479	\$	1,746,755	\$	1,773,355	\$	1,800,985
Cash Availability										
Beginning Cash Balance	\$	1,597,015	\$	1,581,827	\$	1,563,578	\$	1,563,578	\$	1,545,454
Cash Receipts		1,248,734	·	1,274,991		1,290,000		1,319,200		1,342,600
Cash Disbursements		(1,263,922)		(1,293,240)	_	(1,334,724)	_	(1,337,324)		(1,314,970)
Ending Cash Balance	\$	1,581,827	\$	1,563,579	\$	1,518,854	\$	1,545,454	\$	1,573,084

# LIQUOR OPERATIONS

# **Fund Activities and Responsibilities**

The Liquor Operation Enterprise Fund includes the operations of the City's off-sale liquor store, RC Liquors. RC Liquors operates as a retail off-sale liquor store for the purpose of making a profit to help fund governmental services within the City. The store was remodeled in 1999, and expanded from 2,500 square feet of retail to 3,500 square feet of retail space. The lease renewal is slated for Fall 2008.

#### Mission

To sell Liquor in a responsible manner for the purpose of making a reasonable profit to be used for the provision of governmental services to the residents of the City.

## **Fund Initiatives**

- A. Maintain gross profit percentage of sales between 22% and 24%.
- B. Continue to develop the stores wine selection, increasing the volume of wine sold.
- C. Continue to enhance overall product selection through the introduction of new products and discontinuation of products that are not performing.
- D. Continue to advertise weekly specials and develop ads for holidays and special events.

#### **Budget Highlights**

2008 Sales for RC Liquors are expected remain steady with the completion of County Road Construction. Operating income for 2008 is expected to be about \$23,000, with the store maintaining its target gross profit margin of 24%. In 2008, \$50,000 will be transferred to the Capital Improvement Fund for park improvements.

Fund: Liquor Operations

Fund Type: Enterprise

Actual Actual Budget Estimated	A 1 . 1
	Adopted
Operating Statement	
Operating Revenues:           Sales         \$ 2,011,139 \$ 1,982,472 \$ 2,115,000 \$ 2,090,000 \$	2,070,000
Cost of Sales 1,502,803 1,521,726 1,582,300 1,533,500	1,536,200
Gross Profit 508,336 460,746 532,700 556,500	533,800
Operating Expenses	
Personal Services 255,606 260,226 279,213 276,382	283,578
Supplies 13,548 11,952 12,500 11,520	12,250
Other Services & Charges 185,147 166,295 172,402 167,414	170,077
Depreciation 45,442 45,801 45,600 45,600	45,600
Total Operating Expenses 499,743 484,274 509,715 500,916	511,505
Operating Income         8,593         (23,528)         22,985         55,584	22,295
Nonoperating Revenues	
Investment Earnings 5,059 8,664 7,800 8,400	7,800
Net Income before	
Operating Transfers 13,652 (14,864) 30,785 63,984	30,095
Transfers From Other Funds	
Transfers To Other Funds (50,000) (50,000) (50,000) (50,000)	(50,000)
Net Income (Loss) (36,348) (64,864) (19,215) 13,984	(19,905)
Net Assets	
Beginning of Year 678,376 642,028 577,164 577,164	591,148
End of Year \$ 642,028 \$ 577,164 \$ 557,949 \$ 591,148 \$	571,243
Non-Expensed Cash Outlay *	
Capital Improvements         \$ 1,120         \$ 3,897         \$ \$ 3,556         \$	12,000
Cash Availability	
Beginning Cash Balance \$ 222,361 \$ 213,169 \$ 103,866 \$ 103,866 \$	159,894
Cash Receipts 2,016,271 1,979,624 2,122,800 2,098,400	2,077,800
Cash Disbursements (2,025,463) (2,088,927) (2,096,415) (2,042,372)	(2,064,105)
Ending Cash Balance \$ 213,169 \$ 103,866 \$ 130,251 \$ 159,894 \$	173,589

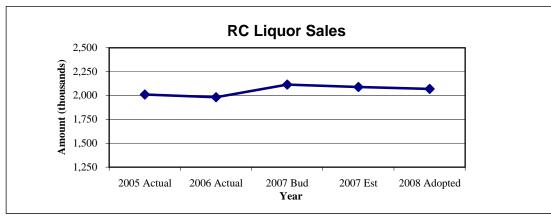
<sup>\* -</sup> Items represented in this category are reflected in the balalnce sheet per proprietary accounting rules established by the Governmental Accounting Standards Board.

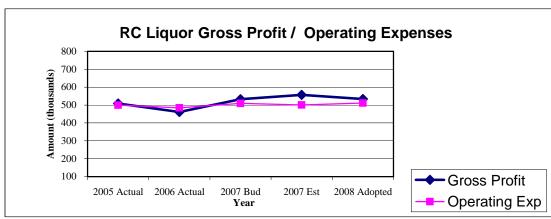
Fund: Liquor Operations

Fund Type: Enterprise

	2005 Actual		006 ctual		2007 Budget	I	2007 Estimated		2008 Adopted
	Staffing in FTE	's (Full-ti	ime Equi	valent	s) By Prog	ram			
Operations Manager	1.07		1.03		1.02		1.02		1.02
Store Manager	1.01		1.03		1.02		1.02		1.02
Lead Clerk	1.02		1.03		1.08		1.08		1.02
Clerk OT									0.05
Part-Time Clerks	3.32		2.84		3.25		3.25		3.25
Total	6.42		5.93		6.37		6.37	=	6.36
	Sei	rvice Eva	luation (	Criteri	a				
Gross Profit Percentage (percent to net sales)	25.28%		23.24%		25.19%		26.63%		25.79%
Sales per square feet (Retail)	\$ 574.61	\$	566.42	\$	604.29	\$	597.14	\$	591.43
Operating Expenses per squar feet (Retail)	\$ 142.78	\$	138.36	\$	145.63	\$	143.12	\$	146.14

## **Operation charts**







# **READER'S NOTES:**

# DEPUTY REGISTRAR

## **Fund Activities and Responsibilities**

The Deputy Registrar Operation, as an agent of the State Department of Motor Vehicles, provides vehicle licensing services. Other services offererd are game and fish licenses, notary services, and after hours garbage sticker sales.

### **Mission**

To provide quality convenient licensing services to the community at no cost to the residents of the City.

### **Fund Initiatives**

- A. Continue to montior operating costs and develop more streamlined operational procedures.
- B. Continue to provide quality customer service.

#### **Budget Highlights**

The operation is expecting to have a net income of \$11,000 for 2008. Motor vehicle license volume continues to decline slightly due to a larger number of renewals being done online directly with the State. To offset the volume decline, the City became a Passport Acceptance Facility in 2006, which is expected to add about \$20,000 annually in additional revenues. The net income for 2007 was nearly \$33,500 - twice projection mostly due to new passport requirements. Although the bubble could continue, it was not included in the budget projections.

Fund: Deputy Registrar
Fund Type: Enterprise

		2005 Actual		2006 Actual		2007 Budget	2007 Estimated	2008 Adopted
			Ope	rating Staten	nent			
<b>Operating Revenues:</b>								
Motor Vehicle Fees	\$	289,880	\$	284,226	\$	300,000	\$ 292,000	\$ 300,000
Rec Vehicle Fees (DNR) Passports		12,286		11,813 20,165		12,500 20,000	17,500 37,500	12,500 20,000
Other		4,112		5,528		2,000	1,588	2,000
Total Operating Revenues		306,278		321,732		334,500	348,588	334,500
Operating Expenses								
Personal Services		250,110		236,803		239,236	239,236	246,697
Supplies		6,414		1,557		2,000	2,000	2,000
Other Services & Charges		73,680		62,512		74,125	70,875	72,312
Depreciation		4,777		5,375		5,375	4,000	 2,500
Total Operating Expenses		334,981		306,247		320,736	316,111	 323,509
Operating Income		(28,703)		15,485		13,764	 32,477	10,991
Nonoperating Revenues Investment Earnings						1,000	1,000	1,000
Net Income (loss) before Operating Transfers		(28,703)		15,485		14,764	 33,477	11,991
Transfers To Other Funds								
Net Income (Loss)		(28,703)		15,485		14,764	33,477	11,991
Net Assets Beginning of Year		54,464		25,761		41,246	41,246	74,723
End of Year	\$	25,761	\$	41,246	\$	56,010	\$ 74,723	\$ 86,714
Non-Expensed Cash Outlay	*							
Capital Equipment	\$	17,735	\$		\$		\$	\$
Cash Availability							 	 
Beginning Cash Balance	\$	22,345	\$	23	\$	16,353	\$ 16,353	\$ 53,830
Cash Receipts		310,706		322,556		335,500	349,588	335,500
Cash Disbursements		(333,028)		(306,226)		(315,361)	 (312,111)	 (321,009)
Ending Cash Balance	\$	23	\$	16,353	\$	36,492	\$ 53,830	\$ 68,321

<sup>\* -</sup> Items represented in this category are reflected in the balalnce sheet per proprietary accounting rules established by the Governmental Accounting Standards Board.

Staffing in FTE's (Full-time Equivalents) By Program										
Coordinator	1.00	1.00	1.00	1.00	1.00					
Assistant Coordinator	0.96	1.00	1.00	1.00	1.00					
Lead Clerk					1.00					
Clerks	3.69	3.89	2.82	2.82	2.35					
Clerks Overtime	0.03	0.02								
Total	5.68	5.91	4.82	4.82	5.35					

Service Evaluation Criteria										
Transactions processed	56,000	53,000	53,000	52,950	53,000					
Revenue per Transaction	5.47	6.07	6.31	6.58	6.31					
Expenses per Transaction	5.98	5.78	6.05	5.97	6.10					
Net Income (Loss)										
Per Transaction	(0.51)	0.29	0.26	0.61	0.21					

# INTERNAL SERVICE FUNDS

Internal service funds are used to account for the financing of goods or services provided by one department to other departments of the City, or to other governing units, on a cost reimbursement basis.

# **Presentation**

Each Fund is presented with the following:

- A fund title page outlining its activities, mission, initiatives, and budget highlights.
- A fund summary that includes an operating statement, non-expensed cash outlay section, cash availability section, expenses by program (if more than one program), staffing in FTE's, service valuation criteria, and graphs.
- ➤ A program summary (if needed).

The Non-expensed Cash Outlay represents those items acquired or improvements made that are capitalized and shown as part of fixed assets.

The cash availability section shows the funds level of cash available for operations and improvements. It is designed as a management tool for the determination of future initiatives and rate structures.

The City Budgets for the following Funds:

#### **Central Garage Fund**

The fund was established to account for the cost of operating a maintenance facility for mobile equipment used by other City departments. Such costs are billed to other departments at cost plus a charge to replace the equipment.

## **Central Services Fund**

The fund was established to account for the cost of information technology (computer and network services), general office services (copiers, general supplies, and telephone system), and government building costs (City Hall and Police & Fire Buildings) that are shared by all departments. All costs are billed to other departments.

## **Equipment Replacement Fund**

The fund was established to provide for the systematic replacement of equipment as required. The City staff continues to review the replacement value of equipment and will adjust charges to the using departments over the remaining life of the equipment, to assure that sufficient monies will be available for replacement.

# **Risk Insurance Fund**

The Council established this fund to provide for the payment of premiums and deductibles in regards to the insurance coverage that the City carries, and to provide for initiatives that help reduce the City's overall exposure risk to claims. Through this action, charges are made to all departments to recoup the costs of the insurance plus the amount of potential risk assumed by the City through the deductible portion of the coverage and any exposure reduction initiatives.

# COMPARATIVE OPERATING STATEMENTS INTERNAL SERVICE FUNDS

Fund Type		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted
Operating Revenues										
Charges for Service Other	\$	1,536,073 64,465	\$	1,618,971 57,486	\$	1,864,098 25,000	\$	1,823,677 25,000	\$	1,878,388 25,000
Total Operating Revenues		1,600,538		1,676,457		1,889,098		1,848,677		1,903,388
Operating Expenses										
Personal Services		362,793		405,392		436,105		442,274		475,685
Supplies		203,592		206,304		267,700		265,200		275,900
Other Charges & Services Depreciation		1,001,390 528,234		874,900 582,681		1,004,497 497,525		1,011,556 472,525		1,052,990
•										507,600
Total Operating Expenses		2,096,009		2,069,277	_	2,205,827		2,191,555		2,312,175
Operating Income (Loss)		(495,471)		(392,820)		(316,729)		(342,878)		(408,787)
Nonoperating Revenues										
Investment Earnings		66,114		103,983		97,500		95,800		93,500
Gain on Sale of Equipment		21,334	_					15,000		15,000
Total Nonoperating Revenues		87,448		103,983		97,500		110,800		108,500
Net Income (Loss) before Operating Transfers		(408,023)		(288,837)		(219,229)		(232,078)		(300,287)
Transfers From Other Funds Transfers To Other Funds		130,610 (184,000)		70,285 (75,700)		592,000 (90,000)		592,000 (90,000)		
Transfers From (To) Other Funds		(53,390)		(5,415)		502,000		502,000		
` '	_	· · · · · ·	_							(200, 297)
Net Income (Loss)		(461,413)		(294,252)		282,771		269,922		(300,287)
Net Assets Beginning of Year		6,249,590		5,788,177		5,493,925		5,493,925		5,763,847
End of Year	\$	5,788,177	\$	5,493,925	\$	5,776,696	\$	5,763,847	\$	5,463,560
Non-Expensed Cash Outlay * Capital Equipment	\$	327,587	\$	529,424	\$	922,700	\$	674,700	\$	1,005,700
Cash Availability										
Beginning Cash Balance	\$	3,142,061	\$	2,888,615	\$	2,389,674	\$	2,389,674	\$	2,436,921
Cash Receipts	Ψ	1,808,535	Ψ	1,855,096	Ψ	2,578,598	Ψ	2,551,477	Ψ	2,433,888
Cash Disbursements		(2,061,981)		(2,354,037)		(2,856,502)		(2,504,230)		(2,810,275)
Ending Cash Balance	\$	2,888,615	\$	2,389,674	\$	2,111,770	\$	2,436,921	\$	2,060,534

<sup>\* -</sup> Items represented in this category are reflected in the balance sheet per proprietary accounting rules established by the Governmental Accounting Standards Board.

# 2008 BUDGET SUMMARY OPERATING STATEMENTS BY FUND

Category	 Central Garage	 Central Services	Equipment Replacement	 Risk Insurance	Total Budget
Operating Revenues Charges for Service Other	\$ 671,630	\$ 1,032,682		\$ 174,076 25,000	\$ 1,878,388 25,000
Total Operating Revenues	671,630	1,032,682		199,076	1,903,388
Operating Expenses Personal Services Supplies Other Charges & Services Depreciation	 189,543 204,900 120,187 286,000	 151,142 66,000 648,952 66,600	\$ 5,000 4,600 155,000	 135,000 279,250	475,685 275,900 1,052,990 507,600
Total Operating Expenses	 800,630	 932,694	164,600	 414,250	2,312,175
Operating Income (Loss)	 (129,000)	 99,987	(164,600)	 (215,174)	(408,787)
Nonoperating Revenues Investment Earnings Gain on Sale of Assets	28,500 15,000	4,000	36,000	25,000	93,500 15,000
Total Nonoperating Revenues	 43,500	4,000	36,000	25,000	108,500
Net Income (Loss) Before Operating Transfers	 (85,500)	103,987	(128,600)	(190,174)	(300,287)
Operating Transfers In Operating Transfers Out	 	 	 		 
Net Income (Loss)	(85,500)	 103,987	(128,600)	 (190,174)	(300,287)
Net Assets Beginning of Year	 2,885,079	 541,203	 1,813,440	 524,125	 5,763,847
End of Year	\$ 2,799,579	\$ 645,190	\$ 1,684,840	\$ 333,951	\$ 5,463,560
Non-Expensed Cash Outlay * Capital Equipment	\$ 741,200	\$ 264,500	\$		\$ 1,005,700
Cash Availability Beginning Cash Balance Cash Receipts Cash Disbursements	\$ 904,996 1,137,130 (1,255,830)	\$ 205,571 1,036,682 (1,130,594)	\$ 831,606 36,000 (9,600)	\$ 494,748 224,076 (414,250)	\$ 2,436,921 2,433,888 (2,810,275)
Ending Cash Balance	\$ 786,296	\$ 111,658	\$ 858,006	\$ 304,574	\$ 2,060,534

<sup>\* -</sup> Items represented in this category are reflected in the balance sheet per proprietary accounting rules established by the Governmental Accounting Standards Board.

# CENTRAL GARAGE

# **Fund Activities and Responsibilities**

The Central Garage Internal Service Fund provides for maintenance and replacement of all City vehicles (includes heavy equipment) as well as the operations of the Central Garage, which houses the Maintenance Department staff. Costs are recouped through charges to other funds. Currently there are three programs within the Central Garage: Building Operations, Vehicle Maintenance, and Vehicle Replacement. Each program has a charge for the services they provide.

## Mission

To provide quality and reliable transportation for all City departments.

#### **Fund Initiatives**:

- A. Evaluate the current structure for charging other City departments.
- B. Maintain a comprehensive vehicle replacement program.
- C. Evaluate current vehicle maintenance service.

#### **Budget Highlights:**

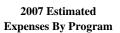
The Central Garage Fund is projected to have a net loss of \$85,500 in 2008. Revenues (Charges to Other Funds) for 2008 was increased by \$19,562 or 3% as compared to 2007. Operating Expenses for 2008 are planned to increase by \$43,240 or 5.7% over the 2007 Adopted Budget. Operating expense increases are partially due to the rising cost of fuel and maintenance related to the fleet. Capital Equipment purchases planned for 2008 equal \$741,200 (see Capital Improvement Plan for more details). The overall cash reserves are projected to decrease by \$118,700 or 13.1% over the 2007 estimated, which will create a need for increasing charges to other funds and issuing Capital Equipment Notes for the acquisition of equipment in future years. The depletion of the cash reserves is a planned strategy to minimize the use of debt financing for needed acquisitions.

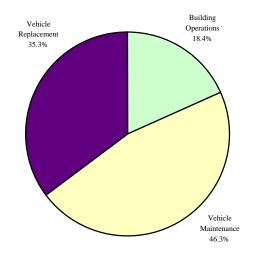
Fund: Central Garage
Fund Type: Internal Service

		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted
			Ope	rating Staten	nen	t				
<b>Operating Revenues:</b>				-						
Garage Space Rental Equipment Repair Charges Mobile Equipment	\$	148,700 273,418	\$	161,040 269,059	\$	161,024 351,081	\$	161,024 351,081	\$	165,855 361,613
Replacement Charges Other		59,783		180,384		180,384		139,963		144,162
Total Operating Revenues		481,901		610,483		692,489		652,068		671,630
Operating Expenses										
Personal Services Supplies Other Services & Charges		155,335 140,394 91,000		158,459 155,823 125,003		165,196 192,700 113,494		166,365 190,200 119,603		189,543 204,900 120,187
Depreciation		305,112		341,177		286,000		261,000		286,000
Total Operating Expenses		691,841		780,462		757,390	_	737,168		800,630
Operating Income (Loss)		(209,940)		(169,979)		(64,901)		(85,100)		(129,000)
Nonoperating Revenues Gain On Sale of Equipment Investment Earnings		19,214 22,797		30,700		30,700		15,000 29,000		15,000 28,500
Total Nonoperating Revenues		42,011		30,700		30,700		44,000		43,500
Net Income (loss) before Operating Transfers		(167,929)		(139,279)		(34,201)		(41,100)		(85,500)
Transfers From Other Funds Transfers To Other Funds		36,000				450,000		450,000		
Net Income (Loss)		(131,929)		(139,279)		415,799		408,900		(85,500)
Net Assets Beginning of Year		2,747,387		2,615,458		2,476,179		2,476,179		2,885,079
End of Year	\$	2,615,458	\$	2,476,179	\$	2,891,978	\$	2,885,079	\$	2,799,579
Non-Expensed Cash Outlay	*								-	
Capital Equipment	\$	280,278	\$	313,401	\$	786,700	\$	538,700	\$	741,200
Total	\$	280,278	\$	313,401	\$	786,700	\$	538,700	\$	741,200
Cash Availability Beginning Cash Balance Cash Receipts Cash Disbursements Ending Cash Polonee	\$	1,074,540 559,316 (663,093) 970,763	\$	970,763 669,607 (866,574)	\$	773,796 1,173,189 (1,258,090)	\$	773,796 1,146,068 (1,014,868)	\$	904,996 1,137,130 (1,255,830)
Ending Cash Balance	\$	970,703	\$	773,796	\$	688,895	\$	904,996	\$	786,296

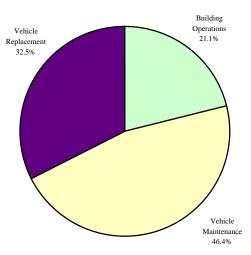
<sup>\* -</sup> Items represented in this category are reflected in the balalnce sheet per proprietary accounting rules established by the Governmental Accounting Standards Board.

Fund: Fund Type:	Central Ga Internal Serv	_						
	2005 Actual		2006 Actual		2007 Budget		2007 Estimated	2008 Adopted
		Exper	nses By Prog	gran	1			
Building Operations Vehicle Maintenance Vehicle Replacement	\$ 121,061 287,541 283,239	\$	145,425 310,366 324,671	\$	152,325 345,065 260,000	\$	135,753 341,415 260,000	\$ 168,782 371,849 260,000
Total	\$ 691,841	\$	780,462	\$	757,390	\$	737,168	\$ 800,630
	Rel	ated R	Revenue By 1	Prog	ram			
Building Operations Vehicle Maintenance Vehicle Replacement	\$ 148,700 273,418 59,783	\$	161,040 269,059 180,384	\$	161,024 351,081 180,384	\$	161,024 351,081 139,963	\$ 165,855 361,613 144,162
Total	\$ 481,901	\$	610,483	\$	692,489	\$	652,068	\$ 671,630
	Staffing in FTE	's (Fu	ll-time Equi	vale	nts) By Prog	ram		
Building Operations Vehicle Maintenance	0.85 1.84		0.89 1.46		0.84 1.77		0.84 1.77	 0.92 1.98
Total	2.69		2.35		2.61	. <u>.                                   </u>	2.61	 2.90





## 2008 Adopted Expenses By Program



Service Evaluation Criteria											
Per Capita (2000 est. Pop.)	\$	34.12	\$	43.23	\$	49.03	\$	46.17	\$	47.56	
Per \$100,000 valuation		55.65		62.07		62.97		59.30		57.26	

Major Objective: Internal Services

Fund: Central Garage Department: Maintenance Program:

**Building Operations** 

**Program Description** 

Provide for the operations of the Central Garage Building. The Building is located at 4601 Toledo Avenue North. The Building houses the Maintenance Department Offices.

- ~ Provide ongoing maintenance to the Central Garage Building.
- ~ Provide offices and support services for the Public Works Department.

Category		2005 Actual		2006 Actual <b>Expenses</b>		2007 Budget		2007 Estimated	2008 Adopted
Personal Services Supplies Other Services & Charges Depreciation	\$	39,584 7,223 51,685 22,569	\$	46,370 4,210 72,186 22,659	\$	52,616 9,700 65,009 25,000	\$	53,785 9,700 72,268	\$ 60,889 10,400 72,493 25,000
Total	\$	121,061	\$	145,425	\$	152,325	\$	135,753	\$ 168,782
Non- Expensed Cash Outlay	\$		\$	10,000	\$	492,700	\$	314,700	\$ 110,000
			R	Related Rever	nue				
Garage Space Rental	\$	148,700	\$	161,040	\$	161,024	\$	161,024	\$ 165,855
	P	rogram Staf	fing	in FTE's (Fu	ll-tin	ne Equivalen	ts)		
Public Works Superintenden Public Works Secretary Public Works Pool Seasonal Public Works	t 	0.68 0.17		0.73 0.16		0.67 0.17		0.67 0.17	 0.67 0.25
Total		0.85		0.89		0.84	_	0.84	0.92
		Se	ervice	e Evaluation	Crite	eria			
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	8.57 13.98	\$	10.30 16.79	\$	10.79 13.85	\$	9.61 12.35	\$ 11.95 14.39

Fund: Central Garage Major Objective: Internal Services

**Department:** Maintenance

Program: Vehicle & Equipment Maintenance

Program Description

Maintain the City's Fleet Equipment. This includes maintenance services for all City Vehicles and heavy equipment.

- ~ Perform Maintenance Services for the City's Fleet.
- ~ Provide fleet fueling for the entire fleet through a City-wide Contract.
- ~ Provide preventative maintenance and readiness services for the City's Fleet.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted	
				Expenditure	es						
Personal Services Supplies Other Services & Charges Depreciation	\$	115,751 133,171 37,839 780	\$	112,089 148,989 47,070 2,218	\$	112,580 183,000 48,485 1,000	\$	112,580 180,500 47,335 1,000	\$	128,654 194,500 47,695 1,000	
Total	\$	287,541	\$	310,366	\$	345,065	\$	341,415	\$	371,849	
Non- Expensed Cash Outlay	\$		\$	20,500	\$		\$		\$		
Related Revenue											
Vehicle Maintenance Charges	\$	273,418	\$	269,059	\$	351,081	\$	351,081	\$	361,613	
	P	rogram Staf	fing	in FTE's (Fu	ll-tin	ne Equivalen	ts)				
Lead Mechanic Mechanic		0.99		0.96		0.99		0.99		0.99	
Public Works Secretary Public Works Pool		0.13 0.69		0.09 0.40		0.13 0.63		0.13 0.63		0.13 0.84	
Public Works Pool Overtime Seasonal Public Works		0.02 0.01		0.01		0.02		0.02	. <u> </u>	0.02	
Total		1.84		1.46		1.77	=	1.77	=	1.98	
Service Evaluation Criteria											
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	20.36 33.20	\$	21.98 31.56	\$	24.43 31.38	\$	24.17 31.05	\$	26.33 31.70	

Fund: Central Garage Major Objective: Internal Services

Department: Maintenance

Program: Vehicle & Equipment Replacement

Program Description

Provide for the ongoing replacement of the City's fleet. This includes vehicles and heavy equipment.

Services

~ Provide resources for the replacement of City Vehicles.

~ Track depreciation on the City's fleet.

				Expenditur	es						
Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted	
Supplies	\$			2,624							
Depreciation		281,763	\$	316,300	\$	260,000	\$	260,000	\$	260,000	
Total	\$	283,239	\$	324,671	\$	260,000	\$	260,000	\$	260,000	
Non- Expensed Cash Outlay	\$	280,278	\$	282,901	\$	294,000	\$	224,000	\$	631,200	
Related Revenue											
Mobile Equipment Replacement Charges	\$	59,783	\$	180,384	\$	180,384	\$	139,963	\$	144,162	
Total	\$	59,783	\$	180,384	\$	180,384	\$	139,963	\$	144,162	
Non-Revenue Cash Inflow Proceeds from issuance of Capital Equipment Notes	*		· <del></del>				· <del></del>		\$	422,000	
		S	Servio	ce Evaluation	Crit	teria					
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	20.06 32.71	\$	22.99 33.01	\$	18.41 23.64	\$	18.41 23.64	\$	18.41 22.17	

<sup>\* -</sup> Items represented in this category are reflected in the balalnce sheet per proprietary accounting rules established by the Governmental Accounting Standards Board.

# CENTRAL SERVICES

# **Fund Activities and Responsibilities**

The Central Services Fund was created in 1999 to account for Information Technology and shared General Office Services (supplies, copiers, and phone system). In 2000, it was expanded to include Government Buildings, which are all costs associated with maintaining City Hall and the Police & Fire Building.

## **Mission**

To provide quality and timely service to other City Operations for Information Technology needs, General Office needs, and needs associated with providing office space for those operations.

## **Fund Initiatives**:

- A. Continue to implement the planned technology initiatives (See City Managers Budget Message)
- B. Maintain City Hall and the Police & Fire Building in good condition through repairs and improvements.
- C. Provide general office services (copiers, phone system, office supplies).

## **Budget Highlights:**

The Central Service Fund is expected to have a net income for 2008 of \$103,987. Expenses are planned to increase by \$6,307 or less than 1% in 2008, while charges (revenue) will increase by \$30,079 or 3%. 2008 budgeted capital equipment acquisitions total \$264,500. Cash reserves are projected to be \$111,658 by the end of 2008. This should allow for moderating increases in charges providing operating expense growth is limited in scope. The capital equipment acquisitions include funds for emergency generators, various small building improvements at City Hall and the Police & Fire Building, and ongoing workstation and network equipment replacement. See the Capital Improvement Plan for more details.

Fund: Central Services
Fund Type: Internal Service

		2005		2006		2007		2007	2008
		Actual		Actual		Budget		Estimated	Adopted
			Ope	rating Stater	nent	,			
Operating Revenues: Information Tech Charges General Office Charges Building Rental Charges Other	\$	484,385 104,736 286,910	\$	446,860 123,161 318,397	\$	481,733 141,885 378,985	\$	481,733 141,885 378,985	\$ 496,185 146,142 390,355
Total Operating Revenues		876,031		888,418		1,002,603		1,002,603	1,032,682
Operating Expenses Personal Services Supplies Other Services & Charges Depreciation		117,261 46,826 645,063 88,140		137,392 49,179 529,086 86,543		155,909 70,000 621,503 61,525		155,909 70,000 638,953 61,525	151,142 66,000 648,952 66,600
<b>Total Operating Expenses</b>		897,290		802,200		908,937		926,387	932,694
Operating Income (Loss)		(21,259)		86,218		93,666		76,216	99,987
Nonoperating Revenues Gain On Sale of Equipment Investment Earnings		2,120		2,120		4,000		4,000	 4,000
Total Nonoperating Revenues		2,120		2,120		4,000		4,000	4,000
Net Income (loss) before Operating Transfers		(19,139)		88,338		97,666		80,216	103,987
Transfers from Other Funds Transfers to Other Funds		48,000 (100,000)		25,000 (75,700)		142,000		142,000	
Net Income (Loss)		(71,139)		37,638		239,666		222,216	103,987
Net Assets Beginning of Year		352,488		281,349		318,987		318,987	541,203
End of Year	\$	281,349	\$	318,987	\$	558,653	\$	541,203	\$ 645,190
Non-Expensed Cash Outlay Capital Equipment Capital Improvements	<u>*</u> \$	19,746	\$	31,592	\$	136,000 135,500	\$	136,000 20,500	\$ 71,500 193,000
Total	\$	19,746	\$	31,592	\$	271,500	\$	156,500	\$ 264,500
Cash Availability Beginning Cash Balance Cash Receipts	\$	111,302 938,057	\$	103,279 895,997	\$	78,330 1,148,603	\$	78,330 1,148,603	\$ 205,571 1,036,682
Cash Disbursements Ending Cash Balance	\$	(946,080) 103,279	\$	(920,946) 78,330	\$	(1,118,912) 108,021	\$	(1,021,362) 205,571	\$ (1,130,594) 111,658
Č							=		

<sup>\* -</sup> Items represented in this category are reflected in the balalnce sheet per proprietary accounting rules established by the Governmental Accounting Standards Board.

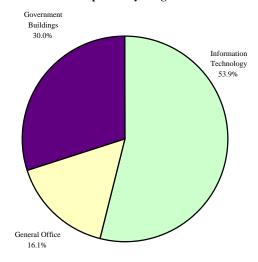
Fund: Central Services
Fund Type: Internal Service

2005	2006	2007	2007	2008
Actual	Actual	Budget	Estimated	Adopted

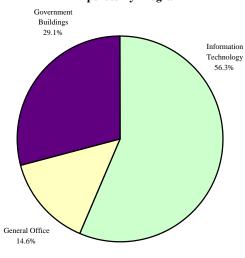
Expenses By Program											
		2005		2006		2007		2007	2008		
-		Actual		Actual		Budget		Estimated		Adopted	
Information Technology General Office Governmental Buildings	\$	566,841 126,436 304,013	\$	441,721 147,769 288,410	\$	498,880 149,893 260,164	\$	498,880 149,293 278,214	\$	525,507 135,840 271,347	
Total	\$	997,290	\$	877,900	\$	908,937	\$	926,387	\$	932,694	

Staffing in FTE's (Full-time Equivalents) By Program										
Information Technology	1.07	1.66	1.66	1.66	1.60					
Governmental Buildings	0.51	0.66	0.41	0.41	0.33					
Total	1.58	2.32	2.07	2.07	1.93					

## 2007 Estimated Expenses By Program



### 2008 Adopted Expenses By Program



Service Evaluation Criteria										
P. C. '(2000 ( P. )	Ф	70.61	ф	62.16	ф	(1.26	ф	<i>(5, 50)</i>	ф	66.04
Per Capita (2000 est. Pop.)	\$	70.61	\$	62.16	\$	64.36	<b>3</b>	65.59	<b>3</b>	66.04
Per \$100,000 valuation		115.16		89.26		82.66		84.25		79.51

Fund: Central Services Major Objective: Internal Services

**Department:** Finance

**Program:** Information Technology

Program Description

To provide all City Operations with technology services. The costs associated with this program are charged back to other departments based on the number of computer connections.

- ~ Maintain the City's local area network (LAN).
- ~ Maintain and Support major software applications (Finance, Utility Billing, Police, etc...).
- ~ Provide hardware and software support for all users.
- ~ Establish policies and procedures for operations.
- ~ Provide computer related training for all users of the City's network .
- ~ Serve as a planning mechanisim for future technology development.

Category	2005 Actual		2006 Actual		2007 Budget		2007 Estimated	2008 Adopted
			Expenditur	es				
Personal Services Supplies Other Services & Charges Depreciation	\$ 90,922 20,678 372,464 82,777	\$	115,659 17,981 230,109 77,972	\$	130,445 41,000 272,435 55,000	\$	130,445 41,000 272,435 55,000	\$ 127,952 38,500 299,055 60,000
Total	\$ 566,841	\$	441,721	\$	498,880	\$	498,880	\$ 525,507
Non- Expensed Cash Outlay	\$ 19,746	\$		\$	46,000	\$	46,000	\$ 71,500
		I	Related Reve	nue				
Technology Charges	\$ 484,385	\$	446,860	\$	481,733	\$	481,733	\$ 496,185
Operating Transfers In	 48,000			. —				
Total	\$ 532,385	\$	446,860	\$	481,733	\$	481,733	\$ 496,185
	Program Sta	ffing	in FTE's (F	ull-tir	me Equivaleı	ıts)		
Information Technology Coordinator Finance Director Records Management Clerk	1.00 0.07		1.00 0.06 0.60		1.00 0.06 0.60		1.00 0.06 0.60	1.00 0.60
Total	1.07		1.66		1.66		1.66	1.60
	S	Servic	e Evaluation	Crit	teria			
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$ 40.14 65.45	\$	31.28 44.91	\$	35.32 45.37	\$	35.32 45.37	\$ 37.21 44.80

Fund: Central Services Major Objective: Internal Services

Department: Finance

**Program:** General Office Services

**Program Description** 

Program provides for General Office Services for all City Operations. Costs associated with this are charged back to other departments based on usage percentage tied to the previous year's budget.

- ~ Provide phone system for all City operations.
- ~ Provide Centralized General Supplies and Copying facilities for most departments.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted	
				Expenditur	es						
Supplies Other Services & Charges Depreciation	\$	11,271 112,184 2,981	\$	14,456 127,124 6,189	\$	14,000 134,643 1,250	\$	14,000 134,043 1,250	\$	12,500 122,040 1,300	
Total	\$	126,436	\$	147,769	\$	149,893	\$	149,293	\$	135,840	
Non- Expensed Cash Outlay	_				_	90,000	\$	90,000	\$		
				Related Reve	nue						
General Office Charges Other	\$	104,736	\$	123,161	\$	141,885	\$	141,885	\$	146,142	
Transfers In						90,000		90,000			
Total	\$	104,736	\$	123,161	\$	231,885	\$	231,885	\$	146,142	
Service Evaluation Criteria											
			CI VI	cc Evaluation	CIII	CI Ia					
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	8.95 14.60	\$	10.46 15.02	\$	10.61 13.63	\$	10.57 13.58	\$	9.62 1.22	

Fund: Central Services Major Objective: Internal Services

Department: Engineering

Program: Government Buildings

**Program Description** 

Program accounts for all expenses related to the operation of the City Hall and Police & Fire Buildings. The costs associated with these activity are charged back to departments based on square footage used.

- ~ Maintain the physical appearance of the buildings.
- ~ Maintain and keep operational the HVAC systems for each building.
- ~ Perform routine cleaning and maintenance for the buildings.
- ~ Remodel and improve the buildings as needed.

Category		2005 Actual		2006 Actual		2007 Budget		2007 Estimated		2008 Adopted	
				Expenses							
Personal Services Supplies Other Services & Charges Depreciation Transfers Out	\$	26,339 14,877 160,415 2,382 100,000	\$	21,733 16,742 171,853 2,382 75,700	\$	25,464 15,000 214,425 5,275	\$	25,464 15,000 232,475 5,275	\$	23,190 15,000 227,857 5,300	
Total	\$	304,013	\$	288,410	\$	260,164	\$	278,214	\$	271,347	
Non- Expensed Cash Outlay	\$		\$	31,592	\$	135,500	\$	20,500	\$	193,000	
Related Revenue											
Building Rental Charge Other Revenue Transfers In	\$	286,910	\$	318,397 25,000	\$	378,985 52,000	\$	378,985 52,000	\$	390,355	
Total	\$	286,910	\$	343,397	\$	430,985	\$	430,985	\$	390,355	
		Program Sta	ffing	g in FTE's (Fu	ıll-ti	me Equivaler	its)				
Public Works Pool Public Works Pool Overtime Seasonal Public Works		0.41 0.04 0.06		0.65 0.01		0.38 0.03		0.38 0.03		0.32 0.01	
Total		0.51	_	0.66	_	0.41	_	0.41		0.33	
		S	ervi	ce Evaluation	Cri	teria					
Per Capita (2000 est. Pop.) Per \$100,000 valuation	\$	21.53 35.11	\$	20.42 29.32	\$	18.42 23.66	\$	19.70 25.30	\$	19.21 23.13	

# EQUIPMENT REPLACEMENT

# **Fund Activities and Responsibilities**

The Equipment Replacement Fund provides for the systematic replacement of equipment purchased out of the General Fund other than vehicle and heavy equipment (which is replaced in the Central Garage Internal Service Fund). Each year a charge is made to all General Fund departments to assure that costs are not deferred to the future when actual replacement occurs.

#### Mission

To provide a consistant stream of funding for the systematic replacement of equipment.

#### **Fund Initiatives:**

A. Continue to evaluate the level of the charges on a yearly basis and adjust accordingly.

## **Budget Highlights:**

The Equipment Replacement cash reserves are projected to increase by 3%. No replacement charge to other funds is in place at this time. There are no planed equipment purchases to be made using this fund in 2008.

Fund: Equipment Replacement
Fund Type: Internal Service

2005 2006 2007 2007 2008 Actual Actual Budget Estimated Proposed **Operating Statement Operating Revenues: Equipment Replacement** Other **Total Operating Revenues Operating Expenses** \$ Supplies 16,372 \$ 1,302 5,000 5,000 5,000 Other Services & Charges 4,165 4,358 4,500 4,500 4,600 Depreciation 134,982 154,961 150,000 150,000 155,000 **Total Operating Expenses** 155,519 160,621 159,500 159,500 164,600 Operating Income (Loss) (155,519)(160,621)(159,500)(159,500)(164,600)**Nonoperating Revenues Investment Earnings** 24,704 42,552 36,000 36,000 36,000 Net Income (loss) before (128,600) **Operating Transfers** (118,069)(123,500)(123,500)(130,815)**Operating Transfers** From Other Funds 46,610 45,285 To Other Funds (90,000)(90,000)(48,000)**Net Operating Transfers** 45,285 (90,000)(90,000)(1,390)Net Income (Loss) (132,205)(72,784)(213,500)(213,500)(128,600)**Net Assets** 2,026,940 2,026,940 Beginning of Year 2,231,929 2,099,724 1,813,440 2,099,724 \$ 2,026,940 1,813,440 1,684,840 End of Year 1,813,440 Non-Expensed Cash Outlay \* Capital Equipment 27,563 \$ 216,023 **Cash Availability** Beginning Cash Balance 1,071,017 \$ 1,026,600 \$ 895,106 \$ 895,106 \$ 831,606 Cash Receipts 50,476 84,529 36,000 36,000 36,000 Cash Disbursements (94,893)(216,023)(99,500)(99,500)(9,600)

895,106

831,606

831,606

858,006

1,026,600

**Ending Cash Balance** 

<sup>\* -</sup> Items represented in this category are reflected in the balalnce sheet per proprietary accounting rules established by the Governmental Accounting Standards Board.

# RISK INSURANCE

# **Fund Activities and Responsibilities**

The Risk Insurance Fund provides for payment of insurance premiums and any deductibles of the City's various insurance policies. This fund was created to assure a streamlined charge to other funds, so that a single incident or premium increase does not have a large impact on any one budgetary period. The Fund is also used to pay for any projects that will lower the City's exposures to insurance related incidents. The City contracts with a Asterisk Management, a Risk Management firm to help develop safety policies and review insurance coverage, and any claims to reduce exposure risk. Costs associated with this fund are recouped through a annual charge to all City Operations. This charge is based on a risk management percentage for each area as set by the Risk Management Firm.

#### Mission

To provide proper and quality coverage of all the City's insurance needs, including preventative measures to help the City lower its overall exposure risk.

#### **Fund Initiatives:**

- A. Continue to monitor the level of General Liability and Property Liability coverage the City needs.
- B. Continue to work with the Risk Manager and Insurance Agent evaluating the City's exposure level.
- C. Continue to monitor the workers compensation premiums and our exposure.
- D. Continue to evalute projects that can be implemented to reduce our exposure to risk.

#### **Budget Highlights:**

The Risk Insurance Fund is projected to have a net loss of \$190,174 for 2008. Revenues (charges to other funds) are planned to increase by 3.0% as compared to the 2007 Budget. Premiums for 2008 are projected to rise by 12.4% or \$30,750 and the City's deductible will remain at \$100,000.

Fund: Risk Insurance Fund Type: Internal Service

	2005 Actual		2006 Actual		2007 Budget	2007 Estimated	2008 Proposed
		Ope	rating Staten	nent			`
Operating Revenues: Internal Insurance Charge Insurance Dividend Other	\$ 178,141 53,379 11,086	\$	120,070 57,486	\$	169,006 25,000	\$ 169,006 25,000	\$ 174,076 25,000
<b>Total Operating Revenues</b>	 242,606		177,556		194,006	194,006	 199,076
Operating Expenses Personal Services Other Services & Charges	90,197 261,162		109,541 216,453		115,000 265,000	 120,000 248,500	 135,000 279,250
<b>Total Operating Expenses</b>	351,359		325,994		380,000	 368,500	414,250
Operating Income (Loss)	 (108,753)		(148,438)		(185,994)	(174,494)	 (215,174)
Nonoperating Revenues Investment Earnings	18,613		28,611		26,800	26,800	25,000
Net Income (loss) before Operating Transfers	(90,140)		(119,827)		(159,194)	 (147,694)	(190,174)
Transfers From Other Funds Transfers To Other Funds	 (36,000)						 
Net Income (Loss)	(126,140)		(119,827)		(159,194)	(147,694)	(190,174)
Net Assets Beginning of Year	917,786		791,646		671,819	671,819	524,125
End of Year	\$ 791,646	\$	671,819	\$	512,625	\$ 524,125	\$ 333,951
Cash Availability Beginning Cash Balance Cash Receipts Cash Disbursements	\$ 885,202 260,686	\$	787,973 204,963	\$	642,442 220,806	\$ 642,442 220,806 (368,500)	\$ 494,748 224,076
Ending Cash Balance	\$ (357,915) 787,973	\$	(350,494) 642,442	\$	(380,000) 483,248	\$ 494,748	\$ (414,250) 304,574

<sup>\* -</sup> Items represented in this category are reflected in the balalnce sheet per proprietary accounting rules established by the Governmental Accounting Standards Board.

#### **GLOSSARY OF TERMS**

#### **ACCOUNTING SYSTEM**

The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

#### **ACCRUAL BASIS OF ACCOUNTING**

The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at that time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at that time or not).

#### A.D.A.

Americans with Disabilities Act Title II.

#### **AMM**

Association of Metropolitan Municipalities

#### APPROPRIATION

An authorization made by the legislative body of a government, which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

#### ASSESSED VALUATION

A valuation set upon real estate and certain personal property by the County Assessor as a basis for levying property taxes.

#### **ASSETS**

Property owned by a government, which has a monetary value.

#### BOND

A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date(s)) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt.

#### BUDGET DOCUMENT

The official written statement prepared by the City Manager and supporting staff, which presents the proposed budget to the legislative body.

## **BUDGET MESSAGE**

A general discussion of the proposed budget presented in writing as a part of the budget document. The budget message explains principal budget issues against the background of financial experience in recent years and presents recommendations made by the City Manager.

#### C.A.D.

Computer Aided Design.

### **CAFR**

Comprehensive Annual Financial Report

#### **CAPITAL ASSETS**

Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets and capital outlay.

#### **CAPITAL IMPROVEMENT PLAN (CIP)**

The CIP is a planning document that forecasts the City's capital needs over a five-year period based on City-adopted longe range plans, goals, and policies. The CIP is published as a separate document and includes detailed descriptions of every capital project the City anticipates to initiate during the five-year period.

#### **CAPITAL OUTLAYS**

Expenditures for the acquisition of capital assets.

#### **CAPITAL PROJECTS or CAPITAL IMPROVEMENTS**

The act of constructing or improving the infrastructure (capital assets)

#### CASH BASIS

The method of accounting under which revenues are recorded when received in cash and expenditures are recorded when paid.

#### COMMUNITY DEVELOPMENT BLOCK GRANT FUND (CDBG)

The City is a member of the Urban Hennepin County Coalition and receives an allocation of Federal Community Development Block Grant Program money through the county.

#### **CONTINGENCY ACCOUNT**

A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted for.

#### C.S.A.H.

County State Aid Highway.

#### **C.S.O.**

Community Service Officer

#### **DEBT SERVICE**

Payment of interest and repayment of principal to holders of a government's debt instruments.

#### **DEFICIT**

(1) The excess of an entity's liabilities over its assets (see Fund Balance); (2) The excess of expenditures or expenses over revenues during a single accounting period.

#### **DEPRECIATION**

(1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, or obsolescence; (2) that portion of the cost of a capital asset which is charged as an expense during a particular period.

#### **EMS**

**Emergency Medical Services** 

#### **ENTERPRISE FUND**

A fund that accounts for operations that are financed and operated in a manner similar to private business enterprises, with an intent from the governing body that the costs of providing the goods or services to the general public be financed or recovered primarily through user charges.

#### **E.P.A.**

Environmental Protection Agency.

#### **EXPENDITURES**

Where accounts are kept on the accrual or modified accrual basis of accounting, expenditures are defined as the cost of goods received or services rendered whether cash payments have been made or not. Where accounts are kept on a cash basis, expenditures are recognized only when the cash payments for the above purposes are made.

#### FISCAL DISPARITIES

A distribution of 40% of the growth in commercial and industrial properties within the seven-county metropolitan area since 1971.

#### **FULL FAITH AND CREDIT**

A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

#### **FUND**

An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities, which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

#### **FUND BALANCE**

The excess of a fund's assets over its liabilities. A negative fund balance is sometimes called a deficit.

#### **GENERAL FUND (GF)**

Provides the residents with the basic governmental services of public safety, recreation, culture, public works, general government, community development, urban forestry, etc. This fund accounts for all financial transactions not properly accounted for in another fund.

#### GENERAL OBLIGATION BONDS OR NOTES (G.O.)

When a government pledges its full faith and credit to the repayment of the bonds or notes it issues, then those bonds or notes are general obligation (GO) debt. Sometimes the term is also used to refer to bonds or notes, which are to be repaid from levies (property taxes collected).

#### G.F.O.A.

Government Finance Officers Association of the United States and Canada.

#### G.I.S.

Geographic Information System.

#### <u>GRANT</u>

A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grants are usually made for specified purposes.

### **HACA**

Homestead Agricultural Credit Aid paid to local governmental units to reduce property taxes. The monies for the program are derived from state income and sales taxes.

#### <u>IDRB</u>

Industrial Development Revenue Bonds

#### **INFRASTRUCTURE**

Capital assets such as streets, sidewalks, and utility pipes.

#### <u>LAN</u>

Local Area Network (refers to a network of personal computers hooked to a server)

#### **LGA**

Local Government Aid (refers to a funding aid that is provided to municipalities by the State of Minnesota)

#### **LOGIS**

Acronym for Local Government Information Systems Association. A consortium of twenty-three Minnesota cities providing computer services to members under the governing of its members.

#### **MATURITIES**

The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

#### MINNESOTA HOUSING FINANCE AGENCY GRANT FUND (MHFAG)

An allocation of money to used for home improvements which is made to the City from the Minnesota Housing Finance Agency Grant.

#### MODIFIED ACCRUAL BASIS

The basis of accounting under which expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred; revenues are recorded when received in cash except for material and/or available revenues, which should be accrued to reflect properly the taxes levied and revenue earned.

#### <u>M.S.S.</u>

Minnesota State Statutes

#### **MVHC**

Market Value Homestead Credit, which is a credit issued by the State to homeowners property taxes. The credit is issued on a sliding scale based on the market value of the home, with the credit being phased out for homes with a market value greater than \$443,000. The credit is then distributed to the city as a State Aid.

#### **NFPA**

National Fire Protection Association.

#### **NMMC**

North Memorial Medical Center, a regional medical facility located in the City of Robbinsdale.

#### **OBJECT OF EXPENDITURE**

Expenditure classifications based upon the types or categories of goods and services purchased. Typical objects of expenditure include:

- personal services (salaries and wages)
- supplies (materials, parts, and commodities)
- other services (insurance, utilities, and communications)
- contractual services (rentals, maintenance and travel)
- capital outlays (purchase of capital assets)
- other disbursements (cost of goods sold)

#### **OPERATING BUDGET**

A plan of financial operation embodying an estimate of proposed expenditures for the calendar year and the proposed means of financing them (revenue estimates).

#### **OPERATING TRANSFER**

Routine and/or recurring transfers of assets between funds.

#### OSHA or O.S.H.A.

Occupational Safety Health Act.

#### PERMANENT IMPROVEMENT REVOLVING FUND (PIR)

This fund was established by the City Charter, Chapter 8, to finance the construction, maintenance and/or repair of improvements that are levied as special assessments to benefited properties. The monies allocated to the City as Municipal State Aid for highway construction is accounted for in this Fund. In 1980, the City Council determined that a ceiling of \$720,000 total fund equity would be sufficient to continue the function of the PIR Fund. The excess amount is available for the exclusive purpose of seal-coating streets.

#### RESIDUAL EQUITY TRANSFER

Non-recurring or non-routine transfers of assets between funds.

#### **RETAINED EARNINGS**

Represents an equity account reflecting the accumulated net worth of the City's proprietary funds.

#### **REVENUE**

The term designates an increase to a fund's assets which:

- does not increase a liability (e.g., proceeds from a loan);
- does not represent a repayment of an expenditure already made;
- does not represent a cancellation of certain liabilities; and,
- does not represent an increase in contributed capital.

#### **REVENUE ESTIMATE**

A formal estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

#### ROBBINSDALE ECONOMIC DEVELOPMENT AUTHORITY (REDA)

The REDA is a independent authority providing housing and redevelopment assistance to Robbinsdale citizens through programs involving both residential and commercial properties. Formerly called Robbinsdale Housing and Redevelopment Authority (RHRA).

#### ROBBINSDALE TAX REDUCTION FUND

Was established to receive the proceeds from sale of land and City service fees for Industrial Development Revenue Bonds. The Council utilizes the interest earnings and future revenue fees for the acquisition, repair, and maintenance of capital projects.

#### **SCAD**A

Supervisory Control and Data Acquisition System (For Water Systems)

#### <u>SCBA</u>

Self-contained breathing apparatus

#### SOF

Standard operating procedure.

#### SPECIAL ASSESSMENT

A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

#### TAX CAPACITY

Taxable Market Value of properties divided by their class rate, as set by the Minnesota State Department of Revenue.

#### **TAX LEVY**

The total amount of funds a government raises to pay for services that are collected from properties through a yearly property tax. A levy may be for general services or to repay debt that has been issued.

#### TAX RATE

A percentage calculated by dividing the levy by the tax capacity.

#### TAXABLE MARKET VALUE

Represents the value of a property that is used in the calculation of its property tax liability. This is adjusted yearly and differs from actual market value as prescribed through Minnesota State Statutes.